

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

ATLANTIC CITY MUNICIPAL UTILITIES AUTHORITY  
BOARD OF DIRECTORS MEETING

Wednesday, October 19, 2016

G. Bruce Ward, Executive Director  
Garth Moyle, Deputy Executive Director  
Fredric L. Bor, Esquire, Board Solicitor  
Andrew Weber, Esquire  
Claude Smith, Engineer  
Anita Thapa, Senior Accountant  
Kelley Williams, Board Administrator

B E F O R E:

Milton L. Smith, Chairman  
Gary L. Hill, Vice Chairman/Secretary  
John McGettigan, Treasurer  
William Lea, Board Member  
Edmund J. Colanzi, Board Member  
William K. Cheatham, Alternate  
Patricia Bailey, Alternate

TAKEN BEFORE: JACQUELINE M. ZARRILLO,  
Certified Court Reporter of the State of New Jersey,  
License No. XI01786, at the ATLANTIC CITY MUNICIPAL  
UTILITIES AUTHORITY, 401 North Virginia Avenue,  
Atlantic City, New Jersey 08404, commencing  
at 10 a.m.

-----

JACQUELINE M. ZARRILLO, CCR  
CERTIFIED COURT REPORTER  
1724 TILTON ROAD  
NORTHFIELD, NEW JERSEY 08225  
(609) 287-2593

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

I N D E X

<u>PUBLIC</u>	<u>PAGE</u>
Ranjid Dhaliwal	9
Steven Moore	11
Steven Young	22
Amin Muhammad	28

## ATLANTIC CITY MUA

1                   MR. SMITH: Adequate notice of this  
2 meeting has been provided, as required by law, by  
3 mailing to the Press a list of the regularly  
4 scheduled meetings of the Board of Directors,  
5 including the notice of the regular meeting scheduled  
6 for October 19, 2016, at 401 North Virginia Avenue,  
7 conference room, Atlantic City, New Jersey. Copy of  
8 said notice was sent to city clerk to be posted. All  
9 of the aforesaid complies with Chapter 231 of the  
10 laws of 1975, known as open public meeting laws.

11                   Roll call?

12                   MR. BOR: Mr. Cheatham?

13                   MR. CHEATHAM: Present.

14                   MR. BOR: Ms. Bailey?

15                   MS. BAILEY: Here.

16                   MR. BOR: Mr. Lea?

17                   MR. LEA: Here.

18                   MR. BOR: Colanzi?

19                   MR. COLANZI: Here.

20                   MR. BOR: McGettigan?

21                   MR. MCGETTIGAN: Here.

22                   MR. BOR: Hill?

23                   MR. HILL: Here.

24                   MR. BOR: Smith?

25                   MR. SMITH: Here.

## ATLANTIC CITY MUA

1 MR. BOR: Quoram. First order of  
2 business will be to approve the minutes. If there is  
3 any issues or questions? If not, is there a motion?

4 MR. HILL: Motion to move.

5 MR. MCGETTIGAN: Second.

6 MR. BOR: Mr. Lea?

7 MR. LEA: Yes.

8 MR. BOR: Colanzi?

9 MR. COLANZI: Yes.

10 MR. BOR: McGettigan?

11 MR. MCGETTIGAN: Yes.

12 MR. BOR: Hill?

13 MR. HILL: Yes.

14 MR. BOR: Smith?

15 MR. SMITH: Yes.

16 MR. BOR: Mr. Director?

17 MR. WARD: Three quick items. Good  
18 morning, Board members. The MBCA tickets are here.  
19 I believe that I have Mr. Cheatham on the list and  
20 Ms. Bailey. Mr. McGettigan, are you going?

21 MR. MCGETTIGAN: I can't answer that  
22 right now.

23 MR. WARD: I'll hold the ticket for  
24 you. You will let me know.

25 MR. MCGETTIGAN: Thank you.

## ATLANTIC CITY MUA

1 MR. WARD: Mr. Bor?

2 MR. BOR: To my knowledge, no.

3 MR. WARD: And Mr. Weber, we'll hold  
4 yours.

5 Last night I left the building at  
6 approximately 5:13 p.m. and three people were here,  
7 Michelle, Joyce and Debbie Dansby. At approximately  
8 5:15 there was a shooting on Adriatic Avenue between  
9 Pennsylvania and North Carolina Avenue. One bullet  
10 came through Mr. Moyle's office window, shattered the  
11 window, bounced around into the room, shattered a  
12 meter.

13 MR. MOYLE: That was already broken.

14 MR. WARD: That was already broken, but  
15 it hit your blind.

16 MR. MOYLE: The blind.

17 MR. WARD: And the slug was found, so  
18 we had an investigation by the Atlantic City Police  
19 Department. They came in, they took photographs and  
20 they took the slug. But fortunately, the three  
21 ladies hit the floor immediately, upon hearing the  
22 shots and hearing the bullet circulate throughout the  
23 room. Today our staff will start to call the window  
24 company to repair the window.

25 On Friday of last week our staff was

## ATLANTIC CITY MUA

1 doing a line stop on McKinley Avenue and after  
2 completing the line stop, they left a note to the  
3 residents of 1603 McKinley Avenue to run water in  
4 their bathtub. They were successful in running water  
5 into their bathtub. When they got home from work,  
6 however, they had no water at all the rest of the  
7 day.

8 Ben, our supervisor on staff at that  
9 time, Ben stayed on for overtime trying to pump out  
10 what apparently was a blockage in the line. He  
11 stayed until about 10:30 p.m. on Friday night trying  
12 to address it. He could not. We therefore had to,  
13 on an emergency, authorize the family, and this would  
14 be Ronald Branch and Sylvia Branch, we had to  
15 authorize them to seek shelter; so they stayed at a  
16 hotel for three nights until Falasca Plumbing could  
17 address it on Monday morning. So I'll have a  
18 requisition coming up for their hotel stay. This had  
19 nothing to do with them. It was our line stop issue  
20 in the street and they were just simply a consequence  
21 of this.

22 So given that, we have a number of  
23 matters to address.

24 MR. HILL: Bruce, I think there is  
25 somebody for abatement.

## ATLANTIC CITY MUA

1 MR. WARD: I'm going to go into Closed  
2 Session.

3 MS. BAILEY: I'm more than happy that  
4 our people didn't get hurt, but a young man was  
5 killed in that, 21 years old. We were at the  
6 Covenant House. The young man did lose his life.

7 MR. WARD: That was the second  
8 incident.

9 MS. BAILEY: Behind all that that  
10 started, we were blessed.

11 MR. SMITH: I noticed it wasn't in the  
12 paper this morning.

13 MS. BAILEY: It was later.

14 MR. SMITH: Unfortunately that's a  
15 familiar thing in this neighborhood. We've had it  
16 happen before, shooting and penetrating our building.  
17 But I will say this, upstairs, it's not a  
18 consolation, but if somebody shooting from there,  
19 it's very rare that the bullet goes straight, it goes  
20 up, unless they were really trying to get Garth. It  
21 is not a funny thing, but we got to make sure it was  
22 keeping tight with our police and let them know,  
23 investigate these type of things.

24 MR. WARD: And Willie is also reviewing  
25 our tape. We have a pan camera that pans on that

## ATLANTIC CITY MUA

1 area and police officers gave us a description of,  
2 you know, some suspects. So we'll continue to  
3 cooperate with the police as necessary.

4 MR. SMITH: Well, that's what I'm  
5 intending to say, we must cooperate with them, be  
6 aware what's going on here.

7 MR. WARD: At this time we have some  
8 matters effecting our city, and I would like us to,  
9 at the Board's pleasure, go into Closed Session.

10 MR. SMITH: But I would like to ask the  
11 councilman, has anybody notified Marty?

12 MR. SHABAZZ: He's supposed to be  
13 coming.

14 MR. SMITH: Can we give him a quick  
15 call?

16 MR. HILL: Here he is.

17 MR. SMITH: Let's go into Closed  
18 Session.

19 MR. HILL: Make a motion to move.

20 MR. MCGETTIGAN: Second.

21 MR. BOR: Hearing no objection, Closed  
22 Session.

23 (Closed Session from  
24 10:10 a.m. to 11:05 a.m.)

25 MR. WARD: We have three guests, local



## ATLANTIC CITY MUA

1 guests. Can we have your name?

2 MR. WILLIAMS: Khaleem.

3 MR. WARD: Do you have a last name?

4 MR. WILLIAMS: Williams.

5 MR. YOUNG: Steven Young.

6 MR. MOORE: Steven Moore.

7 MR. BOR: And we have the one

8 abatement.

9 MR. HILL: He's been waiting.

10 MR. SMITH: Let's let him be addressed.

11 MR. DHALIWAL: Pleasantville

12 Investments.

13 MR. SMITH: Come up and sit here. What  
14 are you here for?

15 MR. DHALIWAL: Abatement.

16 MS. WILLIAMS: Abatement, 8.b(2).

17 MR. WARD: We had to discuss -- he was  
18 an abatement necessary to appear. He's under 8.b(2).  
19 This is Albany and Route 40; am I correct?

20 MR. BOR: Yes, gas station.

21 MR. HILL: Yes.

22 MR. SMITH: Wasn't he here last month?

23 MR. WARD: He was here before, but he  
24 had to have some more calculation. He and Garth's  
25 office had more calculation to get the accuracy.

## ATLANTIC CITY MUA

1 MR. HILL: We just postponed it.

2 MR. SMITH: What do you come up with,  
3 Garth?

4 MR. MOYLE: It was an extra hundred  
5 dollars or so.

6 MR. HILL: Well --

7 MR. MCGETTIGAN: Very good.

8 MR. WARD: \$1,228.11. What's your  
9 pleasure, Board?

10 MR. HILL: Motion to accept.

11 MR. MCGETTIGAN: Second.

12 MR. BOR: Mr. Lea?

13 MR. LEA: Yes.

14 MR. BOR: Colanzi?

15 MR. COLANZI: Yes.

16 MR. BOR: McGettigan?

17 MR. MCGETTIGAN: Yes.

18 MR. BOR: Hill?

19 MR. HILL: Yes.

20 MR. BOR: Smith?

21 MR. SMITH: Yes.

22 MR. BOR: Abatement approved.

23 MR. WARD: You've been approved.

24 MR. HILL: Sorry you had to wait a  
25 little bit.

## ATLANTIC CITY MUA

1 MR. DHALIWAL: Thank you. Thank you,  
2 everybody.

3 MR. SMITH: We had another gentleman  
4 just come in. Your name is?

5 MR. MUHAMMAD: Amin Muhammad, 300 North  
6 Albany Avenue.

7 MR. MOORE: I'm here, because having  
8 been with revenue and finance for the city, I'm  
9 concerned desperately about the way our city is going  
10 especially financially, and one of the things I'm  
11 concerned about is this: this proposed deal between  
12 the city and the MUA to purchase Bader Field and how  
13 that helps us as residents. And while I understand  
14 that it perhaps might fulfill the requirement by the  
15 state, that the city do something with its assets,  
16 I'm just questioning how and why we feel that or you  
17 all feel that or the city feels that the deal would  
18 somehow lessen the tax burden? And that's what I'm  
19 all about.

20 My taxes are too high. I pay them.  
21 I'm going to have to come to you and find out if I  
22 can rent a room because I can't pay my taxes. It's  
23 just horrible.

24 So I want to know what the MUA can do  
25 to lessen the burden of the residents and the

## ATLANTIC CITY MUA

1 taxpayers of Atlantic City. \$100 million is what, is  
2 a penny --

3 MR. SMITH: Chump change.

4 MR. MOORE: -- in terms of our tax  
5 burden, so I understand the ability to show the state  
6 that we're doing something, but is this the something  
7 that we need to do and will this really be something  
8 that will help, one, the state get off our backs, but  
9 more importantly or as importantly, rather, will be  
10 how does it help us financially if we sell you Bader  
11 Field for a hundred million?

12 MR. SMITH: 110 million.

13 MR. WARD: Okay. Just a little bit of  
14 history. The City of Atlantic City was imposed upon  
15 by the State of New Jersey by two Kevins, and  
16 subsequently Ernst and Young. Both of their  
17 assessments they immediately said, You got to sell  
18 the water, sell the water to a private investor.  
19 That risk to the citizens of Atlantic City would make  
20 the price of water be the highest in the county.

21 MR. MOORE: Absolutely.

22 MR. WARD: I can show you the chart  
23 where we are now the lowest in the county and the  
24 private investor owned water company that would come  
25 in here, they are the highest in the county. So

## ATLANTIC CITY MUA

1 number two, the opportunity for the city to come away  
2 from the external consultants, and they have their  
3 own consultant, and their own consultant being the  
4 guy from the Rendell administration, came up with a  
5 better concept to, number one, reach our goals,  
6 remain sovereign from the State of New Jersey. That  
7 is one of the goals.

8 And number two, they also said, Can you  
9 monetize Bader Field? Can you monetize the MUA? So  
10 now that the external consultants left, the internal  
11 consultant brought the city and the MUA, brought  
12 together as, you know, the city was under the  
13 pressure to dissolve the MUA on a number of  
14 occasions, actually five times.

15 So now we've gone 360 degrees. We are  
16 a part of the city's recovery plan. The city is  
17 going to present a recovery plan, which includes  
18 layoffs, privatization, fees, increases, so forth and  
19 so on. That's the city's part. Our part is to come  
20 up with these dollars.

21 Now, we had a Closed Session meeting  
22 today, which we went back and forth with the kinds of  
23 ideas and the kinds of questions that, you know, came  
24 not only from our Board, but also members of City  
25 Council and members of city staff. The opportunity

## ATLANTIC CITY MUA

1 for the city to, number one, maintain the sovereignty  
2 and, number two, control its water is before us today  
3 and our Board meeting and before Council tonight.  
4 That's an opportunity. The opportunity for our  
5 taking over Bader Field is to immediately inject an  
6 entrepreneurial effort to monetize it.

7 Now, I know that two guys that are  
8 sitting here, who have lived in Atlantic City a long  
9 time, you know that Bader Field, and it's called  
10 field because it's nothing going on November,  
11 December, January, February. It's a field. It's not  
12 providing any asset or any support to the City of  
13 Atlantic City.

14 Mr. Colanzi is here, who was formerly  
15 commissioner of the City of Atlantic City and he will  
16 tell you at Bader Field's best as an airport, 100  
17 flights a week. So outside of a football game, which  
18 you can no longer play; outside of a baseball  
19 stadium, after the baseball team left; outside of the  
20 Skate Zone, which is owned by the CRDA, what are the  
21 opportunities for us to monetize the field?

22 I don't want to call it a field  
23 anymore. I want to call it Bader Center. While we  
24 can't develop it, we can talk to developers. The  
25 city tried to monetize it by going out to the market

## ATLANTIC CITY MUA

1 to a public auction and came back with \$50 million.  
2 It was rejected. We're now looking at, okay, we'll  
3 double that. We'll double that and we'll begin to  
4 talk to developers and parcel it out as a better way.  
5 Everybody doesn't want 100 acres. Some people want  
6 25 acres, 15 acres, 16 acres.

7 We want to put together a package of  
8 investment on Bader Field that will continue to  
9 support taxpayers in terms of our water rates. So  
10 we're not going to be looking at water revenue only  
11 to pay down \$100 million over a long-term. We're  
12 going to be looking at other revenues like we do now.  
13 We have other revenue for cell tower licenses on our  
14 tanks, we're looking at other revenue in terms of  
15 solar production at our treatment plant, which we had  
16 it ready to go, but for the fact that the turmoil in  
17 city would not allow the investors to go forward.  
18 Once this turmoil is over, we're going to put solar  
19 on our treatment plant, which is where our major  
20 electric source of expenditure is coming from.

21 So this is Atlantic City's choice.  
22 This is the city's choice. Do we want to not come  
23 forward with a plan to maintain our independence or  
24 do we want to simply be a foster child of the State  
25 of New Jersey? Which those complaints that city

## ATLANTIC CITY MUA

1 people would have, you have to call somebody in  
2 Trenton, who doesn't know what street you live on,  
3 who doesn't know much about your local conditions and  
4 that's really the fight we have.

5 MR. MOORE: Okay. So first of all,  
6 have any of you seen Kevin -- what's his last name?

7 MR. WARD: The two Kevins.

8 MR. MOORE: Has anybody seen his  
9 report?

10 MR. WARD: Yes.

11 MR. MOORE: I was a councilman. I  
12 didn't see it. So I don't know what's in the report.  
13 The report hasn't been released and I don't know, and  
14 I'm not doubting what you're saying, but I don't know  
15 what Kevin -- because one of the charges he had when  
16 he was hired by the State of New Jersey, to be paid  
17 by the City of Atlantic City, but one of the charges  
18 that he had was to come up with a plan to restructure  
19 the bonds. That was one of his -- to restructure the  
20 debt, not the bonds, and a way that would put  
21 Atlantic City in a much better financial posture and  
22 I've never seen it.

23 MR. WARD: I don't know, and let me  
24 correct myself, I don't know if I saw the plan. I  
25 think I saw, and I'm sure that I read summaries of



## ATLANTIC CITY MUA

1 recommendations.

2 MR. MOORE: Right, right, right.

3 MR. WARD: Maybe I didn't see the plan.

4 MR. MOORE: I don't know. That's one  
5 of the things, and it has to do with this, because if  
6 this was a direct recommendation of Kevin's that this  
7 happen, there should be in there the explanations as  
8 to why it's a good deal.

9 MR. WARD: This is not a Kevin deal.

10 MR. HILL: This came after.

11 MR. MOORE: Does this plan, and I'll be  
12 short, does this plan, will it have the ability to  
13 increase rates as they exist in Atlantic City? In  
14 other words, where are you getting \$100 million from,  
15 because if you all have \$100 million, I want to know  
16 why I'm paying so much in my rates. Not that I don't  
17 think this is a good idea. I don't think it's a good  
18 idea, but not that I don't think it's a good idea.  
19 If you have \$100 million, I would like to have my  
20 rates decreased.

21 MR. SMITH: Councilman, we're going to  
22 have to borrow this money --

23 MR. MOORE: That's exactly what I'm  
24 saying.

25 MR. SMITH: -- to purchase this

## ATLANTIC CITY MUA

1 property.

2 MR. MOORE: Borrowing the money to pay.  
3 What will you do, float a bond?

4 MR. SMITH: Correct.

5 MR. WARD: Yes.

6 MR. MOORE: So you will have more debt  
7 service.

8 MR. WARD: Long-term.

9 MR. MOORE: Long-term.

10 MR. SMITH: But we'll still have the  
11 water company, our own water company.

12 MR. MOORE: Will the rates go up?

13 MR. WARD: Not as where -- we'll be  
14 able to structure that.

15 MR. MOORE: I don't want this to be  
16 leased, sold, absolutely not. Absolutely not.

17 MR. BOR: Councilman Moore, if I may?

18 MR. MOORE: Yes.

19 MR. BOR: I can recall your votes on  
20 the dissolution. You were always against  
21 dissolution. Certainly this Authority agrees with  
22 you.

23 But the game plan, it's only a game  
24 plan at this point, because things haven't  
25 materialized yet, is as you guys may know, we are the

## ATLANTIC CITY MUA

1 lowest rate in Atlantic County, not one of the  
2 lowest, the lowest. And to the extent that we  
3 develop different parcels there, which is our clear  
4 intention, that will allow more money to come to us,  
5 which will cause us not to have to raise any rates.

6 Now commercial people probably going to  
7 get hit, we know that. We don't know yet what  
8 residential rates, how they're effected, if at all,  
9 but our goal is to bring enough money in from  
10 developers, etcetera, etcetera, to keep that as low  
11 as humanly possible. We're the lowest in the county  
12 now. We would love to be around the same place. We  
13 can't project that until we know what kind of revenue  
14 is coming in.

15 MR. CHEATHAM: What is your plan,  
16 Councilman Moore? What is your plan? What would  
17 your plan be to get our city out of this?

18 MR. MOORE: My plan would be, one, I  
19 think that while the state says we ought to increase  
20 taxes, that's not something I think we ought to do.  
21 Do I think we ought to lessen our employee base?  
22 Yes, that's one thing. Do I think we ought to  
23 outsource? Yes, I think that's something we ought to  
24 do. Do I think we ought to be sitting on our hands  
25 waiting for the state to give us money that they're

## ATLANTIC CITY MUA

1 not going to give us that they promised us? No, I  
2 think we ought to be in court. That's where I think  
3 the City of Atlantic City ought to be, be in court,  
4 saying to the powers that be in Trenton, You've done  
5 us wrong and we want you to correct those wrongs.  
6 This is what we think are the ways to correct them.

7 MR. CHEATHAM: Why didn't you do that  
8 when you was on Council?

9 MR. MOORE: Because we didn't have the  
10 problems.

11 MR. CHEATHAM: The problems were  
12 brewing in the air wave.

13 MR. MOORE: There was no way to  
14 anticipate this. We were promised the 33 million.  
15 That was in the agreement, that we would get the 33  
16 million. It's only this last year that they've said  
17 they're not going to give it to us. No, it's not the  
18 last year, last six months that they said they're not  
19 going to give us the \$33 million. So as far as those  
20 kinds of events, it wasn't the same as when I was  
21 sitting on Council.

22 MS. BAILEY: Would you agree that we  
23 were -- you agree that we're in unprecedented times  
24 and uncharted waters?

25 MR. MOORE: That's why we need to be --

## ATLANTIC CITY MUA

1 we need some finality to this thing and the finality  
2 is not going to come from Trenton. It has not come  
3 from Trenton. Where we're at, 48 to 50, and all the  
4 services that we render in this state. We are not  
5 the blossoming state that we were even when Bruce and  
6 I went to school. We are not. And for us to  
7 continue to think that we can rely on the state, and  
8 for the state to put us in this absolutely precarious  
9 position.

10 One of the things that, and we haven't  
11 had an analysis of all this stuff, what would the  
12 analysis be if we went into bankruptcy, for instance?  
13 What we've had, we've had a consultant, the city's  
14 had a consultant who said that bankruptcy is the last  
15 condition that you ought to consider, but there was  
16 no analysis of that last condition. And so the  
17 things that are happening now, which are happening  
18 quickly, are very different than when I was sitting  
19 on Council, very different.

20 And one of the things I did was, as  
21 chairman of revenue and finance, I tried to bring all  
22 this stuff up as it came up, because that's what I  
23 believe in.

24 MR. SMITH: Councilman, thank you. And  
25 I got a lot of respect for you, and some of the

## ATLANTIC CITY MUA

1 things got merit, what you said has merit, but  
2 unfortunately there is not much we can do about it  
3 right now. We're going to try to address that  
4 tonight at Council, and we're going to try to go from  
5 there.

6 Because I'm with you, state don't care  
7 about us. I'm with you there, but other than that,  
8 we're going to do the best we can. I got to continue  
9 our meeting.

10 MR. MOORE: I appreciate you letting me  
11 come in.

12 MR. MUHAMMAD: I wanted to hear first,  
13 before I said something, make a few comments, Steve.

14 MR. YOUNG: Number one, transparency.  
15 A few weeks ago there was press conference stating  
16 that that Bader Field thing is going to happen with  
17 the MUA. Not too many people knew about it until the  
18 press conference. Find out today you still  
19 negotiating with that issue because you had to go in  
20 Executive Session.

21 One thing is, \$110 million, several  
22 questions need to be answered first. Did you do --  
23 was there an assessment or financial analysis on what  
24 actually Bader Field or Bader center exists today and  
25 right now, what type of business or marketing that

## ATLANTIC CITY MUA

1 you can actually do to make that happen?

2 MR. SMITH: We're in the process on  
3 that.

4 MR. YOUNG: The state had Bader Field  
5 as part of the tourism district, so they had all the  
6 professionals all over the world trying to deal with  
7 Bader Field, as well as the City of Atlantic City  
8 with all the professionalism, but you're saying you  
9 can get it done and find a developer? One thing  
10 about Bader Field that we know about, the  
11 infrastructure alone is going to cost over 300 to 600  
12 million dollars, approximately. Now, to even start  
13 bringing anything on the land at all, that's what  
14 scared away a lot of developers from the past.  
15 That's the history of it.

16 The other thing is, from my  
17 understanding, you if you own it, it still be like  
18 the residents own it, because the residents \$110  
19 million and like the councilman said, if it's not  
20 going to reduce our taxes or the water, and going to  
21 go to pay off a debt that we don't have much to do  
22 with, probably with the casinos, then we have a major  
23 issue with that because our taxes will continue to go  
24 up and there is not enough money to set off the debt  
25 that we actually owe. So it's a lot of gaming. It's

## ATLANTIC CITY MUA

1 a game player, but it's a lot of game being played.

2 We don't appreciate being played on the  
3 small people, the property owners, the many  
4 foreclosures we have in the city today with property  
5 owners and we don't see no light at the end of the  
6 tunnel for our taxes even beginning to go down  
7 because nobody is talking about it. We're bankrupt.

8 When you have that type of debt and  
9 those type of things, you're bankrupt. That's when  
10 you fight for bankruptcy and get a judge to make the  
11 decision on how you going to spend your money,  
12 because a federal judge does that because the state  
13 haven't done that with all the professionalism and  
14 all the money and either has the city and either has  
15 anybody else.

16 One other question I have, a  
17 resolution, the ordinance, and it's basically saying  
18 that the state has to approve it before you even talk  
19 about it. What's your game plan if that don't  
20 happen, if the state say no, you can't do it? Where  
21 does that leave you, you can't do it?

22 MR. BOR: State says no, it's no.

23 MR. YOUNG: Wouldn't it be the first  
24 thing, before you get anybody --

25 MS. BAILEY: I believe that's where we



## ATLANTIC CITY MUA

1 are now.

2 MR. YOUNG: But the people don't know  
3 it. If we didn't come today, we wouldn't know  
4 today.

5 MR. SMITH: That's going to be  
6 addressed at Council meeting tonight.

7 MR. BOR: Very shortly on that point,  
8 in order to get the state to say yes or no, this  
9 first reading has to be approved because the statute,  
10 the Bader Field statute sponsored by Senator Whelan,  
11 required that the local finance board have first  
12 ordinance completed before they could say yes or no,  
13 and if they say no, no means no.

14 MR. YOUNG: But the fiscal  
15 responsibility of you guys, not the city, from my  
16 understanding, you in like a B triple A rating, and  
17 the city is like a C triple A rating.

18 MR. HILL: We're a little better.

19 MR. YOUNG: But if you get Bader field  
20 and there is no income coming in there, where does  
21 that put your rating? I don't know, have anybody  
22 thought about that? Where does that put your rating  
23 then? Does it get worse than the city's now because  
24 you holding on to \$100 million -- \$110 million  
25 property that you cannot develop or can't sell or

## ATLANTIC CITY MUA

1 lease? That's a major issue.

2 MR. WARD: Can I try to respond to some  
3 of what you said? The condition of the city's debt,  
4 somewhere upwards of 450, \$500 million, is that  
5 agreed upon?

6 MS. BAILEY: That's right.

7 MR. WARD: There is a challenge for the  
8 City of Atlantic City, if it is successful in getting  
9 the opportunity to address it, or it's the same  
10 challenge for the state, same challenge.

11 MR. MOORE: Absolutely.

12 MR. WARD: So the question is, do we  
13 want to retain sovereignty and try on our own efforts  
14 to overcome this, so that you could come here and  
15 talk to us at 401 Virginia Avenue about your concerns  
16 or do you want to go up 206? To me, and it's -- I'm  
17 a resident here all my life, that's, to me, the big  
18 picture at the highest altitude. Do we want to have  
19 our local sovereignty controlled? This is an  
20 opportunity. That's all it is. And it's not fool  
21 proof. We got hurdles to hit. And you are right,  
22 there are questions in terms of development, but I  
23 question whether it made sense to go out on the  
24 public auction to try to auction 100 acres at one  
25 time. So smart guy says, I give you \$50 million for

## ATLANTIC CITY MUA

1 it. Well, to me, if I subdivide it, perhaps then you  
2 can begin to carve out the separate interest of  
3 different organizations that would be interested in  
4 joining a coherent plan. I don't know that the city  
5 thought about that.

6 Bader Field been sitting there all this  
7 time. Somebody wanted to buy it. They could have  
8 bought it a long time ago. Penn Gaming came up with  
9 \$800 million. Those days are over, you and I know  
10 that. So it's the same issue that if we're not  
11 successful, then the state will come in and they'll  
12 do whatever they do and they'll bond stuff and put  
13 the debt on us and water and taxes will go up.

14 MS. BAILEY: City hall says, Why  
15 haven't things happened, I don't think falls on the  
16 water company's desk, but I do believe there is an  
17 opportunity for the water company to assist the city  
18 in any kind of way of us getting out of this for the  
19 residents for control of our water. I believe we  
20 need to do something. Why those other entities are  
21 not fighting the way you think they should. If we  
22 sit here and the way --

23 MR. MOORE: No. Question is, this is  
24 the place that stuff that I addressed, this is where  
25 to address it, because that's the side that this is

## ATLANTIC CITY MUA

1 on. This is the water company side and that's the  
2 questions I addressed to the water company side.  
3 Now, tonight if I get there --

4 MR. SMITH: You guys come in and made a  
5 few points that need to be made. I don't want to try  
6 to kick you guys out of here, but we got another  
7 meeting.

8 MR. YOUNG: The major one was bond  
9 rating.

10 MR. SMITH: I'm not able to answer a  
11 lot of your questions.

12 MR. COLANZI: May I ask a question?

13 MR. SMITH: I'm trying to get this  
14 thing to a point. Of course you can ask a question.

15 MR. MUHAMMAD: I think you should give  
16 me a chance, because you're going to have a conflict  
17 with the community if you don't give us a chance.  
18 We're trying to negotiate. If you do what the city  
19 has done, you're going to face the same result the  
20 city faced. You remember, if the same people you  
21 negotiating was the same people that was pushing for  
22 the dissolution of this very whole entity, so don't  
23 forget that. The Mayor and several Council members,  
24 and the only reason that we're discussing this now,  
25 is because we fought against it. Other than that, it

## ATLANTIC CITY MUA

1 would have been a done deal. The same people you sit  
2 and negotiating would have sold you down the river.  
3 That's just reality. It was a change of the Council,  
4 one vote, that was it. And that work was a lot of  
5 community work. So we wouldn't even be having this  
6 discussion, please don't forget that. I got a few  
7 quick questions.

8                   Number one, first question, if you have  
9 the hundred million dollars, once you give that to  
10 the city, you cannot ensure what they're going to do  
11 with it; am I right or wrong?

12                   MS. BAILEY: It's true.

13                   MR. MUHAMMAD: Your proposal is there  
14 if we give them the money --

15                   MR. BOR: Excuse me. To answer that  
16 legally, let me say the statute on the sale of public  
17 property is the Bader Field statute 2008. If the  
18 sale is approved, the statute requires the money to  
19 be placed into a trust fund and then the trustee of  
20 it will allocate it where it's best served in the  
21 interest of the city. So if the deal goes through,  
22 we don't write a check to the city; it goes to the  
23 trust fund.

24                   MR. MUHAMMAD: Who are the over the  
25 trust fund?

## ATLANTIC CITY MUA

1 MR. BOR: Local finance board.

2 MR. MUHAMMAD: Which is the state, who  
3 was trying to take the MUA.

4 MR. BOR: The trustees, one from the  
5 state, one from the governing body and I think the  
6 third is an independent person.

7 MR. MUHAMMAD: The city is under state  
8 monitor, is going to be ultimately decision making is  
9 going to be from the state's position, even if it's  
10 just a third of it, the decision making.

11 MR. BOR: Two beats three -- or two  
12 beats one.

13 MR. MUHAMMAD: They're also going to  
14 determine where does the money go and they have  
15 already said something you don't know that even the  
16 budget in the proposals that the Mayor is putting  
17 forward, the state has already said, We're not giving  
18 you that money. We have the documents. We know it.  
19 It's just not being told. It will come out, like  
20 many things come out.

21 Second question is, the whole issue  
22 that lead us to this is the bridge loan for 73  
23 million, which has not been solved, nor has the  
24 administration said that they're going to take the  
25 money and from what you're saying, they can't

## ATLANTIC CITY MUA

1 necessarily do that without authorization from the  
2 state and other entities, that the 73 million, which  
3 is a deal that is still unsolved, which necessitates  
4 the dissolution of the MUA and using MUA and Bader  
5 Field as collateral, has not changed, nor has the  
6 money been given back to the state. So the issue of  
7 saving the MUA has not gone away, because that 73  
8 million is still there. How do you reconcile that?

9 MS. BAILEY: That's the city.

10 MR. COLANZI: I would like to ask you a  
11 question, if you don't mind?

12 MR. MUHAMMAD: Go ahead.

13 MR. COLANZI: I'm sitting here and I  
14 know if I vote no, the state will take over within  
15 the next six months and I know I have to move out. I  
16 have no -- when you -- I wouldn't even tell you what  
17 my taxes are, but I can't afford it on the pension  
18 that I have. But let me ask you, if I vote no, what  
19 is the alternative? One, the State of New Jersey. I  
20 would rather have a cripple with a mental disability  
21 running my city. You're talking about one of the  
22 worst states in the union when it comes to their  
23 capabilities as far as running a government when it  
24 comes to dollars. That's one. That's the first  
25 choice if I vote no. If I vote no, the MUA is gone.

## ATLANTIC CITY MUA

1                   And one thing I'm certain of, one of  
2                   the two percent of the highest and best MUAs in the  
3                   country, and I'm being conservative, is the Atlantic  
4                   City MUA. We're the, first of all, we're charging  
5                   less than anybody in Atlantic County. I think we're  
6                   one of the best three or four in the state. And I'm  
7                   telling you, we're in the top two percent of the  
8                   whole country.

9                   So that's gone. And what happens, a  
10                  man comes in or a corporation comes in and buys the  
11                  MUA. No, I can't get mad at anyone that pays \$100  
12                  million and then would like his money back,  
13                  especially in the private sector. You're going to  
14                  have to man, and like that in the funny farm, and if  
15                  you disagree with anything --

16                 MR. MUHAMMAD: I'll let you finish, but  
17                 I can give you some operations totally off what you  
18                 said and we're going after that.

19                 MR. COLANZI: These are the choices  
20                 that I have if I vote no.

21                 MR. MUHAMMAD: I can give you a third  
22                 option after you finish.

23                 MR. COLANZI: If I vote no, anything  
24                 that takes place is going to be worse than if it  
25                 stays with the MUA. Remember, the MUA is a utility.



## ATLANTIC CITY MUA

1 City hall made it a utility because they knew it  
2 would work better, and that was done by a guy named  
3 Horace Bryant and Ed Colanzi. And there were  
4 reasons, had something to do with all government.  
5 When you run your own business, you have a better  
6 chance of operating and getting people to do what you  
7 want to do.

8 MR. SMITH: Mr. Colanzi, please, can we  
9 -- listen, we got a meeting here.

10 MR. COLANZI: I'm done.

11 MR. SMITH: We got a meeting we have to  
12 conduct.

13 MR. COLANZI: I understand that. I  
14 would like them to make a choice and tell me what  
15 they would do.

16 MR. MUHAMMAD: I'll give you an option.  
17 Number one, there is a court case that is still  
18 ongoing to overturn the whole agreement for the  
19 bridge loan. It's still in court right now.

20 MR. SMITH: Everyone knows that.

21 MR. MUHAMMAD: Let me finish.

22 MR. SMITH: Everyone knows that.

23 MR. MUHAMMAD: What I'm saying is this,  
24 and I try to really work with our leaders and with  
25 our boards, but if you're not cooperative, what

## ATLANTIC CITY MUA

1       you're going to have is the community coming against  
2       you. We don't want that. So you have these  
3       meetings, and as people that are in positions to make  
4       decisions for citizens and residents, that's trust.  
5       And if you're seeming to breach that trust, alls it  
6       takes, as responsible community leaders, to rouse the  
7       people up against your ideas. And it's not necessary  
8       when you sit down and have dialogue, but when you  
9       dictate, that's how we got in this position. Someone  
10      making decisions, not considering the community, not  
11      considering residents, fear mongering, getting us to  
12      think we're going to lose everything, and making a  
13      decision that ends up putting us in a position where  
14      we do lose everything. We should consider some of  
15      the things that were done.

16                   MR. COLANZI: Which court?

17                   MR. MUHAMMAD: Superior court, Seth  
18      Grossman versus the State of New Jersey.

19                   MR. WARD: I sat in the hearing and  
20      Seth Grossman lost the case. Judge Mendez take over  
21      legislature supersedes all of the previous statutory  
22      schedules that were in place. Seth lost the case.

23                   MR. BOR: Last week.

24                   MR. WARD: Last week.

25                   MR. SMITH: I want to say to you about

## ATLANTIC CITY MUA

1 the MUA. As you know, as you know --

2 MR. MUHAMMAD: I think we know, as  
3 you're a lawyer, you know, that even when cases are  
4 decisions, that is always appeals. There is always  
5 challenges.

6 And let me ask one question, one last  
7 question, one last question. And this is a serious  
8 question. That if the 73, and you said he lost the  
9 case, so if the \$73 million bridge loan is not  
10 repaid, do you realize still the terms of that loan  
11 necessitates the dissolution of the MUA, so it  
12 wouldn't serve the purpose anyway?

13 MR. CHEATHAM: You sound like you're  
14 talking violence. That's what it sounds like to me.

15 MR. MUHAMMAD: It sounds like a person  
16 who loves his city, who loves the residents.

17 MR. CHEATHAM: No more than I do, and  
18 you sound like violence.

19 MR. SMITH: I got the same impression  
20 at one point, but let him have his say.

21 MR. MUHAMMAD: Listen, I've never -- my  
22 reputation is unmatched as a leader in this  
23 community. Everybody who knows me, know I'm a  
24 stand-up person. I don't lie. I don't double-talk.  
25 I don't -- I'm not afraid to speak to power, that's

## ATLANTIC CITY MUA

1 me. And everybody who knows me, knows me. I run the  
2 biggest masjid in Atlantic City. I'm directly across  
3 from Bader Field with a 10,000 square foot building.  
4 I have to fight for my community.

5 I do understand if the wrong decision  
6 is made, there is such things as eminent domain, so  
7 many things that come, that we can't remain silent.  
8 And why I'm saying that, I'm not a person who speaks  
9 without any support. I have a membership of over 500  
10 members, all city residents. That means we have a  
11 voice. That means we have the ability to elect, the  
12 ability to change things.

13 So my last question --

14 MR. SMITH: It's over. Please, please.

15 MR. MUHAMMAD: I thank you. I thank  
16 you very much for your time and your consideration.

17 I just advise you, sincere advice,  
18 consider the people. Don't make decisions where you  
19 will end up having a confrontation with the  
20 community.

21 MR. SMITH: I still don't get it.

22 MR. MUHAMMAD: We'll see you in the  
23 public meeting. I invite you all.

24 MR. YOUNG: I want to thank you. We'll  
25 follow up in the future. Something of this

## ATLANTIC CITY MUA

1 importance, maybe we need to take this meeting to the  
2 public, a bigger place. A special meeting is very  
3 deserved for the community because they don't know  
4 how you all feel at this point.

5 MR. MUHAMMAD: Thank you, very much.

6 MR. YOUNG: If we could have nothing on  
7 the agenda but the discussion. Thank you.

8 MR. SMITH: Mr. Cheatham, I had the  
9 same feeling, the same feeling.

10 Let's get back to business, please.

11 MR. WARD: Coming back to our meeting,  
12 we're at 4.b, personnel committee meeting. The  
13 minutes are attached. I'm going to try to move fast.  
14 Any questions?

15 Financial report, shut offs,  
16 engineering committee meeting, director's forum. Any  
17 comments from directors?

18 Public participation, we have  
19 exhausted.

20 Resolution 7.a(1) to accept bids for  
21 Well 19. Well 19 has had a problem and we were  
22 trying to get that resolved and get it back online.

23 MR. MCGETTIGAN: Ready with it, okay?  
24 Are we good?

25 MR. MOYLE: Yes.

## ATLANTIC CITY MUA

1 MR. MCGETTIGAN: Move.

2 MR. HILL: Second.

3 MR. BOR: We're voting on 7.a(1),  
4 repair the well.

5 Mr. Lea?

6 MR. LEA: Yes.

7 MR. BOR: Colanzi?

8 MR. COLANZI: Yes.

9 MR. BOR: McGettigan?

10 MR. MCGETTIGAN: Yes.

11 MR. BOR: Hill?

12 MR. HILL: Yes.

13 MR. BOR: Smith?

14 MR. SMITH: Yes.

15 MR. BOR: 7.a(1) carries.

16 MR. WARD: 7.a(2), water meter boxes,  
17 rings and lids, HD Supply.

18 MR. HILL: HD is the lowest, wow.

19 MR. MCGETTIGAN: Is that to accept?

20 MR. WARD: To accept the bid for water  
21 meter boxes, rings and lids.

22 MR. MCGETTIGAN: I'll make the motion.

23 MR. HILL: Second.

24 MR. BOR: Mr. Lea?

25 MR. LEA: Yes.

## ATLANTIC CITY MUA

1 MR. BOR: Colanzi?

2 MR. COLANZI: Yes.

3 MR. BOR: McGettigan?

4 MR. MCGETTIGAN: Yes.

5 MR. BOR: Hill?

6 MR. HILL: Yes.

7 MR. BOR: Smith?

8 MR. SMITH: Yes.

9 MR. BOR: Carries.

10 MR. WARD: Okay. We have on the agenda  
11 special legal counsel. This was for bankruptcy. I'm  
12 not prepared to recommend yet, but we received three  
13 responses. The response from Capehart Scatchard was  
14 a little bit short in terms of background. The  
15 response from Saul Ewing was good, but the best  
16 response was from Porzio. They actually went as far  
17 as going into the case to provide documents that are  
18 on file in the bankruptcy case and just --

19 MR. SMITH: Which bankruptcy case are  
20 we referring to?

21 MR. WARD: I discussed this at the  
22 point when we went to bid for bankruptcy. Trump Taj  
23 Mahal and Trump Plaza both went into Chapter 11  
24 bankruptcy. The bankruptcy trustee in Delaware has  
25 now pursued a case against us, which is under the

## ATLANTIC CITY MUA

1 statute of preference. Preference means that the  
2 trustee is trying to capture money from vendors who  
3 are paid in the 90 days prior to the Chapter 11  
4 filing. It's not personal; it's just what the  
5 trustee does. This trustee is indicating he is  
6 seeking \$268,000 from us. However, there is an offer  
7 of settlement at \$83,000.

8 The undertaking I wish to have with  
9 Porzio, because I believe they're going to be the  
10 most qualified, is to get a sense of a rate cap and  
11 what they believe they can get this \$83,000 down to.  
12 Otherwise, we would go to court and in the bankruptcy  
13 court in the District of Delaware, the expenses in  
14 terms of that would, you know, probably be  
15 catastrophic and more than the \$83,000. So I'm not  
16 prepared to make a recommendation now, but I do  
17 believe this is the best firm.

18 MR. SMITH: How long do we have?

19 MR. WARD: We only have until January.  
20 I have the note from Natasha. We only have until the  
21 first week in January we have to have an answer. And  
22 the answer is just the first step, so --

23 MR. MCGETTIGAN: That's either to  
24 settle or continue?

25 MR. WARD: No, an answer meaning that



## ATLANTIC CITY MUA

1 we have established counsel, that we have appointed  
2 counsel. I don't have counsel yet and I wrote to the  
3 attorney representing the trustee to let them know  
4 that we are a public organization. It takes us time  
5 to search and appoint. We're not just like a  
6 business that can just grab an attorney, so we do get  
7 a continuance in order to proceed, and I'll be  
8 working closely with Solicitor Bor on this.

9 I think that we have the most favorable  
10 defense, which would be ordinary course of business.  
11 The ordinary course of business defense is we are  
12 providing water. We're providing water to the hotel.  
13 I also did the research with the City of Atlantic  
14 City in terms of the codes that the city maintains  
15 with respect to a hotel. You have to have water.  
16 You have --

17 MS. BAILEY: Pressure, fire  
18 suppression.

19 MR. WARD: You have to have all that.

20 MR. SMITH: You're rolling a little too  
21 fast for me. \$83,000 is the least they would take  
22 for 280 some thousand dollars?

23 MR. WARD: This is the settlement  
24 offer, \$83,000.

25 MR. SMITH: We obtain an attorney,

## ATLANTIC CITY MUA

1 that's going to be another expense.

2 MR. WARD: What I'm seeking is another  
3 month to analyze the attorney's rate, compare it  
4 against the \$83,000, get the attorney to lock in on a  
5 fixed price and --

6 MR. SMITH: What I'm saying, Bruce, is  
7 \$83,000 might be cheap compared to getting some more  
8 attorneys to pursue this. Now, I definitely don't  
9 want to pay 230 some or 80 some thousand, because  
10 evidently they already given us that money. That  
11 money is in our coffers, right?

12 MR. WARD: They paid for the water that  
13 they used.

14 MR. SMITH: And now there is -- they're  
15 not suing to get the money back; the bankruptcy court  
16 is suing to get the money back?

17 MR. WARD: Yes.

18 MR. HILL: Right.

19 MR. SMITH: That's right.

20 MR. WARD: Right, bankruptcy trustee.

21 MR. SMITH: So find out if you can get  
22 less. The attorneys what we have, if they'll take  
23 less than 83. Offer them 50 or \$60,000, and if  
24 they'll take that, pay it and be done with that.

25 MR. MCGETTIGAN: Can you negotiate

## ATLANTIC CITY MUA

1 directly with the trustees?

2 MR. WARD: I can't directly talk to the  
3 trustee. I have to talk to --

4 MR. SMITH: I understand that.

5 MR. WARD: -- Kristin Walters, who is  
6 -- the trustee appointed a firm to represent the  
7 trustee, so the firm is who I have to make the  
8 response to. And the firm has given us an extension  
9 to January the 6th, because I indicated in my letter  
10 to her, that I'm requesting a continuance, as I  
11 indicate procedures we must follow as a public agency  
12 requires us to solicit for professionals.

13 MR. MCGETTIGAN: Can we negotiate  
14 directly with him?

15 MR. SMITH: No, that's not what I  
16 wanted. I want, with the attorneys we have here now,  
17 I know they're not bankruptcy attorneys, get the  
18 advice from one of them and in order to see if, call  
19 or write them, see what their lowest amount of money  
20 they will accept as opposed to going to court and  
21 spending -- getting more attorneys and going through  
22 this and constantly carrying on.

23 MR. MCGETTIGAN: That's what I'm  
24 saying.

25 MR. BOR: It's worth the communication,

## ATLANTIC CITY MUA

1 for sure. The 83,000 is their offer.

2 MR. SMITH: Where did that 83,000 come  
3 from? Why did they reduce it to 83 without --

4 MR. WARD: Because I talked to, what's  
5 her name, Kristin. As I talked to her, she says it's  
6 not in their interest to litigate. They're trying to  
7 settle.

8 MR. SMITH: Is she the one come up with  
9 the 83?

10 MR. WARD: It's right here.

11 MR. SMITH: She's willing to take 83?

12 MR. WARD: She's willing to take 83,  
13 even though the complaint is for 268,000.

14 MS. BAILEY: My question is, as  
15 Mr. Smith is saying, we may have a window which we  
16 can counteroffer the 83.

17 MR. SMITH: Of course.

18 MR. BOR: If it was her offer, we can  
19 counter it.

20 MS. BAILEY: Good.

21 MR. MCGETTIGAN: We're willing to  
22 negotiate without litigation.

23 MR. SMITH: That's it.

24 MR. MCGETTIGAN: 50 or 40,000.

25 MR. BOR: Her answer is going to be

## ATLANTIC CITY MUA

1 already reduced by 100.

2 MR. MCGETTIGAN: They're going to be  
3 more if they hire an attorney firm.

4 MR. WARD: Once they see Porzio on the  
5 other side --

6 MR. BOR: No offense intended.

7 MR. WARD: No offense intended. They  
8 may be pushed back in terms of a little further, but  
9 I'll go with the Board's preference, no problem.

10 MR. SMITH: I'm tired, and it's  
11 personal, I guess litigation with these attorneys,  
12 paying them a pot of money, and it's killing us.

13 MR. WARD: Well, again my only effort  
14 is to secure the best opportunity to limit our  
15 exposure. That's all I'm interested in.

16 MR. SMITH: That's all I'm interested  
17 in, expenses and keeping the MUA above water.

18 MR. MCGETTIGAN: Therefore, Fred will  
19 pursue a settlement.

20 MR. HILL: If that doesn't work, then  
21 go back to Porzio.

22 MR. SMITH: Do you see where I'm coming  
23 from with this?

24 MR. MCGETTIGAN: Yes.

25 MR. HILL: Communication and then --

## ATLANTIC CITY MUA

1 MR. BOR: Will do.

2 MR. WARD: Budget authorization,  
3 resolution at 7.c(1).

4 MR. MCGETTIGAN: Any questions on the  
5 budget? This will be our first.

6 MR. BOR: It's only the first.

7 MS. BAILEY: First reading.

8 MR. MCGETTIGAN: This is our first.  
9 I'll move that it's accepted.

10 MR. BOR: That's 7.c(1) through (4).

11 MR. SMITH: What is this?

12 MR. BOR: This is the first reading of  
13 the budget, so --

14 MR. MCGETTIGAN: Has just moved just to  
15 accept the first reading. It's not final, of course.

16 MR. SMITH: Second.

17 MR. BOR: Mr. Lea?

18 MR. LEA: Yes.

19 MR. BOR: Colanzi?

20 MR. COLANZI: Yes.

21 MR. BOR: McGettigan?

22 MR. MCGETTIGAN: Yes.

23 MR. BOR: Hill?

24 MR. HILL: Yes.

25 MR. BOR: Smith?

## ATLANTIC CITY MUA

1 MR. SMITH: Yes.

2 MR. WARD: Engineering, Mr. Smith?

3 MR. CLAUDE SMITH: Follow-up from the  
4 last time we had our Board meeting. In regards to  
5 the elevated storage tank on the Maryland Avenue  
6 elevated storage tank, the graphics for the tank was  
7 already ordered. Probably expecting that to be to  
8 the contractor probably sometime either late this  
9 week or early next week. In regards to when they're  
10 actually going to start actual installation or  
11 putting up on the tank, I'm not sure. It could be at  
12 the beginning of next month. In regards to that  
13 scenario, we've been approached somewhat by the  
14 contractor in regards to additional funds for doing  
15 that particular work, but at this particular time, we  
16 have told them we're not accepting it. In regards to  
17 the additional costs and of course that's going to be  
18 into some form of negotiation in regards to any  
19 additional costs for that. The other thing --

20 MR. SMITH: Excuse me, is that a cost  
21 overrun?

22 MR. CLAUDE SMITH: It would be a cost  
23 overrun apart from the cost that I was initially  
24 talking about in regards to the metal work that was  
25 being done, but again, like I said, that's something

## ATLANTIC CITY MUA

1 that we're going to have to sit down and talk about.  
2 As a matter of fact, they were a little reluctant  
3 initially in terms of ordering the graphics, but we  
4 pushed them enough to let them order the graphics.

5 MR. SMITH: Why were they reluctant?

6 MR. CLAUDE SMITH: They said they had  
7 to do more work.

8 MR. SMITH: We authorized you to give  
9 them more money to do the --

10 MR. CLAUDE SMITH: That was the struts  
11 on the tank. That was the first change order that we  
12 did and that's been settled.

13 MR. SMITH: So they're almost complete,  
14 I understand.

15 MR. CLAUDE SMITH: Basically, you know,  
16 the graphics needs to go up. There are some other  
17 punch list items that needs to be done. In regards  
18 to painting the tank, the tank is completely painted  
19 except for the graphics going up there.

20 MR. SMITH: And they don't do it  
21 usually when it gets cold.

22 MR. CLAUDE SMITH: No, they could work  
23 in a colder temperature, as per the paint  
24 specifications, but we want to get this done. The  
25 intention is to actually get this done as soon as



## ATLANTIC CITY MUA

1 possible.

2 MS. BAILEY: The installation part of  
3 the graphics a part of the original contract?

4 MR. CLAUDE SMITH: Yes.

5 MS. BAILEY: So we already agreed to  
6 pay a certain dollar figure?

7 MR. CLAUDE SMITH: In regards to the  
8 graphics, if you remember what was initially up  
9 there, we had the fish, the fish that was up there,  
10 swimming fish. The alternate was actually doing the  
11 lighthouse and we might have actually had a little  
12 bit to the lighthouse in regards to what was  
13 initially given to them. The cost for doing the  
14 graphics was already in the specification and the  
15 cost was for doing that.

16 MR. SMITH: What was the nature of the  
17 change order?

18 MR. CLAUDE SMITH: There is none right  
19 now. Sorry, in regards to what figures they gave us,  
20 it was like \$12,000 increase.

21 MR. HILL: Mr. Smith, we still are  
22 negotiating with them; they owe us something back --

23 MR. CLAUDE SMITH: Exactly, exactly.

24 MR. HILL: -- for running over.

25 MR. CLAUDE SMITH: We don't want to go

## ATLANTIC CITY MUA

1 ahead and request a change order until the complete  
2 project is done. So when it's all completed, then  
3 we'll go to negotiation and determine pretty much  
4 what our cost overrun will actually be.

5 MR. SMITH: I usually realize if there  
6 is some money left, they find a way to make it to  
7 take that money.

8 MR. CLAUDE SMITH: Right.

9 MR. SMITH: But go ahead. So far  
10 you've done a great job.

11 MR. CLAUDE SMITH: On the subject of  
12 cost overrun, this one particular cost overrun, which  
13 is legitimate, and that was based on the under  
14 estimation of the paving that needed to be done out  
15 there. If you get a chance, you can go out there and  
16 take a look at the blacktop that's under the tank or  
17 paving that's under the tank. The engineer estimated  
18 about 40 tons initially for doing the asphalt paving  
19 out there. When it was completed, we almost doubled  
20 that particular amount of paving that needed to be  
21 done. It's legitimate.

22 Of course, we will have to talk about,  
23 again, how much of it is actually contractor based on  
24 some work, some additional work that they had to do  
25 because they didn't have an alternative or a choice,

## ATLANTIC CITY MUA

1 but in regards to getting to the final figure of what  
2 that cost overrun is, we actually have the engineer  
3 coming out here today. We're going to do some  
4 measurements and some calculations and determine what  
5 that final cost will be. It's based on a unit price,  
6 so whatever tonnage that was actually used in excess  
7 of the estimate, we have a unit price to go off of to  
8 determine what that cost will actually be. So again,  
9 that cost will be a legitimate cost and that's a cost  
10 that the MUA is going to have to absorb.

11 On the 60 inch water main support and  
12 protection, we did have a kickoff meeting or  
13 pre-construction meeting that was done on September  
14 28th. Right now the contractor's in the process of  
15 submitting shop joints for reviewing, to an engineer  
16 for review and they initially started going some  
17 stone work at the driveway and entrance or roadway  
18 entrance going to the water main. So it's still in  
19 the initial stage or infancy stage of construction.  
20 And that should be it.

21 MR. WARD: Questions?

22 MS. THAPA: We did miss 7.c, which is  
23 the public hearing for the bonding.

24 MR. WARD: 7.c was --

25 MR. BOR: Budget.

## ATLANTIC CITY MUA

1 MR. WARD: You combined everything on  
2 7.c. We voted on it. What's the question?

3 MS. THAPA: So we agree on November  
4 29th for the public hearing?

5 MR. WARD: Yes, we voted on 7.c(1),  
6 (2), (3) and (4).

7 MR. BOR: But it's in the resolution.

8 MR. WARD: Yes.

9 MS. THAPA: If you look at the 2017  
10 budget, two of you already know that, but it's going  
11 to be eight percent increase in flat and, you know,  
12 for residential it's going to be 45 to 49.

13 And our revenue will be down because of  
14 New Jersey American Water and also Taj Mahal closing.  
15 So we also kind of reduce our expense by 800,000, so  
16 I just want to point out that. We still haven't  
17 heard from New Jersey American Water, so hopefully  
18 the contract will be ending November 22nd. So that's  
19 one of our biggest issues.

20 MR. MCGETTIGAN: We're reducing our  
21 revenues not expenses, correct?

22 MS. THAPA: Both.

23 MR. MCGETTIGAN: You said expenses.

24 MS. THAPA: We are reducing expense and  
25 revenue.

## ATLANTIC CITY MUA

1 MS. BAILEY: The request that we talked  
2 about last month when New Jersey American Water, they  
3 wanted to reduce what they purchase from us. That's  
4 not settled, that whole issue is not settled.

5 MS. THAPA: Not settled.

6 MR. SMITH: November 22nd.

7 MS. THAPA: And we haven't heard  
8 anything from them.

9 MR. SMITH: Would the expenses decrease  
10 be more than what we --

11 MS. THAPA: Yeah.

12 MR. SMITH: What would be the  
13 difference, approximately?

14 MS. THAPA: About 800,000.

15 MR. SMITH: About a million dollars.

16 MS. THAPA: Yeah, we will be losing  
17 almost a million from New Jersey American Water, even  
18 with the rate, we're still losing.

19 MS. BAILEY: Got you.

20 MR. WARD: All right. 8.a(1) is  
21 emergency repairs. Mr. Moyle has been working  
22 closely with the City of Atlantic City with respect  
23 to their fire flow and it will become necessary to  
24 address a pipe size change in order to fix that  
25 situation. That's 8.a(1), not to exceed \$20,000.

## ATLANTIC CITY MUA

1 MR. SMITH: Move it.

2 MR. MCGETTIGAN: Second.

3 MR. BOR: Mr. Lea?

4 MR. LEA: Yes.

5 MR. BOR: Colanzi?

6 MR. COLANZI: Yes.

7 MR. BOR: McGettigan?

8 MR. MCGETTIGAN: Yes.

9 MR. BOR: Hill?

10 MR. HILL: Yes.

11 MR. BOR: Smith?

12 MR. SMITH: Yes.

13 MR. WARD: Abatement necessary to  
14 appear. That would be 8.b(1), Chai Yee, will have to  
15 be returned to next meeting.

16 Abatements unnecessary to appear, if  
17 your pleasure, b(3) and (4), 8.b(3) and (4).

18 MR. MCGETTIGAN: Not necessary?

19 MR. WARD: Not necessary.

20 MR. MCGETTIGAN: I make the motion.

21 MR. HILL: Second.

22 MR. BOR: Mr. Lea?

23 MR. LEA: Yes.

24 MR. BOR: Colanzi?

25 MR. COLANZI: Yes.

## ATLANTIC CITY MUA

1 MR. BOR: McGettigan?

2 MR. MCGETTIGAN: Yes.

3 MR. BOR: Hill?

4 MR. HILL: Yes.

5 MR. BOR: Smith?

6 MR. SMITH: Yes.

7 MR. WARD: We are at resolution 8.c(1),  
8 which is the RFP for distribution yard services.  
9 This is our night security. This is to go out for an  
10 advertisement.

11 MR. MCGETTIGAN: I'll make the motion.

12 MR. SMITH: Second.

13 MR. BOR: Mr. Lea?

14 MR. LEA: Yes.

15 MR. BOR: Colanzi?

16 MR. COLANZI: Yes.

17 MR. BOR: McGettigan?

18 MR. MCGETTIGAN: Yes.

19 MR. BOR: Hill?

20 MR. HILL: Yes.

21 MR. BOR: Smith?

22 MR. SMITH: Yes.

23 MR. WARD: Resolution c(2) is a  
24 resolution to allow the Executive Director to go out  
25 and search for Bader Field only issues in order to

## ATLANTIC CITY MUA

1 streamline the process, should we need to. The Board  
2 would simply continue its authority over any  
3 appointments in a successive meeting.

4 MR. MCGETTIGAN: Which one?

5 MR. SMITH: C(2), is that both --

6 MR. WARD: 8.c(2).

7 MR. SMITH: C and d?

8 MR. HILL: No, just (2), c(2).

9 MR. BOR: C is just the search for any  
10 professional we may need, but we have to come back to  
11 the Board if we choose something. It's just to open  
12 up the search, if necessary.

13 MR. HILL: We're on 8.c(2).

14 MR. COLANZI: This one we're at?

15 MS. BAILEY: Professional search.

16 MR. HILL: I'll move it.

17 MR. MCGETTIGAN: Bruce, are you coming  
18 back with multiple, a short list? Or someone who can  
19 do the work?

20 MR. WARD: I'm not understanding. This  
21 is only -- this is 8.c(2). This is if we're getting  
22 a situation where we're moving forward with Bader  
23 Field and we need to get a professional. We're going  
24 to need to get an appraiser, we're going to need to  
25 get perhaps -- the FAA has been resolved. I don't



## ATLANTIC CITY MUA

1 think we're going to have to search for that. They  
2 said they can do it. That's just an extension of an  
3 existing contract. I don't want us to get into a  
4 situation where I have to wait for a Board meeting to  
5 ask for permission to search and then another month  
6 to get the results and come back to approve. You are  
7 still going to be able to approve, so it's only to  
8 eliminate that first piece only for Bader Field, not  
9 for anything else. Because we're going to get  
10 into --

11 MR. HILL: It's a time problem.

12 MR. SMITH: Was it moved?

13 MR. HILL: I did.

14 MR. SMITH: Second.

15 MR. BOR: Mr. Lea?

16 MR. LEA: Yes.

17 MR. BOR: Colanzi?

18 MR. COLANZI: Yes.

19 MR. BOR: McGettigan?

20 MR. MCGETTIGAN: Yes.

21 MR. BOR: Hill?

22 MR. HILL: Yes.

23 MR. BOR: Smith?

24 MR. SMITH: Yes.

25 MR. BOR: Carries.

## ATLANTIC CITY MUA

1 MR. WARD: And the two Bader Field,  
2 8.d(1) and (2), two Bader Field resolutions to  
3 support and offer to purchase along with the city's  
4 plan of recovery.

5 MR. SMITH: Move it.

6 MR. MCGETTIGAN: Second.

7 MR. BOR: Mr. Lea?

8 MR. LEA: Yes.

9 MR. BOR: Colanzi?

10 MR. COLANZI: Yes.

11 MR. BOR: McGettigan?

12 MR. MCGETTIGAN: Yes.

13 MR. BOR: Hill?

14 MR. HILL: Yes.

15 MR. BOR: Smith?

16 MR. SMITH: Yes.

17 MR. BOR: Carries.

18 MR. WARD: Okay. 8.e(1), this is to  
19 enter into a joint funding agreement with the U.S.  
20 Department of the Interior, geo services.

21 MR. MCGETTIGAN: Which is required?

22 MR. WARD: Right.

23 MR. MCGETTIGAN: So I'll make the  
24 motion.

25 MR. SMITH: Second.

## ATLANTIC CITY MUA

1 MR. BOR: Mr. Lea?  
2 MR. LEA: Yes.  
3 MR. BOR: Colanzi?  
4 MR. COLANZI: Yes.  
5 MR. BOR: McGettigan?  
6 MR. MCGETTIGAN: Yes.  
7 MR. BOR: Hill?  
8 MR. HILL: Yes.  
9 MR. BOR: Smith?  
10 MR. SMITH: Yes.  
11 MR. BOR: Carries.  
12 MR. WARD: Nine, monthly bills,  
13 resolution 9.a.  
14 MR. SMITH: Move them.  
15 MR. MCGETTIGAN: Second.  
16 MR. BOR: Mr. Lea?  
17 MR. LEA: Yes.  
18 MR. BOR: Colanzi?  
19 MR. COLANZI: Yes.  
20 MR. BOR: McGettigan?  
21 MR. MCGETTIGAN: Yes.  
22 MR. BOR: Hill?  
23 MR. HILL: Yes.  
24 MR. BOR: Smith?  
25 MR. SMITH: Yes.

## ATLANTIC CITY MUA

1 MR. WARD: And for the record, in  
2 Executive Session we discussed matters with respect  
3 to the Bader Field proposal for purchase. We had  
4 members of city council, as well as members of city  
5 administration in the meeting with us.

6 We also discussed the fact that the  
7 blue collar union has moved to government workers  
8 union and that negotiations will continue. That's  
9 it.

10 MR. SMITH: Move for adjournment.

11 MR. BOR: Hearing no objection.

12 MR. SMITH: Adjourned.

13 (The meeting adjourned at 12:05 p.m.)

14

15

16

17

18

19

20

21

22

23

24

25

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

C E R T I F I C A T E

I, JACQUELINE M. ZARRILLO, a Certified Court Reporter of the State of New Jersey, do hereby certify that I am neither a relative nor employee nor attorney nor counsel of any of the parties to this action, and that I am neither a relative nor employee of such attorney or counsel, and that I am not financially interested in the action.

---

JACQUELINE M. ZARRILLO  
Certified Court Reporter  
License No. XI01786

DATED: October 27, 2016

<b>\$</b>	<b>25</b> [1] - 15:6 <b>268,000</b> [1] - 44:13 <b>27</b> [1] - 61:18 <b>28</b> [1] - 2:7 <b>280</b> [1] - 41:22 <b>287-2593</b> [1] - 1:25 <b>28th</b> [1] - 51:14 <b>29th</b> [1] - 52:4	<b>8</b>	<b>adequate</b> [1] - 3:1 <b>adjourned</b> [2] - 60:12, 60:13 <b>adjournment</b> [1] - 60:10 <b>administration</b> [3] - 13:4, 30:24, 60:5 <b>Administrator</b> [1] - 1:9 <b>Adriatic</b> [1] - 5:8 <b>advertisement</b> [1] - 55:10 <b>advice</b> [2] - 36:17, 43:18 <b>advise</b> [1] - 36:17 <b>afford</b> [1] - 31:17 <b>aforsaid</b> [1] - 3:9 <b>afraid</b> [1] - 35:25 <b>agency</b> [1] - 43:11 <b>agenda</b> [2] - 37:7, 39:10 <b>ago</b> [2] - 22:15, 27:8 <b>agree</b> [3] - 20:22, 20:23, 52:3 <b>agreed</b> [2] - 26:5, 49:5 <b>agreement</b> [3] - 20:15, 33:18, 58:19 <b>agrees</b> [1] - 18:21 <b>ahead</b> [3] - 31:12, 50:1, 50:9 <b>air</b> [1] - 20:12 <b>airport</b> [1] - 14:16 <b>Albany</b> [2] - 9:19, 11:6 <b>allocate</b> [1] - 29:20 <b>allow</b> [3] - 15:17, 19:4, 55:24 <b>alls</b> [1] - 34:5 <b>almost</b> [3] - 48:13, 50:19, 53:17 <b>alone</b> [1] - 23:11 <b>Alternate</b> [2] - 1:14, 1:15 <b>alternate</b> [1] - 49:10 <b>alternative</b> [2] - 31:19, 50:25 <b>altitude</b> [1] - 26:18 <b>American</b> [4] - 52:14, 52:17, 53:2, 53:17 <b>Amin</b> [2] - 2:7, 11:5 <b>amount</b> [2] - 43:19, 50:20 <b>analysis</b> [4] - 21:11, 21:12, 21:16, 22:23 <b>analyze</b> [1] - 42:3 <b>Andrew</b> [1] - 1:8 <b>Anita</b> [1] - 1:9 <b>answer</b> [7] - 4:21, 28:10, 29:15, 40:21, 40:22, 40:25, 44:25 <b>answered</b> [1] - 22:22	<b>anticipate</b> [1] - 20:14 <b>anyway</b> [1] - 35:12 <b>apart</b> [1] - 47:23 <b>appeals</b> [1] - 35:4 <b>appear</b> [3] - 9:18, 54:14, 54:16 <b>appoint</b> [1] - 41:5 <b>appointed</b> [2] - 41:1, 43:6 <b>appointments</b> [1] - 56:3 <b>appraiser</b> [1] - 56:24 <b>appreciate</b> [2] - 22:10, 24:2 <b>approached</b> [1] - 47:13 <b>approve</b> [4] - 4:2, 24:18, 57:6, 57:7 <b>approved</b> [4] - 10:22, 10:23, 25:9, 29:18 <b>area</b> [1] - 8:1 <b>asphalt</b> [1] - 50:18 <b>assessment</b> [1] - 22:23 <b>assessments</b> [1] - 12:17 <b>asset</b> [1] - 14:12 <b>assets</b> [1] - 11:15 <b>assist</b> [1] - 27:17 <b>ATLANTIC</b> [2] - 1:1, 1:18 <b>Atlantic</b> [2] - 1:19, 3:7, 5:18, 12:1, 12:14, 12:19, 14:8, 14:13, 14:15, 15:21, 16:17, 16:21, 17:13, 19:1, 20:3, 23:7, 26:8, 32:3, 32:5, 36:2, 41:13, 53:22 <b>attached</b> [1] - 37:13 <b>attorney</b> [7] - 41:3, 41:6, 41:25, 42:4, 45:3, 61:7, 61:9 <b>attorney's</b> [1] - 42:3 <b>attorneys</b> [6] - 42:8, 42:22, 43:16, 43:17, 43:21, 45:11 <b>auction</b> [3] - 15:1, 26:24 <b>authority</b> [1] - 56:2 <b>AUTHORITY</b> [2] - 1:1, 1:18 <b>Authority</b> [1] - 18:21 <b>authorization</b> [2] - 31:1, 46:2 <b>authorize</b> [2] - 6:13, 6:15 <b>authorized</b> [1] - 48:8 <b>Avenue</b> [9] - 1:18, 3:6,
<b>0</b>	<b>3</b>	<b>8.a(1)</b> [2] - 53:20, 53:25 <b>8.b(1)</b> [1] - 54:14 <b>8.b(2)</b> [2] - 9:16, 9:18 <b>8.b(3)</b> [1] - 54:17 <b>8.c(1)</b> [1] - 55:7 <b>8.c(2)</b> [3] - 56:6, 56:13, 56:21 <b>8.d(1)</b> [1] - 58:2 <b>8.e(1)</b> [1] - 58:18 <b>80</b> [1] - 42:9 <b>800,000</b> [2] - 52:15, 53:14 <b>83</b> [6] - 42:23, 44:3, 44:9, 44:11, 44:12, 44:16 <b>83,000</b> [2] - 44:1, 44:2	<b>9</b>	
<b>08225</b> [1] - 1:24 <b>08404</b> [1] - 1:19	<b>3</b> [1] - 52:6 <b>300</b> [2] - 11:5, 23:11 <b>33</b> [2] - 20:14, 20:15 <b>360</b> [1] - 13:15	<b>9</b> [1] - 2:4 <b>9.a</b> [1] - 59:13 <b>90</b> [1] - 40:3	<b>A</b>	
<b>1</b>	<b>4</b>	<b>a.m</b> [3] - 1:19, 8:24 <b>abatement</b> [7] - 6:25, 9:8, 9:15, 9:16, 9:18, 10:22, 54:13 <b>abatements</b> [1] - 54:16 <b>ability</b> [4] - 12:5, 17:12, 36:11, 36:12 <b>able</b> [3] - 18:14, 28:10, 57:7 <b>absolutely</b> [5] - 12:21, 18:16, 21:8, 26:11 <b>absorb</b> [1] - 51:10 <b>accept</b> [6] - 10:10, 37:20, 38:19, 38:20, 43:20, 46:15 <b>accepted</b> [1] - 46:9 <b>accepting</b> [1] - 47:16 <b>Accountant</b> [1] - 1:9 <b>accuracy</b> [1] - 9:25 <b>acres</b> [5] - 15:5, 15:6, 26:24 <b>action</b> [2] - 61:8, 61:10 <b>actual</b> [1] - 47:10 <b>additional</b> [4] - 47:14, 47:17, 47:19, 50:24 <b>address</b> [7] - 6:12, 6:17, 6:23, 22:3, 26:9, 27:25, 53:24 <b>addressed</b> [4] - 9:10, 25:6, 27:24, 28:2	<b>ago</b> [2] - 22:15, 27:8 <b>agree</b> [3] - 20:22, 20:23, 52:3 <b>agreed</b> [2] - 26:5, 49:5 <b>agreement</b> [3] - 20:15, 33:18, 58:19 <b>agrees</b> [1] - 18:21 <b>ahead</b> [3] - 31:12, 50:1, 50:9 <b>air</b> [1] - 20:12 <b>airport</b> [1] - 14:16 <b>Albany</b> [2] - 9:19, 11:6 <b>allocate</b> [1] - 29:20 <b>allow</b> [3] - 15:17, 19:4, 55:24 <b>alls</b> [1] - 34:5 <b>almost</b> [3] - 48:13, 50:19, 53:17 <b>alone</b> [1] - 23:11 <b>Alternate</b> [2] - 1:14, 1:15 <b>alternate</b> [1] - 49:10 <b>alternative</b> [2] - 31:19, 50:25 <b>altitude</b> [1] - 26:18 <b>American</b> [4] - 52:14, 52:17, 53:2, 53:17 <b>Amin</b> [2] - 2:7, 11:5 <b>amount</b> [2] - 43:19, 50:20 <b>analysis</b> [4] - 21:11, 21:12, 21:16, 22:23 <b>analyze</b> [1] - 42:3 <b>Andrew</b> [1] - 1:8 <b>Anita</b> [1] - 1:9 <b>answer</b> [7] - 4:21, 28:10, 29:15, 40:21, 40:22, 40:25, 44:25 <b>answered</b> [1] - 22:22	
<b>10</b> [1] - 1:19 <b>10,000</b> [1] - 36:3 <b>100</b> [4] - 14:16, 15:5, 26:24, 45:1 <b>10:10</b> [1] - 8:24 <b>10:30</b> [1] - 6:11 <b>11</b> [3] - 2:5, 39:23, 40:3 <b>110</b> [1] - 12:12 <b>11:05</b> [1] - 8:24 <b>12:05</b> [1] - 60:13 <b>15</b> [1] - 15:6 <b>16</b> [1] - 15:6 <b>1603</b> [1] - 6:3 <b>1724</b> [1] - 1:24 <b>19</b> [4] - 1:2, 3:6, 37:21 <b>1975</b> [1] - 3:10	<b>4</b> [1] - 54:17 <b>4)</b> [3] - 46:10, 52:6, 54:17 <b>4.b</b> [1] - 37:12 <b>40</b> [2] - 9:19, 50:18 <b>40,000</b> [1] - 44:24 <b>401</b> [3] - 1:18, 3:6, 26:15 <b>45</b> [1] - 52:12 <b>450</b> [1] - 26:4 <b>48</b> [1] - 21:3 <b>49</b> [1] - 52:12	<b>9</b> [1] - 2:4 <b>9.a</b> [1] - 59:13 <b>90</b> [1] - 40:3	<b>a.m</b> [3] - 1:19, 8:24 <b>abatement</b> [7] - 6:25, 9:8, 9:15, 9:16, 9:18, 10:22, 54:13 <b>abatements</b> [1] - 54:16 <b>ability</b> [4] - 12:5, 17:12, 36:11, 36:12 <b>able</b> [3] - 18:14, 28:10, 57:7 <b>absolutely</b> [5] - 12:21, 18:16, 21:8, 26:11 <b>absorb</b> [1] - 51:10 <b>accept</b> [6] - 10:10, 37:20, 38:19, 38:20, 43:20, 46:15 <b>accepted</b> [1] - 46:9 <b>accepting</b> [1] - 47:16 <b>Accountant</b> [1] - 1:9 <b>accuracy</b> [1] - 9:25 <b>acres</b> [5] - 15:5, 15:6, 26:24 <b>action</b> [2] - 61:8, 61:10 <b>actual</b> [1] - 47:10 <b>additional</b> [4] - 47:14, 47:17, 47:19, 50:24 <b>address</b> [7] - 6:12, 6:17, 6:23, 22:3, 26:9, 27:25, 53:24 <b>addressed</b> [4] - 9:10, 25:6, 27:24, 28:2	
<b>2</b>	<b>5</b>	<b>A</b>	<b>adequate</b> [1] - 3:1 <b>adjourned</b> [2] - 60:12, 60:13 <b>adjournment</b> [1] - 60:10 <b>administration</b> [3] - 13:4, 30:24, 60:5 <b>Administrator</b> [1] - 1:9 <b>Adriatic</b> [1] - 5:8 <b>advertisement</b> [1] - 55:10 <b>advice</b> [2] - 36:17, 43:18 <b>advise</b> [1] - 36:17 <b>afford</b> [1] - 31:17 <b>aforsaid</b> [1] - 3:9 <b>afraid</b> [1] - 35:25 <b>agency</b> [1] - 43:11 <b>agenda</b> [2] - 37:7, 39:10 <b>ago</b> [2] - 22:15, 27:8 <b>agree</b> [3] - 20:22, 20:23, 52:3 <b>agreed</b> [2] - 26:5, 49:5 <b>agreement</b> [3] - 20:15, 33:18, 58:19 <b>agrees</b> [1] - 18:21 <b>ahead</b> [3] - 31:12, 50:1, 50:9 <b>air</b> [1] - 20:12 <b>airport</b> [1] - 14:16 <b>Albany</b> [2] - 9:19, 11:6 <b>allocate</b> [1] - 29:20 <b>allow</b> [3] - 15:17, 19:4, 55:24 <b>alls</b> [1] - 34:5 <b>almost</b> [3] - 48:13, 50:19, 53:17 <b>alone</b> [1] - 23:11 <b>Alternate</b> [2] - 1:14, 1:15 <b>alternate</b> [1] - 49:10 <b>alternative</b> [2] - 31:19, 50:25 <b>altitude</b> [1] - 26:18 <b>American</b> [4] - 52:14, 52:17, 53:2, 53:17 <b>Amin</b> [2] - 2:7, 11:5 <b>amount</b> [2] - 43:19, 50:20 <b>analysis</b> [4] - 21:11, 21:12, 21:16, 22:23 <b>analyze</b> [1] - 42:3 <b>Andrew</b> [1] - 1:8 <b>Anita</b> [1] - 1:9 <b>answer</b> [7] - 4:21, 28:10, 29:15, 40:21, 40:22, 40:25, 44:25 <b>answered</b> [1] - 22:22	
<b>2</b> [3] - 52:6, 56:8, 58:2 <b>2008</b> [1] - 29:17 <b>2016</b> [3] - 1:2, 3:6, 61:18 <b>2017</b> [1] - 52:9 <b>206</b> [1] - 26:16 <b>21</b> [1] - 7:5 <b>22</b> [1] - 2:6 <b>22nd</b> [2] - 52:18, 53:6 <b>230</b> [1] - 42:9 <b>231</b> [1] - 3:9	<b>6</b>	<b>A</b>	<b>anticipate</b> [1] - 20:14 <b>anyway</b> [1] - 35:12 <b>apart</b> [1] - 47:23 <b>appeals</b> [1] - 35:4 <b>appear</b> [3] - 9:18, 54:14, 54:16 <b>appoint</b> [1] - 41:5 <b>appointed</b> [2] - 41:1, 43:6 <b>appointments</b> [1] - 56:3 <b>appraiser</b> [1] - 56:24 <b>appreciate</b> [2] - 22:10, 24:2 <b>approached</b> [1] - 47:13 <b>approve</b> [4] - 4:2, 24:18, 57:6, 57:7 <b>approved</b> [4] - 10:22, 10:23, 25:9, 29:18 <b>area</b> [1] - 8:1 <b>asphalt</b> [1] - 50:18 <b>assessment</b> [1] - 22:23 <b>assessments</b> [1] - 12:17 <b>asset</b> [1] - 14:12 <b>assets</b> [1] - 11:15 <b>assist</b> [1] - 27:17 <b>ATLANTIC</b> [2] - 1:1, 1:18 <b>Atlantic</b> [2] - 1:19, 3:7, 5:18, 12:1, 12:14, 12:19, 14:8, 14:13, 14:15, 15:21, 16:17, 16:21, 17:13, 19:1, 20:3, 23:7, 26:8, 32:3, 32:5, 36:2, 41:13, 53:22 <b>attached</b> [1] - 37:13 <b>attorney</b> [7] - 41:3, 41:6, 41:25, 42:4, 45:3, 61:7, 61:9 <b>attorney's</b> [1] - 42:3 <b>attorneys</b> [6] - 42:8, 42:22, 43:16, 43:17, 43:21, 45:11 <b>auction</b> [3] - 15:1, 26:24 <b>authority</b> [1] - 56:2 <b>AUTHORITY</b> [2] - 1:1, 1:18 <b>Authority</b> [1] - 18:21 <b>authorization</b> [2] - 31:1, 46:2 <b>authorize</b> [2] - 6:13, 6:15 <b>authorized</b> [1] - 48:8 <b>Avenue</b> [9] - 1:18, 3:6,	
<b>2</b> [3] - 52:6, 56:8, 58:2 <b>2008</b> [1] - 29:17 <b>2016</b> [3] - 1:2, 3:6, 61:18 <b>2017</b> [1] - 52:9 <b>206</b> [1] - 26:16 <b>21</b> [1] - 7:5 <b>22</b> [1] - 2:6 <b>22nd</b> [2] - 52:18, 53:6 <b>230</b> [1] - 42:9 <b>231</b> [1] - 3:9	<b>7</b>	<b>A</b>	<b>anticipate</b> [1] - 20:14 <b>anyway</b> [1] - 35:12 <b>apart</b> [1] - 47:23 <b>appeals</b> [1] - 35:4 <b>appear</b> [3] - 9:18, 54:14, 54:16 <b>appoint</b> [1] - 41:5 <b>appointed</b> [2] - 41:1, 43:6 <b>appointments</b> [1] - 56:3 <b>appraiser</b> [1] - 56:24 <b>appreciate</b> [2] - 22:10, 24:2 <b>approached</b> [1] - 47:13 <b>approve</b> [4] - 4:2, 24:18, 57:6, 57:7 <b>approved</b> [4] - 10:22, 10:23, 25:9, 29:18 <b>area</b> [1] - 8:1 <b>asphalt</b> [1] - 50:18 <b>assessment</b> [1] - 22:23 <b>assessments</b> [1] - 12:17 <b>asset</b> [1] - 14:12 <b>assets</b> [1] - 11:15 <b>assist</b> [1] - 27:17 <b>ATLANTIC</b> [2] - 1:1, 1:18 <b>Atlantic</b> [2] - 1:19, 3:7, 5:18, 12:1, 12:14, 12:19, 14:8, 14:13, 14:15, 15:21, 16:17, 16:21, 17:13, 19:1, 20:3, 23:7, 26:8, 32:3, 32:5, 36:2, 41:13, 53:22 <b>attached</b> [1] - 37:13 <b>attorney</b> [7] - 41:3, 41:6, 41:25, 42:4, 45:3, 61:7, 61:9 <b>attorney's</b> [1] - 42:3 <b>attorneys</b> [6] - 42:8, 42:22, 43:16, 43:17, 43:21, 45:11 <b>auction</b> [3] - 15:1, 26:24 <b>authority</b> [1] - 56:2 <b>AUTHORITY</b> [2] - 1:1, 1:18 <b>Authority</b> [1] - 18:21 <b>authorization</b> [2] - 31:1, 46:2 <b>authorize</b> [2] - 6:13, 6:15 <b>authorized</b> [1] - 48:8 <b>Avenue</b> [9] - 1:18, 3:6,	
<b>2</b> [3] - 52:6, 56:8, 58:2 <b>2008</b> [1] - 29:17 <b>2016</b> [3] - 1:2, 3:6, 61:18 <b>2017</b> [1] - 52:9 <b>206</b> [1] - 26:16 <b>21</b> [1] - 7:5 <b>22</b> [1] - 2:6 <b>22nd</b> [2] - 52:18, 53:6 <b>230</b> [1] - 42:9 <b>231</b> [1] - 3:9	<b>7.a(1)</b> [3] - 37:20, 38:3, 38:15 <b>7.a(2)</b> [1] - 38:16 <b>7.c</b> [3] - 51:22, 51:24, 52:2 <b>7.c(1)</b> [2] - 46:10, 52:5 <b>7.c(1)</b> [1] - 46:3 <b>73</b> [4] - 30:22, 31:2, 31:7, 35:8	<b>A</b>	<b>adequate</b> [1] - 3:1 <b>adjourned</b> [2] - 60:12, 60:13 <b>adjournment</b> [1] - 60:10 <b>administration</b> [3] - 13:4, 30:24, 60:5 <b>Administrator</b> [1] - 1:9 <b>Adriatic</b> [1] - 5:8 <b>advertisement</b> [1] - 55:10 <b>advice</b> [2] - 36:17, 43:18 <b>advise</b> [1] - 36:17 <b>afford</b> [1] - 31:17 <b>aforsaid</b> [1] - 3:9 <b>afraid</b> [1] - 35:25 <b>agency</b> [1] - 43:11 <b>agenda</b> [2] - 37:7, 39:10 <b>ago</b> [2] - 22:15, 27:8 <b>agree</b> [3] - 20:22, 20:23, 52:3 <b>agreed</b> [2] - 26:5, 49:5 <b>agreement</b> [3] - 20:15, 33:18, 58:19 <b>agrees</b> [1] - 18:21 <b>ahead</b> [3] - 31:12, 50:1, 50:9 <b>air</b> [1] - 20:12 <b>airport</b> [1] - 14:16 <b>Albany</b> [2] - 9:19, 11:6 <b>allocate</b> [1] - 29:20 <b>allow</b> [3] - 15:17, 19:4, 55:24 <b>alls</b> [1] - 34:5 <b>almost</b> [3] - 48:13, 50:19, 53:17 <b>alone</b> [1] - 23:11 <b>Alternate</b> [2] - 1:14, 1:15 <b>alternate</b> [1] - 49:10 <b>alternative</b> [2] - 31:19, 50:25 <b>altitude</b> [1] - 26:18 <b>American</b> [4] - 52:14, 52:17, 53:2, 53:17 <b>Amin</b> [2] - 2:7, 11:5 <b>amount</b> [2] - 43:19, 50:20 <b>analysis</b> [4] - 21:11, 21:12, 21:16, 22:23 <b>analyze</b> [1] - 42:3 <b>Andrew</b> [1] - 1:8 <b>Anita</b> [1] - 1:9 <b>answer</b> [7] - 4:21, 28:10, 29:15, 40:21, 40:22, 40:25, 44:25 <b>answered</b> [1] - 22:22	

5:8, 5:9, 6:1, 6:3, 11:6, 26:15, 47:5 <b>aware</b> [1] - 8:6	<b>bids</b> [1] - 37:20 <b>big</b> [1] - 26:17 <b>bigger</b> [1] - 37:2 <b>biggest</b> [2] - 36:2, 52:19 <b>bills</b> [1] - 59:12 <b>bit</b> [4] - 10:25, 12:13, 39:14, 49:12 <b>blacktop</b> [1] - 50:16 <b>blessed</b> [1] - 7:10 <b>blind</b> [2] - 5:15, 5:16 <b>blockage</b> [1] - 6:10 <b>blossoming</b> [1] - 21:5 <b>blue</b> [1] - 60:7 <b>BOARD</b> [1] - 1:1 <b>board</b> [2] - 25:11, 30:1 <b>Board</b> [13] - 1:7, 1:9, 1:13, 1:14, 3:4, 4:18, 10:9, 13:24, 14:3, 47:4, 56:1, 56:11, 57:4 <b>Board's</b> [2] - 8:9, 45:9 <b>boards</b> [1] - 33:25 <b>body</b> [1] - 30:5 <b>bond</b> [3] - 18:3, 27:12, 28:8 <b>bonding</b> [1] - 51:23 <b>bonds</b> [2] - 16:19, 16:20 <b>Bor</b> [3] - 1:7, 5:1, 41:8 <b>BOR</b> [100] - 3:12, 3:14, 3:16, 3:18, 3:20, 3:22, 3:24, 4:1, 4:6, 4:8, 4:10, 4:12, 4:14, 4:16, 5:2, 8:21, 9:7, 9:20, 10:12, 10:14, 10:16, 10:18, 10:20, 10:22, 18:17, 18:19, 24:22, 25:7, 29:15, 30:1, 30:4, 30:11, 34:23, 38:3, 38:7, 38:9, 38:11, 38:13, 38:15, 38:24, 39:1, 39:3, 39:5, 39:7, 39:9, 43:25, 44:18, 44:25, 45:6, 46:1, 46:6, 46:10, 46:12, 46:17, 46:19, 46:21, 46:23, 46:25, 51:25, 52:7, 54:3, 54:5, 54:7, 54:9, 54:11, 54:22, 54:24, 55:1, 55:3, 55:5, 55:13, 55:15, 55:17, 55:19, 55:21, 56:9, 57:15, 57:17, 57:19, 57:21, 57:23, 57:25, 58:7, 58:9, 58:11, 58:13, 58:15, 58:17, 59:1,	59:3, 59:5, 59:7, 59:9, 59:11, 59:16, 59:18, 59:20, 59:22, 59:24, 60:11 <b>borrow</b> [1] - 17:22 <b>borrowing</b> [1] - 18:2 <b>bought</b> [1] - 27:8 <b>bounced</b> [1] - 5:11 <b>boxes</b> [2] - 38:16, 38:21 <b>Branch</b> [2] - 6:14 <b>breach</b> [1] - 34:5 <b>brewing</b> [1] - 20:12 <b>bridge</b> [3] - 30:22, 33:19, 35:9 <b>bring</b> [2] - 19:9, 21:21 <b>bringing</b> [1] - 23:13 <b>broken</b> [2] - 5:13, 5:14 <b>brought</b> [2] - 13:11 <b>Bruce</b> [5] - 1:6, 6:24, 21:5, 42:6, 56:17 <b>Bryant</b> [1] - 33:3 <b>budget</b> [6] - 30:16, 46:2, 46:5, 46:13, 51:25, 52:10 <b>building</b> [3] - 5:5, 7:16, 36:3 <b>bullet</b> [3] - 5:9, 5:22, 7:19 <b>burden</b> [3] - 11:18, 11:25, 12:5 <b>business</b> [7] - 4:2, 22:25, 33:5, 37:10, 41:6, 41:10, 41:11 <b>buy</b> [1] - 27:7 <b>buys</b> [1] - 32:10	<b>case</b> [8] - 33:17, 34:20, 34:22, 35:9, 39:17, 39:18, 39:19, 39:25 <b>cases</b> [1] - 35:3 <b>casinos</b> [1] - 23:22 <b>catastrophic</b> [1] - 40:15 <b>CCR</b> [1] - 1:23 <b>cell</b> [1] - 15:13 <b>center</b> [1] - 22:24 <b>Center</b> [1] - 14:23 <b>certain</b> [2] - 32:1, 49:6 <b>certainly</b> [1] - 18:21 <b>Certified</b> [3] - 1:17, 61:4, 61:16 <b>CERTIFIED</b> [1] - 1:23 <b>certify</b> [1] - 61:6 <b>Chai</b> [1] - 54:14 <b>chairman</b> [1] - 21:21 <b>Chairman</b> [1] - 1:12 <b>Chairman/Secretary</b> [1] - 1:12 <b>challenge</b> [3] - 26:7, 26:10 <b>challenges</b> [1] - 35:5 <b>chance</b> [4] - 28:16, 28:17, 33:6, 50:15 <b>change</b> [7] - 12:3, 29:3, 36:12, 48:11, 49:17, 50:1, 53:24 <b>changed</b> [1] - 31:5 <b>Chapter</b> [3] - 3:9, 39:23, 40:3 <b>charges</b> [2] - 16:15, 16:17 <b>charging</b> [1] - 32:4 <b>chart</b> [1] - 12:22 <b>cheap</b> [1] - 42:7 <b>CHEATHAM</b> [6] - 3:13, 19:15, 20:7, 20:11, 35:13, 35:17 <b>Cheatham</b> [4] - 1:14, 3:12, 4:19, 37:8 <b>check</b> [1] - 29:22 <b>child</b> [1] - 15:24 <b>choice</b> [5] - 15:21, 15:22, 31:25, 33:14, 50:25 <b>choices</b> [1] - 32:19 <b>choose</b> [1] - 56:11 <b>chump</b> [1] - 12:3 <b>circulate</b> [1] - 5:22 <b>citizens</b> [2] - 12:19, 34:4 <b>City</b> [29] - 1:19, 3:7, 5:18, 12:1, 12:14, 12:19, 13:24, 14:8, 14:12, 14:13, 14:15,	16:17, 16:21, 17:13, 20:3, 23:7, 26:8, 32:4, 36:2, 41:13, 41:14, 53:22 <b>CITY</b> [2] - 1:1, 1:18 <b>city</b> [38] - 3:8, 8:8, 11:8, 11:9, 11:12, 11:15, 11:17, 13:1, 13:11, 13:12, 13:16, 13:25, 14:1, 14:25, 15:17, 15:25, 19:17, 24:4, 24:14, 25:15, 25:17, 27:4, 27:14, 27:17, 28:18, 28:20, 29:10, 29:21, 29:22, 30:7, 31:9, 31:21, 33:1, 35:16, 36:10, 41:14, 60:4 <b>city's</b> [7] - 13:16, 13:19, 15:22, 21:13, 25:23, 26:3, 58:3 <b>City's</b> [1] - 15:21 <b>CLAUDE</b> [13] - 47:3, 47:22, 48:6, 48:10, 48:15, 48:22, 49:4, 49:7, 49:18, 49:23, 49:25, 50:8, 50:11 <b>Claude</b> [1] - 1:8 <b>clear</b> [1] - 19:3 <b>clerk</b> [1] - 3:8 <b>Closed</b> [6] - 7:1, 8:9, 8:17, 8:21, 8:23, 13:21 <b>closely</b> [2] - 41:8, 53:22 <b>closing</b> [1] - 52:14 <b>codes</b> [1] - 41:14 <b>coffers</b> [1] - 42:11 <b>coherent</b> [1] - 27:4 <b>Colanzi</b> [17] - 1:14, 3:18, 4:8, 10:14, 14:14, 33:3, 33:8, 38:7, 39:1, 46:19, 54:5, 54:24, 55:15, 57:17, 58:9, 59:3, 59:18 <b>COLANZI</b> [22] - 3:19, 4:9, 10:15, 28:12, 31:10, 31:13, 32:19, 32:23, 33:10, 33:13, 34:16, 38:8, 39:2, 46:20, 54:6, 54:25, 55:16, 56:14, 57:18, 58:10, 59:4, 59:19 <b>cold</b> [1] - 48:21 <b>colder</b> [1] - 48:23 <b>collar</b> [1] - 60:7 <b>collateral</b> [1] - 31:5 <b>combined</b> [1] - 52:1
<b>B</b>		<b>C</b>		
<b>b(3)</b> [1] - 54:17 <b>background</b> [1] - 39:14 <b>backs</b> [1] - 12:8 <b>Bader</b> [26] - 11:12, 12:10, 13:9, 14:5, 14:9, 14:16, 14:23, 15:8, 22:16, 22:24, 23:4, 23:7, 23:10, 25:10, 25:19, 27:6, 29:17, 31:4, 36:3, 55:25, 56:22, 57:8, 58:1, 58:2, 60:3 <b>BAILEY</b> [19] - 3:15, 7:3, 7:9, 7:13, 20:22, 24:25, 26:6, 27:14, 29:12, 31:9, 41:17, 44:14, 44:20, 46:7, 49:2, 49:5, 53:1, 53:19, 56:15 <b>Bailey</b> [3] - 1:15, 3:14, 4:20 <b>bankrupt</b> [2] - 24:7, 24:9 <b>bankruptcy</b> [13] - 21:12, 21:14, 24:10, 39:11, 39:18, 39:19, 39:22, 39:24, 40:12, 42:15, 42:20, 43:17 <b>base</b> [1] - 19:21 <b>baseball</b> [2] - 14:18, 14:19 <b>based</b> [3] - 50:13, 50:23, 51:5 <b>bathub</b> [2] - 6:4, 6:5 <b>beats</b> [2] - 30:11, 30:12 <b>become</b> [1] - 53:23 <b>BEFORE</b> [1] - 1:17 <b>begin</b> [2] - 15:3, 27:2 <b>beginning</b> [2] - 24:6, 47:12 <b>behind</b> [1] - 7:9 <b>Ben</b> [2] - 6:8, 6:9 <b>best</b> [8] - 14:16, 22:8, 29:20, 32:2, 32:6, 39:15, 40:17, 45:14 <b>better</b> [6] - 13:5, 15:4, 16:21, 25:18, 33:2, 33:5 <b>between</b> [2] - 5:8, 11:11 <b>bid</b> [2] - 38:20, 39:22	<b>c(2)</b> [2] - 55:23, 56:5 <b>c(2)</b> [1] - 56:8 <b>calculation</b> [2] - 9:24, 9:25 <b>calculations</b> [1] - 51:4 <b>camera</b> [1] - 7:25 <b>cannot</b> [2] - 25:25, 29:10 <b>cap</b> [1] - 40:10 <b>capabilities</b> [1] - 31:23 <b>Capehart</b> [1] - 39:13 <b>capture</b> [1] - 40:2 <b>care</b> [1] - 22:6 <b>Carolina</b> [1] - 5:9 <b>carries</b> [5] - 38:15, 39:9, 57:25, 58:17, 59:11 <b>carrying</b> [1] - 43:22 <b>carve</b> [1] - 27:2			

<p><b>coming</b> <sup>[10]</sup> - 6:18, 8:13, 15:20, 19:14, 25:20, 34:1, 37:11, 45:22, 51:3, 56:17</p> <p><b>commencing</b> <sup>[1]</sup> - 1:19</p> <p><b>comments</b> <sup>[2]</sup> - 22:13, 37:17</p> <p><b>commercial</b> <sup>[1]</sup> - 19:6</p> <p><b>commissioner</b> <sup>[1]</sup> - 14:15</p> <p><b>committee</b> <sup>[2]</sup> - 37:12, 37:16</p> <p><b>communication</b> <sup>[2]</sup> - 43:25, 45:25</p> <p><b>community</b> <sup>[9]</sup> - 28:17, 29:5, 34:1, 34:6, 34:10, 35:23, 36:4, 36:20, 37:3</p> <p><b>company</b> <sup>[7]</sup> - 5:24, 12:24, 18:11, 27:17, 28:1, 28:2</p> <p><b>company's</b> <sup>[1]</sup> - 27:16</p> <p><b>compare</b> <sup>[1]</sup> - 42:3</p> <p><b>compared</b> <sup>[1]</sup> - 42:7</p> <p><b>complaint</b> <sup>[1]</sup> - 44:13</p> <p><b>complaints</b> <sup>[1]</sup> - 15:25</p> <p><b>complete</b> <sup>[2]</sup> - 48:13, 50:1</p> <p><b>completed</b> <sup>[3]</sup> - 25:12, 50:2, 50:19</p> <p><b>completely</b> <sup>[1]</sup> - 48:18</p> <p><b>completing</b> <sup>[1]</sup> - 6:2</p> <p><b>complies</b> <sup>[1]</sup> - 3:9</p> <p><b>concept</b> <sup>[1]</sup> - 13:5</p> <p><b>concerned</b> <sup>[2]</sup> - 11:9, 11:11</p> <p><b>concerns</b> <sup>[1]</sup> - 26:15</p> <p><b>condition</b> <sup>[3]</sup> - 21:15, 21:16, 26:3</p> <p><b>conditions</b> <sup>[1]</sup> - 16:3</p> <p><b>conduct</b> <sup>[1]</sup> - 33:12</p> <p><b>conference</b> <sup>[3]</sup> - 3:7, 22:15, 22:18</p> <p><b>conflict</b> <sup>[1]</sup> - 28:16</p> <p><b>confrontation</b> <sup>[1]</sup> - 36:19</p> <p><b>consequence</b> <sup>[1]</sup> - 6:20</p> <p><b>conservative</b> <sup>[1]</sup> - 32:3</p> <p><b>consider</b> <sup>[3]</sup> - 21:15, 34:14, 36:18</p> <p><b>consideration</b> <sup>[1]</sup> - 36:16</p> <p><b>considering</b> <sup>[2]</sup> - 34:10, 34:11</p> <p><b>consolation</b> <sup>[1]</sup> - 7:18</p> <p><b>constantly</b> <sup>[1]</sup> - 43:22</p>	<p><b>construction</b> <sup>[2]</sup> - 51:13, 51:19</p> <p><b>consultant</b> <sup>[5]</sup> - 13:3, 13:11, 21:13, 21:14</p> <p><b>consultants</b> <sup>[2]</sup> - 13:2, 13:10</p> <p><b>continuance</b> <sup>[2]</sup> - 41:7, 43:10</p> <p><b>continue</b> <sup>[8]</sup> - 8:2, 15:8, 21:7, 22:8, 23:23, 40:24, 56:2, 60:8</p> <p><b>contract</b> <sup>[3]</sup> - 49:3, 52:18, 57:3</p> <p><b>contractor</b> <sup>[3]</sup> - 47:8, 47:14, 50:23</p> <p><b>contractor's</b> <sup>[1]</sup> - 51:14</p> <p><b>control</b> <sup>[2]</sup> - 14:2, 27:19</p> <p><b>controlled</b> <sup>[1]</sup> - 26:19</p> <p><b>cooperate</b> <sup>[2]</sup> - 8:3, 8:5</p> <p><b>cooperative</b> <sup>[1]</sup> - 33:25</p> <p><b>copy</b> <sup>[1]</sup> - 3:7</p> <p><b>corporation</b> <sup>[1]</sup> - 32:10</p> <p><b>correct</b> <sup>[6]</sup> - 9:19, 16:24, 18:4, 20:5, 20:6, 52:21</p> <p><b>cost</b> <sup>[15]</sup> - 23:11, 47:20, 47:22, 47:23, 49:13, 49:15, 50:4, 50:12, 51:2, 51:5, 51:8, 51:9</p> <p><b>costs</b> <sup>[2]</sup> - 47:17, 47:19</p> <p><b>council</b> <sup>[1]</sup> - 60:4</p> <p><b>Council</b> <sup>[9]</sup> - 13:25, 14:3, 20:8, 20:21, 21:19, 22:4, 25:6, 28:23, 29:3</p> <p><b>councilman</b> <sup>[6]</sup> - 8:11, 16:11, 17:21, 18:17, 21:24, 23:19</p> <p><b>Councilman</b> <sup>[1]</sup> - 19:16</p> <p><b>counsel</b> <sup>[6]</sup> - 39:11, 41:1, 41:2, 61:7, 61:9</p> <p><b>counter</b> <sup>[1]</sup> - 44:19</p> <p><b>counteroffer</b> <sup>[1]</sup> - 44:16</p> <p><b>country</b> <sup>[2]</sup> - 32:3, 32:8</p> <p><b>county</b> <sup>[4]</sup> - 12:20, 12:23, 12:25, 19:11</p> <p><b>County</b> <sup>[2]</sup> - 19:1, 32:5</p>	<p><b>course</b> <sup>[7]</sup> - 28:14, 41:10, 41:11, 44:17, 46:15, 47:17, 50:22</p> <p><b>COURT</b> <sup>[1]</sup> - 1:23</p> <p><b>court</b> <sup>[10]</sup> - 20:2, 20:3, 33:17, 33:19, 34:16, 34:17, 40:12, 40:13, 42:15, 43:20</p> <p><b>Court</b> <sup>[3]</sup> - 1:17, 61:5, 61:16</p> <p><b>Covenant</b> <sup>[1]</sup> - 7:6</p> <p><b>CRDA</b> <sup>[1]</sup> - 14:20</p> <p><b>cripple</b> <sup>[1]</sup> - 31:20</p>	<p>9:15, 11:1</p> <p><b>dialogue</b> <sup>[1]</sup> - 34:8</p> <p><b>dictate</b> <sup>[1]</sup> - 34:9</p> <p><b>difference</b> <sup>[1]</sup> - 53:13</p> <p><b>different</b> <sup>[4]</sup> - 19:3, 21:18, 21:19, 27:3</p> <p><b>direct</b> <sup>[1]</sup> - 17:6</p> <p><b>directly</b> <sup>[4]</sup> - 36:2, 43:1, 43:2, 43:14</p> <p><b>Director</b> <sup>[4]</sup> - 1:6, 1:7, 4:16, 55:24</p> <p><b>director's</b> <sup>[1]</sup> - 37:16</p> <p><b>Directors</b> <sup>[1]</sup> - 3:4</p> <p><b>DIRECTORS</b> <sup>[1]</sup> - 1:1</p> <p><b>directors</b> <sup>[1]</sup> - 37:17</p> <p><b>disability</b> <sup>[1]</sup> - 31:20</p> <p><b>disagree</b> <sup>[1]</sup> - 32:15</p> <p><b>discuss</b> <sup>[1]</sup> - 9:17</p> <p><b>discussed</b> <sup>[3]</sup> - 39:21, 60:2, 60:6</p> <p><b>discussing</b> <sup>[1]</sup> - 28:24</p> <p><b>discussion</b> <sup>[2]</sup> - 29:6, 37:7</p> <p><b>dissolution</b> <sup>[5]</sup> - 18:20, 18:21, 28:22, 31:4, 35:11</p> <p><b>dissolve</b> <sup>[1]</sup> - 13:13</p> <p><b>distribution</b> <sup>[1]</sup> - 55:8</p> <p><b>District</b> <sup>[1]</sup> - 40:13</p> <p><b>district</b> <sup>[1]</sup> - 23:5</p> <p><b>documents</b> <sup>[2]</sup> - 30:18, 39:17</p> <p><b>dollar</b> <sup>[1]</sup> - 49:6</p> <p><b>dollars</b> <sup>[7]</sup> - 10:5, 13:20, 23:12, 29:9, 31:24, 41:22, 53:15</p> <p><b>domain</b> <sup>[1]</sup> - 36:6</p> <p><b>done</b> <sup>[18]</sup> - 20:4, 23:9, 24:13, 28:19, 29:1, 33:2, 33:10, 34:15, 42:24, 47:25, 48:17, 48:24, 48:25, 50:2, 50:10, 50:14, 50:21, 51:13</p> <p><b>double</b> <sup>[3]</sup> - 15:3, 35:24</p> <p><b>double-talk</b> <sup>[1]</sup> - 35:24</p> <p><b>doubled</b> <sup>[1]</sup> - 50:19</p> <p><b>doubting</b> <sup>[1]</sup> - 16:14</p> <p><b>down</b> <sup>[7]</sup> - 15:11, 24:6, 29:2, 34:8, 40:11, 48:1, 52:13</p> <p><b>driveway</b> <sup>[1]</sup> - 51:17</p>	<p><b>effected</b> <sup>[1]</sup> - 19:8</p> <p><b>effecting</b> <sup>[1]</sup> - 8:8</p> <p><b>effort</b> <sup>[2]</sup> - 14:6, 45:13</p> <p><b>efforts</b> <sup>[1]</sup> - 26:13</p> <p><b>eight</b> <sup>[1]</sup> - 52:11</p> <p><b>either</b> <sup>[4]</sup> - 24:14, 40:23, 47:8</p> <p><b>elect</b> <sup>[1]</sup> - 36:11</p> <p><b>electric</b> <sup>[1]</sup> - 15:20</p> <p><b>elevated</b> <sup>[2]</sup> - 47:5, 47:6</p> <p><b>eliminate</b> <sup>[1]</sup> - 57:8</p> <p><b>emergency</b> <sup>[2]</sup> - 6:13, 53:21</p> <p><b>eminent</b> <sup>[1]</sup> - 36:6</p> <p><b>employee</b> <sup>[3]</sup> - 19:21, 61:6, 61:8</p> <p><b>end</b> <sup>[2]</sup> - 24:5, 36:19</p> <p><b>ending</b> <sup>[1]</sup> - 52:18</p> <p><b>ends</b> <sup>[1]</sup> - 34:13</p> <p><b>engineer</b> <sup>[3]</sup> - 50:17, 51:2, 51:15</p> <p><b>Engineer</b> <sup>[1]</sup> - 1:8</p> <p><b>engineering</b> <sup>[2]</sup> - 37:16, 47:2</p> <p><b>ensure</b> <sup>[1]</sup> - 29:10</p> <p><b>enter</b> <sup>[1]</sup> - 58:19</p> <p><b>entities</b> <sup>[2]</sup> - 27:20, 31:2</p> <p><b>entity</b> <sup>[1]</sup> - 28:22</p> <p><b>entrance</b> <sup>[2]</sup> - 51:17, 51:18</p> <p><b>entrepreneurial</b> <sup>[1]</sup> - 14:6</p> <p><b>Ernst</b> <sup>[1]</sup> - 12:16</p> <p><b>especially</b> <sup>[2]</sup> - 11:10, 32:13</p> <p><b>Esquire</b> <sup>[2]</sup> - 1:7, 1:8</p> <p><b>established</b> <sup>[1]</sup> - 41:1</p> <p><b>estimate</b> <sup>[1]</sup> - 51:7</p> <p><b>estimated</b> <sup>[1]</sup> - 50:17</p> <p><b>estimation</b> <sup>[1]</sup> - 50:14</p> <p><b>etcetera</b> <sup>[2]</sup> - 19:10</p> <p><b>events</b> <sup>[1]</sup> - 20:20</p> <p><b>evidently</b> <sup>[1]</sup> - 42:10</p> <p><b>Ewing</b> <sup>[1]</sup> - 39:15</p> <p><b>exactly</b> <sup>[3]</sup> - 17:23, 49:23</p> <p><b>exceed</b> <sup>[1]</sup> - 53:25</p> <p><b>except</b> <sup>[1]</sup> - 48:19</p> <p><b>excess</b> <sup>[1]</sup> - 51:6</p> <p><b>excuse</b> <sup>[2]</sup> - 29:15, 47:20</p> <p><b>Executive</b> <sup>[5]</sup> - 1:6, 1:7, 22:20, 55:24, 60:2</p> <p><b>exhausted</b> <sup>[1]</sup> - 37:19</p> <p><b>exist</b> <sup>[1]</sup> - 17:13</p>
<b>D</b>				
<p><b>Dansby</b> <sup>[1]</sup> - 5:7</p> <p><b>DATED</b> <sup>[1]</sup> - 61:18</p> <p><b>days</b> <sup>[2]</sup> - 27:9, 40:3</p> <p><b>deal</b> <sup>[8]</sup> - 11:11, 11:17, 17:8, 17:9, 23:6, 29:1, 29:21, 31:3</p> <p><b>Debbie</b> <sup>[1]</sup> - 5:7</p> <p><b>debt</b> <sup>[7]</sup> - 16:20, 18:6, 23:21, 23:24, 24:8, 26:3, 27:13</p> <p><b>December</b> <sup>[1]</sup> - 14:11</p> <p><b>decision</b> <sup>[5]</sup> - 24:11, 30:8, 30:10, 34:13, 36:5</p> <p><b>decisions</b> <sup>[4]</sup> - 34:4, 34:10, 35:4, 36:18</p> <p><b>decrease</b> <sup>[1]</sup> - 53:9</p> <p><b>decreased</b> <sup>[1]</sup> - 17:20</p> <p><b>defense</b> <sup>[2]</sup> - 41:10, 41:11</p> <p><b>definitely</b> <sup>[1]</sup> - 42:8</p> <p><b>degrees</b> <sup>[1]</sup> - 13:15</p> <p><b>Delaware</b> <sup>[2]</sup> - 39:24, 40:13</p> <p><b>Department</b> <sup>[2]</sup> - 5:19, 58:20</p> <p><b>Deputy</b> <sup>[1]</sup> - 1:7</p> <p><b>description</b> <sup>[1]</sup> - 8:1</p> <p><b>deserved</b> <sup>[1]</sup> - 37:3</p> <p><b>desk</b> <sup>[1]</sup> - 27:16</p> <p><b>desperately</b> <sup>[1]</sup> - 11:9</p> <p><b>determine</b> <sup>[4]</sup> - 30:14, 50:3, 51:4, 51:8</p> <p><b>develop</b> <sup>[3]</sup> - 14:24, 19:3, 25:25</p> <p><b>developer</b> <sup>[1]</sup> - 23:9</p> <p><b>developers</b> <sup>[4]</sup> - 14:24, 15:4, 19:10, 23:14</p> <p><b>development</b> <sup>[1]</sup> - 26:22</p> <p><b>Dhaliwal</b> <sup>[1]</sup> - 2:4</p> <p><b>DHALIWAL</b> <sup>[3]</sup> - 9:11,</p>	<p>9:15, 11:1</p> <p><b>dialogue</b> <sup>[1]</sup> - 34:8</p> <p><b>dictate</b> <sup>[1]</sup> - 34:9</p> <p><b>difference</b> <sup>[1]</sup> - 53:13</p> <p><b>different</b> <sup>[4]</sup> - 19:3, 21:18, 21:19, 27:3</p> <p><b>direct</b> <sup>[1]</sup> - 17:6</p> <p><b>directly</b> <sup>[4]</sup> - 36:2, 43:1, 43:2, 43:14</p> <p><b>Director</b> <sup>[4]</sup> - 1:6, 1:7, 4:16, 55:24</p> <p><b>director's</b> <sup>[1]</sup> - 37:16</p> <p><b>Directors</b> <sup>[1]</sup> - 3:4</p> <p><b>DIRECTORS</b> <sup>[1]</sup> - 1:1</p> <p><b>directors</b> <sup>[1]</sup> - 37:17</p> <p><b>disability</b> <sup>[1]</sup> - 31:20</p> <p><b>disagree</b> <sup>[1]</sup> - 32:15</p> <p><b>discuss</b> <sup>[1]</sup> - 9:17</p> <p><b>discussed</b> <sup>[3]</sup> - 39:21, 60:2, 60:6</p> <p><b>discussing</b> <sup>[1]</sup> - 28:24</p> <p><b>discussion</b> <sup>[2]</sup> - 29:6, 37:7</p> <p><b>dissolution</b> <sup>[5]</sup> - 18:20, 18:21, 28:22, 31:4, 35:11</p> <p><b>dissolve</b> <sup>[1]</sup> - 13:13</p> <p><b>distribution</b> <sup>[1]</sup> - 55:8</p> <p><b>District</b> <sup>[1]</sup> - 40:13</p> <p><b>district</b> <sup>[1]</sup> - 23:5</p> <p><b>documents</b> <sup>[2]</sup> - 30:18, 39:17</p> <p><b>dollar</b> <sup>[1]</sup> - 49:6</p> <p><b>dollars</b> <sup>[7]</sup> - 10:5, 13:20, 23:12, 29:9, 31:24, 41:22, 53:15</p> <p><b>domain</b> <sup>[1]</sup> - 36:6</p> <p><b>done</b> <sup>[18]</sup> - 20:4, 23:9, 24:13, 28:19, 29:1, 33:2, 33:10, 34:15, 42:24, 47:25, 48:17, 48:24, 48:25, 50:2, 50:10, 50:14, 50:21, 51:13</p> <p><b>double</b> <sup>[3]</sup> - 15:3, 35:24</p> <p><b>double-talk</b> <sup>[1]</sup> - 35:24</p> <p><b>doubled</b> <sup>[1]</sup> - 50:19</p> <p><b>doubting</b> <sup>[1]</sup> - 16:14</p> <p><b>down</b> <sup>[7]</sup> - 15:11, 24:6, 29:2, 34:8, 40:11, 48:1, 52:13</p> <p><b>driveway</b> <sup>[1]</sup> - 51:17</p>	<p><b>effected</b> <sup>[1]</sup> - 19:8</p> <p><b>effecting</b> <sup>[1]</sup> - 8:8</p> <p><b>effort</b> <sup>[2]</sup> - 14:6, 45:13</p> <p><b>efforts</b> <sup>[1]</sup> - 26:13</p> <p><b>eight</b> <sup>[1]</sup> - 52:11</p> <p><b>either</b> <sup>[4]</sup> - 24:14, 40:23, 47:8</p> <p><b>elect</b> <sup>[1]</sup> - 36:11</p> <p><b>electric</b> <sup>[1]</sup> - 15:20</p> <p><b>elevated</b> <sup>[2]</sup> - 47:5, 47:6</p> <p><b>eliminate</b> <sup>[1]</sup> - 57:8</p> <p><b>emergency</b> <sup>[2]</sup> - 6:13, 53:21</p> <p><b>eminent</b> <sup>[1]</sup> - 36:6</p> <p><b>employee</b> <sup>[3]</sup> - 19:21, 61:6, 61:8</p> <p><b>end</b> <sup>[2]</sup> - 24:5, 36:19</p> <p><b>ending</b> <sup>[1]</sup> - 52:18</p> <p><b>ends</b> <sup>[1]</sup> - 34:13</p> <p><b>engineer</b> <sup>[3]</sup> - 50:17, 51:2, 51:15</p> <p><b>Engineer</b> <sup>[1]</sup> - 1:8</p> <p><b>engineering</b> <sup>[2]</sup> - 37:16, 47:2</p> <p><b>ensure</b> <sup>[1]</sup> - 29:10</p> <p><b>enter</b> <sup>[1]</sup> - 58:19</p> <p><b>entities</b> <sup>[2]</sup> - 27:20, 31:2</p> <p><b>entity</b> <sup>[1]</sup> - 28:22</p> <p><b>entrance</b> <sup>[2]</sup> - 51:17, 51:18</p> <p><b>entrepreneurial</b> <sup>[1]</sup> - 14:6</p> <p><b>Ernst</b> <sup>[1]</sup> - 12:16</p> <p><b>especially</b> <sup>[2]</sup> - 11:10, 32:13</p> <p><b>Esquire</b> <sup>[2]</sup> - 1:7, 1:8</p> <p><b>established</b> <sup>[1]</sup> - 41:1</p> <p><b>estimate</b> <sup>[1]</sup> - 51:7</p> <p><b>estimated</b> <sup>[1]</sup> - 50:17</p> <p><b>estimation</b> <sup>[1]</sup> - 50:14</p> <p><b>etcetera</b> <sup>[2]</sup> - 19:10</p> <p><b>events</b> <sup>[1]</sup> - 20:20</p> <p><b>evidently</b> <sup>[1]</sup> - 42:10</p> <p><b>Ewing</b> <sup>[1]</sup> - 39:15</p> <p><b>exactly</b> <sup>[3]</sup> - 17:23, 49:23</p> <p><b>exceed</b> <sup>[1]</sup> - 53:25</p> <p><b>except</b> <sup>[1]</sup> - 48:19</p> <p><b>excess</b> <sup>[1]</sup> - 51:6</p> <p><b>excuse</b> <sup>[2]</sup> - 29:15, 47:20</p> <p><b>Executive</b> <sup>[5]</sup> - 1:6, 1:7, 22:20, 55:24, 60:2</p> <p><b>exhausted</b> <sup>[1]</sup> - 37:19</p> <p><b>exist</b> <sup>[1]</sup> - 17:13</p>		
<b>E</b>				
<p><b>early</b> <sup>[1]</sup> - 47:9</p> <p><b>Ed</b> <sup>[1]</sup> - 33:3</p> <p><b>Edmund</b> <sup>[1]</sup> - 1:14</p>	<p><b>effected</b> <sup>[1]</sup> - 19:8</p> <p><b>effecting</b> <sup>[1]</sup> - 8:8</p> <p><b>effort</b> <sup>[2]</sup> - 14:6, 45:13</p> <p><b>efforts</b> <sup>[1]</sup> - 26:13</p> <p><b>eight</b> <sup>[1]</sup> - 52:11</p> <p><b>either</b> <sup>[4]</sup> - 24:14, 40:23, 47:8</p> <p><b>elect</b> <sup>[1]</sup> - 36:11</p> <p><b>electric</b> <sup>[1]</sup> - 15:20</p> <p><b>elevated</b> <sup>[2]</sup> - 47:5, 47:6</p> <p><b>eliminate</b> <sup>[1]</sup> - 57:8</p> <p><b>emergency</b> <sup>[2]</sup> - 6:13, 53:21</p> <p><b>eminent</b> <sup>[1]</sup> - 36:6</p> <p><b>employee</b> <sup>[3]</sup> - 19:21, 61:6, 61:8</p> <p><b>end</b> <sup>[2]</sup> - 24:5, 36:19</p> <p><b>ending</b> <sup>[1]</sup> - 52:18</p> <p><b>ends</b> <sup>[1]</sup> - 34:13</p> <p><b>engineer</b> <sup>[3]</sup> - 50:17, 51:2, 51:15</p> <p><b>Engineer</b> <sup>[1]</sup> - 1:8</p> <p><b>engineering</b> <sup>[2]</sup> - 37:16, 47:2</p> <p><b>ensure</b> <sup>[1]</sup> - 29:10</p> <p><b>enter</b> <sup>[1]</sup> - 58:19</p> <p><b>entities</b> <sup>[2]</sup> - 27:20, 31:2</p> <p><b>entity</b> <sup>[1]</sup> - 28:22</p> <p><b>entrance</b> <sup>[2]</sup> - 51:17, 51:18</p> <p><b>entrepreneurial</b> <sup>[1]</sup> - 14:6</p> <p><b>Ernst</b> <sup>[1]</sup> - 12:16</p> <p><b>especially</b> <sup>[2]</sup> - 11:10, 32:13</p> <p><b>Esquire</b> <sup>[2]</sup> - 1:7, 1:8</p> <p><b>established</b> <sup>[1]</sup> - 41:1</p> <p><b>estimate</b> <sup>[1]</sup> - 51:7</p> <p><b>estimated</b> <sup>[1]</sup> - 50:17</p> <p><b>estimation</b> <sup>[1]</sup> - 50:14</p> <p><b>etcetera</b> <sup>[2]</sup> - 19:10</p> <p><b>events</b> <sup>[1]</sup> - 20:20</p> <p><b>evidently</b> <sup>[1]</sup> - 42:10</p> <p><b>Ewing</b> <sup>[1]</sup> - 39:15</p> <p><b>exactly</b> <sup>[3]</sup> - 17:23, 49:23</p> <p><b>exceed</b> <sup>[1]</sup> - 53:25</p> <p><b>except</b> <sup>[1]</sup> - 48:19</p> <p><b>excess</b> <sup>[1]</sup> - 51:6</p> <p><b>excuse</b> <sup>[2]</sup> - 29:15, 47:20</p> <p><b>Executive</b> <sup>[5]</sup> - 1:6, 1:7, 22:20, 55:24, 60:2</p> <p><b>exhausted</b> <sup>[1]</sup> - 37:19</p> <p><b>exist</b> <sup>[1]</sup> - 17:13</p>			



<p><b>existing</b> [1] - 57:3  <b>exists</b> [1] - 22:24  <b>expecting</b> [1] - 47:7  <b>expenditure</b> [1] - 15:20  <b>expense</b> [3] - 42:1, 52:15, 52:24  <b>expenses</b> [5] - 40:13, 45:17, 52:21, 52:23, 53:9  <b>explanations</b> [1] - 17:7  <b>exposure</b> [1] - 45:15  <b>extension</b> [2] - 43:8, 57:2  <b>extent</b> [1] - 19:2  <b>external</b> [2] - 13:2, 13:10  <b>extra</b> [1] - 10:4</p>	<p><b>filing</b> [1] - 40:4  <b>final</b> [3] - 46:15, 51:1, 51:5  <b>finality</b> [2] - 21:1  <b>finance</b> [4] - 11:8, 21:21, 25:11, 30:1  <b>financial</b> [3] - 16:21, 22:23, 37:15  <b>financially</b> [3] - 11:10, 12:10, 61:10  <b>finish</b> [3] - 32:16, 32:22, 33:21  <b>fire</b> [2] - 41:17, 53:23  <b>firm</b> [5] - 40:17, 43:6, 43:7, 43:8, 45:3  <b>first</b> [20] - 4:1, 16:5, 22:12, 22:22, 24:23, 25:9, 25:11, 29:8, 31:24, 32:4, 40:21, 40:22, 46:5, 46:6, 46:7, 46:8, 46:12, 46:15, 48:11, 57:8  <b>fiscal</b> [1] - 25:14  <b>fish</b> [3] - 49:9, 49:10  <b>five</b> [1] - 13:14  <b>fix</b> [1] - 53:24  <b>fixed</b> [1] - 42:5  <b>flat</b> [1] - 52:11  <b>flights</b> [1] - 14:17  <b>float</b> [1] - 18:3  <b>floor</b> [1] - 5:21  <b>flow</b> [1] - 53:23  <b>follow</b> [3] - 36:25, 43:11, 47:3  <b>follow-up</b> [1] - 47:3  <b>fool</b> [1] - 26:20  <b>foot</b> [1] - 36:3  <b>football</b> [1] - 14:17  <b>foreclosures</b> [1] - 24:4  <b>forget</b> [2] - 28:23, 29:6  <b>form</b> [1] - 47:18  <b>formerly</b> [1] - 14:14  <b>forth</b> [2] - 13:18, 13:22  <b>fortunately</b> [1] - 5:20  <b>forum</b> [1] - 37:16  <b>forward</b> [4] - 15:17, 15:23, 30:17, 56:22  <b>foster</b> [1] - 15:24  <b>fought</b> [1] - 28:25  <b>four</b> [1] - 32:6  <b>Fred</b> [1] - 45:18  <b>Fredric</b> [1] - 1:7  <b>Friday</b> [2] - 5:25, 6:11  <b>fulfill</b> [1] - 11:14  <b>fund</b> [3] - 29:19, 29:23, 29:25  <b>funding</b> [1] - 58:19  <b>funds</b> [1] - 47:14</p>	<p><b>funny</b> [2] - 7:21, 32:14  <b>future</b> [1] - 36:25</p> <p style="text-align: center;"><b>G</b></p> <p><b>game</b> [8] - 14:17, 18:23, 24:1, 24:19  <b>gaming</b> [1] - 23:25  <b>Gaming</b> [1] - 27:8  <b>Garth</b> [3] - 1:7, 7:20, 10:3  <b>Garth's</b> [1] - 9:24  <b>Gary</b> [1] - 1:12  <b>gas</b> [1] - 9:20  <b>gentleman</b> [1] - 11:3  <b>geo</b> [1] - 58:20  <b>given</b> [5] - 6:22, 31:6, 42:10, 43:8, 49:13  <b>goal</b> [1] - 19:9  <b>goals</b> [2] - 13:5, 13:7  <b>governing</b> [1] - 30:5  <b>government</b> [3] - 31:23, 33:4, 60:7  <b>grab</b> [1] - 41:6  <b>graphics</b> [8] - 47:6, 48:3, 48:4, 48:16, 48:19, 49:3, 49:8, 49:14  <b>great</b> [1] - 50:10  <b>Grossman</b> [2] - 34:18, 34:20  <b>guess</b> [1] - 45:11  <b>guests</b> [2] - 8:25, 9:1  <b>guy</b> [3] - 13:4, 26:25, 33:2  <b>guys</b> [5] - 14:7, 18:25, 25:15, 28:4, 28:6</p> <p style="text-align: center;"><b>H</b></p> <p><b>hall</b> [2] - 27:14, 33:1  <b>hands</b> [1] - 19:24  <b>happy</b> [1] - 7:3  <b>HD</b> [2] - 38:17, 38:18  <b>hear</b> [1] - 22:12  <b>heard</b> [2] - 52:17, 53:7  <b>hearing</b> [7] - 5:21, 5:22, 8:21, 34:19, 51:23, 52:4, 60:11  <b>help</b> [2] - 12:8, 12:10  <b>helps</b> [1] - 11:13  <b>hereby</b> [1] - 61:5  <b>high</b> [1] - 11:20  <b>highest</b> [4] - 12:20, 12:25, 26:18, 32:2  <b>Hill</b> [14] - 1:12, 3:22, 4:12, 10:18, 38:11, 39:5, 46:23, 54:9, 55:3, 55:19, 57:21,</p>	<p>58:13, 59:7, 59:22  <b>HILL</b> [39] - 3:23, 4:4, 4:13, 6:24, 8:16, 8:19, 9:9, 9:21, 10:1, 10:6, 10:10, 10:19, 10:24, 17:10, 25:18, 38:2, 38:12, 38:18, 38:23, 39:6, 42:18, 45:20, 45:25, 46:24, 49:21, 49:24, 54:10, 54:21, 55:4, 55:20, 56:8, 56:13, 56:16, 57:11, 57:13, 57:22, 58:14, 59:8, 59:23  <b>hire</b> [1] - 45:3  <b>hired</b> [1] - 16:16  <b>history</b> [2] - 12:14, 23:15  <b>hit</b> [4] - 5:15, 5:21, 19:7, 26:21  <b>hold</b> [2] - 4:23, 5:3  <b>holding</b> [1] - 25:24  <b>home</b> [1] - 6:5  <b>hopefully</b> [1] - 52:17  <b>Horace</b> [1] - 33:3  <b>horrible</b> [1] - 11:23  <b>hotel</b> [4] - 6:16, 6:18, 41:12, 41:15  <b>House</b> [1] - 7:6  <b>humanly</b> [1] - 19:11  <b>hundred</b> [3] - 10:4, 12:11, 29:9  <b>hurdles</b> [1] - 26:21  <b>hurt</b> [1] - 7:4</p> <p style="text-align: center;"><b>I</b></p> <p><b>idea</b> [3] - 17:17, 17:18  <b>ideas</b> [2] - 13:23, 34:7  <b>immediately</b> [3] - 5:21, 12:17, 14:5  <b>importance</b> [1] - 37:1  <b>importantly</b> [2] - 12:9  <b>imposed</b> [1] - 12:14  <b>impression</b> [1] - 35:19  <b>inch</b> [1] - 51:11  <b>incident</b> [1] - 7:8  <b>includes</b> [1] - 13:17  <b>including</b> [1] - 3:5  <b>income</b> [1] - 25:20  <b>increase</b> [4] - 17:13, 19:19, 49:20, 52:11  <b>increases</b> [1] - 13:18  <b>independence</b> [1] - 15:23  <b>independent</b> [1] - 30:6  <b>indicate</b> [1] - 43:11  <b>indicated</b> [1] - 43:9  <b>indicating</b> [1] - 40:5</p>	<p><b>infancy</b> [1] - 51:19  <b>infrastructure</b> [1] - 23:11  <b>initial</b> [1] - 51:19  <b>inject</b> [1] - 14:5  <b>installation</b> [2] - 47:10, 49:2  <b>instance</b> [1] - 21:12  <b>intended</b> [2] - 45:6, 45:7  <b>intending</b> [1] - 8:5  <b>intention</b> [2] - 19:4, 48:25  <b>interest</b> [3] - 27:2, 29:21, 44:6  <b>interested</b> [4] - 27:3, 45:15, 45:16, 61:10  <b>Interior</b> [1] - 58:20  <b>internal</b> [1] - 13:10  <b>investigate</b> [1] - 7:23  <b>investigation</b> [1] - 5:18  <b>investment</b> [1] - 15:8  <b>Investments</b> [1] - 9:12  <b>investor</b> [2] - 12:18, 12:24  <b>investors</b> [1] - 15:17  <b>invite</b> [1] - 36:23  <b>issue</b> [8] - 6:19, 22:19, 23:23, 26:1, 27:10, 30:21, 31:6, 53:4  <b>issues</b> [3] - 4:3, 52:19, 55:25  <b>items</b> [2] - 4:17, 48:17</p> <p style="text-align: center;"><b>J</b></p> <p><b>JACQUELINE</b> [4] - 1:17, 1:23, 61:4, 61:15  <b>January</b> [4] - 14:11, 40:19, 40:21, 43:9  <b>Jersey</b> [14] - 1:17, 1:19, 3:7, 12:15, 13:6, 15:25, 16:16, 31:19, 34:18, 52:14, 52:17, 53:2, 53:17, 61:5  <b>JERSEY</b> [1] - 1:24  <b>job</b> [1] - 50:10  <b>John</b> [1] - 1:13  <b>joining</b> [1] - 27:4  <b>joint</b> [1] - 58:19  <b>joints</b> [1] - 51:15  <b>Joyce</b> [1] - 5:7  <b>judge</b> [2] - 24:10, 24:12  <b>Judge</b> [1] - 34:20</p>
JACQUELINE M. ZARRILLO, CCR				

<b>K</b>	<p><b>left</b> <sup>[5]</sup> - 5:5, 6:2, 13:10, 14:19, 50:6</p> <p><b>legal</b> <sup>[1]</sup> - 39:11</p> <p><b>legally</b> <sup>[1]</sup> - 29:16</p> <p><b>legislature</b> <sup>[1]</sup> - 34:21</p> <p><b>legitimate</b> <sup>[3]</sup> - 50:13, 50:21, 51:9</p> <p><b>less</b> <sup>[3]</sup> - 32:5, 42:22, 42:23</p> <p><b>lessen</b> <sup>[3]</sup> - 11:18, 11:25, 19:21</p> <p><b>letter</b> <sup>[1]</sup> - 43:9</p> <p><b>letting</b> <sup>[1]</sup> - 22:10</p> <p><b>License</b> <sup>[2]</sup> - 1:18, 61:16</p> <p><b>licenses</b> <sup>[1]</sup> - 15:13</p> <p><b>lids</b> <sup>[2]</sup> - 38:17, 38:21</p> <p><b>lie</b> <sup>[1]</sup> - 35:24</p> <p><b>life</b> <sup>[2]</sup> - 7:6, 26:17</p> <p><b>light</b> <sup>[1]</sup> - 24:5</p> <p><b>lighthouse</b> <sup>[2]</sup> - 49:11, 49:12</p> <p><b>limit</b> <sup>[1]</sup> - 45:14</p> <p><b>line</b> <sup>[4]</sup> - 6:1, 6:2, 6:10, 6:19</p> <p><b>list</b> <sup>[4]</sup> - 3:3, 4:19, 48:17, 56:18</p> <p><b>listen</b> <sup>[2]</sup> - 33:9, 35:21</p> <p><b>litigate</b> <sup>[1]</sup> - 44:6</p> <p><b>litigation</b> <sup>[2]</sup> - 44:22, 45:11</p> <p><b>live</b> <sup>[1]</sup> - 16:2</p> <p><b>lived</b> <sup>[1]</sup> - 14:8</p> <p><b>loan</b> <sup>[4]</sup> - 30:22, 33:19, 35:9, 35:10</p> <p><b>local</b> <sup>[5]</sup> - 8:25, 16:3, 25:11, 26:19, 30:1</p> <p><b>lock</b> <sup>[1]</sup> - 42:4</p> <p><b>long-term</b> <sup>[3]</sup> - 15:11, 18:8, 18:9</p> <p><b>look</b> <sup>[2]</sup> - 50:16, 52:9</p> <p><b>looking</b> <sup>[4]</sup> - 15:2, 15:10, 15:12, 15:14</p> <p><b>lose</b> <sup>[3]</sup> - 7:6, 34:12, 34:14</p> <p><b>losing</b> <sup>[2]</sup> - 53:16, 53:18</p> <p><b>lost</b> <sup>[3]</sup> - 34:20, 34:22, 35:8</p> <p><b>love</b> <sup>[1]</sup> - 19:12</p> <p><b>loves</b> <sup>[2]</sup> - 35:16</p> <p><b>low</b> <sup>[1]</sup> - 19:10</p> <p><b>lowest</b> <sup>[7]</sup> - 12:23, 19:1, 19:2, 19:11, 38:18, 43:19</p>	<p><b>Mahal</b> <sup>[2]</sup> - 39:23, 52:14</p> <p><b>mailing</b> <sup>[1]</sup> - 3:3</p> <p><b>main</b> <sup>[2]</sup> - 51:11, 51:18</p> <p><b>maintain</b> <sup>[2]</sup> - 14:1, 15:23</p> <p><b>maintains</b> <sup>[1]</sup> - 41:14</p> <p><b>major</b> <sup>[4]</sup> - 15:19, 23:22, 26:1, 28:8</p> <p><b>man</b> <sup>[4]</sup> - 7:4, 7:6, 32:10, 32:14</p> <p><b>market</b> <sup>[1]</sup> - 14:25</p> <p><b>marketing</b> <sup>[1]</sup> - 22:25</p> <p><b>Marty</b> <sup>[1]</sup> - 8:11</p> <p><b>Maryland</b> <sup>[1]</sup> - 47:5</p> <p><b>masjid</b> <sup>[1]</sup> - 36:2</p> <p><b>materialized</b> <sup>[1]</sup> - 18:25</p> <p><b>matter</b> <sup>[1]</sup> - 48:2</p> <p><b>matters</b> <sup>[3]</sup> - 6:23, 8:8, 60:2</p> <p><b>Mayor</b> <sup>[2]</sup> - 28:23, 30:16</p> <p><b>MBCA</b> <sup>[1]</sup> - 4:18</p> <p><b>McGettigan</b> <sup>[15]</sup> - 1:13, 3:20, 4:10, 4:20, 10:16, 38:9, 39:3, 46:21, 54:7, 55:1, 55:17, 57:19, 58:11, 59:5, 59:20</p> <p><b>MCGETTIGAN</b> <sup>[47]</sup> - 3:21, 4:5, 4:11, 4:21, 4:25, 8:20, 10:7, 10:11, 10:17, 37:23, 38:1, 38:10, 38:19, 38:22, 39:4, 40:23, 42:25, 43:13, 43:23, 44:21, 44:24, 45:2, 45:18, 45:24, 46:4, 46:8, 46:14, 46:22, 52:20, 52:23, 54:2, 54:8, 54:18, 54:20, 55:2, 55:11, 55:18, 56:4, 56:17, 57:20, 58:6, 58:12, 58:21, 58:23, 59:6, 59:15, 59:21</p> <p><b>McKinley</b> <sup>[2]</sup> - 6:1, 6:3</p> <p><b>meaning</b> <sup>[1]</sup> - 40:25</p> <p><b>means</b> <sup>[4]</sup> - 25:13, 36:10, 36:11, 40:1</p> <p><b>measurements</b> <sup>[1]</sup> - 51:4</p> <p><b>meeting</b> <sup>[24]</sup> - 3:2, 3:5, 3:10, 13:21, 14:3, 22:9, 25:6, 28:7, 33:9, 33:11, 36:23, 37:1, 37:2, 37:11, 37:12, 37:16, 47:4, 51:12, 51:13, 54:15, 56:3, 57:4, 60:5, 60:13</p> <p><b>MEETING</b> <sup>[1]</sup> - 1:1</p> <p><b>meetings</b> <sup>[2]</sup> - 3:4, 34:3</p> <p><b>Member</b> <sup>[2]</sup> - 1:13, 1:14</p> <p><b>members</b> <sup>[7]</sup> - 4:18, 13:24, 13:25, 28:23, 36:10, 60:4</p> <p><b>membership</b> <sup>[1]</sup> - 36:9</p> <p><b>Mendez</b> <sup>[1]</sup> - 34:20</p> <p><b>mental</b> <sup>[1]</sup> - 31:20</p> <p><b>merit</b> <sup>[2]</sup> - 22:1</p> <p><b>metal</b> <sup>[1]</sup> - 47:24</p> <p><b>meter</b> <sup>[3]</sup> - 5:12, 38:16, 38:21</p> <p><b>Michelle</b> <sup>[1]</sup> - 5:7</p> <p><b>might</b> <sup>[3]</sup> - 11:14, 42:7, 49:11</p> <p><b>million</b> <sup>[27]</sup> - 12:1, 12:11, 12:12, 15:1, 15:11, 17:14, 17:15, 17:19, 20:14, 20:16, 20:19, 22:21, 23:12, 23:19, 25:24, 26:4, 26:25, 27:9, 29:9, 30:23, 31:2, 31:8, 32:12, 35:9, 53:15, 53:17</p> <p><b>Milton</b> <sup>[1]</sup> - 1:12</p> <p><b>mind</b> <sup>[1]</sup> - 31:11</p> <p><b>minutes</b> <sup>[2]</sup> - 4:2, 37:13</p> <p><b>miss</b> <sup>[1]</sup> - 51:22</p> <p><b>Monday</b> <sup>[1]</sup> - 6:17</p> <p><b>monetize</b> <sup>[5]</sup> - 13:9, 14:6, 14:21, 14:25</p> <p><b>money</b> <sup>[25]</sup> - 17:22, 18:2, 19:4, 19:9, 19:25, 23:24, 24:11, 24:14, 29:14, 29:18, 30:14, 30:18, 30:25, 31:6, 32:12, 40:2, 42:10, 42:11, 42:15, 42:16, 43:19, 45:12, 48:9, 50:6, 50:7</p> <p><b>mongering</b> <sup>[1]</sup> - 34:11</p> <p><b>monitor</b> <sup>[1]</sup> - 30:8</p> <p><b>month</b> <sup>[5]</sup> - 9:22, 42:3, 47:12, 53:2, 57:5</p> <p><b>monthly</b> <sup>[1]</sup> - 59:12</p> <p><b>months</b> <sup>[2]</sup> - 20:18, 31:15</p> <p><b>MOORE</b> <sup>[24]</sup> - 9:6, 11:7, 12:4, 12:21, 16:5, 16:8, 16:11, 17:2, 17:4, 17:11, 17:23, 18:2, 18:6, 18:9, 18:12, 18:15, 18:18, 19:18, 20:9, 20:13, 20:25, 22:10, 26:11, 27:23</p> <p><b>Moore</b> <sup>[4]</sup> - 2:5, 9:6, 18:17, 19:16</p> <p><b>morning</b> <sup>[3]</sup> - 4:18, 6:17, 7:12</p> <p><b>most</b> <sup>[2]</sup> - 40:10, 41:9</p> <p><b>motion</b> <sup>[8]</sup> - 4:3, 4:4, 8:19, 10:10, 38:22, 54:20, 55:11, 58:24</p> <p><b>move</b> <sup>[11]</sup> - 4:4, 8:19, 31:15, 37:13, 38:1, 46:9, 54:1, 56:16, 58:5, 59:14, 60:10</p> <p><b>moved</b> <sup>[3]</sup> - 46:14, 57:12, 60:7</p> <p><b>moving</b> <sup>[1]</sup> - 56:22</p> <p><b>MOYLE</b> <sup>[4]</sup> - 5:13, 5:16, 10:4, 37:25</p> <p><b>Moyle</b> <sup>[2]</sup> - 1:7, 53:21</p> <p><b>Moyle's</b> <sup>[1]</sup> - 5:10</p> <p><b>MR</b> <sup>[465]</sup> - 3:1, 3:12, 3:13, 3:14, 3:16, 3:17, 3:18, 3:19, 3:20, 3:21, 3:22, 3:23, 3:24, 3:25, 4:1, 4:4, 4:5, 4:6, 4:7, 4:8, 4:9, 4:10, 4:11, 4:12, 4:13, 4:14, 4:15, 4:16, 4:17, 4:21, 4:23, 4:25, 5:1, 5:2, 5:3, 5:13, 5:14, 5:16, 5:17, 6:24, 7:1, 7:7, 7:11, 7:14, 7:24, 8:4, 8:7, 8:10, 8:12, 8:14, 8:16, 8:17, 8:19, 8:20, 8:21, 8:25, 9:2, 9:3, 9:4, 9:5, 9:6, 9:7, 9:9, 9:10, 9:11, 9:13, 9:15, 9:17, 9:20, 9:21, 9:22, 9:23, 10:1, 10:2, 10:4, 10:6, 10:7, 10:8, 10:10, 10:11, 10:12, 10:13, 10:14, 10:15, 10:16, 10:17, 10:18, 10:19, 10:20, 10:21, 10:22, 10:23, 10:24, 11:1, 11:3, 11:5, 11:7, 12:3, 12:4, 12:12, 12:13, 12:21, 12:22, 16:5, 16:7, 16:8, 16:10, 16:11, 16:23, 17:2, 17:3, 17:4, 17:9, 17:10, 17:11, 17:21, 17:23,</p>
<b>L</b>	<p><b>ladies</b> <sup>[1]</sup> - 5:21</p> <p><b>land</b> <sup>[1]</sup> - 23:13</p> <p><b>last</b> <sup>[17]</sup> - 5:5, 5:25, 9:3, 9:22, 16:6, 20:16, 20:18, 21:14, 21:16, 34:23, 34:24, 35:6, 35:7, 36:13, 47:4, 53:2</p> <p><b>late</b> <sup>[1]</sup> - 47:8</p> <p><b>law</b> <sup>[1]</sup> - 3:2</p> <p><b>laws</b> <sup>[2]</sup> - 3:10</p> <p><b>lawyer</b> <sup>[1]</sup> - 35:3</p> <p><b>layoffs</b> <sup>[1]</sup> - 13:18</p> <p><b>Lea</b> <sup>[14]</sup> - 1:13, 3:16, 4:6, 10:12, 38:5, 38:24, 46:17, 54:3, 54:22, 55:13, 57:15, 58:7, 59:1, 59:16</p> <p><b>LEA</b> <sup>[13]</sup> - 3:17, 4:7, 10:13, 38:6, 38:25, 46:18, 54:4, 54:23, 55:14, 57:16, 58:8, 59:2, 59:17</p> <p><b>lead</b> <sup>[1]</sup> - 30:22</p> <p><b>leader</b> <sup>[1]</sup> - 35:22</p> <p><b>leaders</b> <sup>[2]</sup> - 33:24, 34:6</p> <p><b>lease</b> <sup>[1]</sup> - 26:1</p> <p><b>leased</b> <sup>[1]</sup> - 18:16</p> <p><b>least</b> <sup>[1]</sup> - 41:21</p> <p><b>leave</b> <sup>[1]</sup> - 24:21</p>	<p><b>Mad</b> <sup>[1]</sup> - 32:11</p>
<b>M</b>		

17:25, 18:2, 18:4, 18:5, 18:6, 18:8, 18:9, 18:10, 18:12, 18:13, 18:15, 18:17, 18:18, 18:19, 19:15, 19:18, 20:7, 20:9, 20:11, 20:13, 20:25, 21:24, 22:10, 22:12, 22:14, 23:2, 23:4, 24:22, 24:23, 25:2, 25:5, 25:7, 25:14, 25:18, 25:19, 26:2, 26:7, 26:11, 26:12, 27:23, 28:4, 28:8, 28:10, 28:12, 28:13, 28:15, 29:13, 29:15, 29:24, 30:1, 30:2, 30:4, 30:7, 30:11, 30:13, 31:10, 31:12, 31:13, 32:16, 32:19, 32:21, 32:23, 33:8, 33:10, 33:11, 33:13, 33:16, 33:20, 33:21, 33:22, 33:23, 34:16, 34:17, 34:19, 34:23, 34:24, 34:25, 35:2, 35:13, 35:15, 35:17, 35:19, 35:21, 36:14, 36:15, 36:21, 36:22, 36:24, 37:5, 37:6, 37:8, 37:11, 37:23, 37:25, 38:1, 38:2, 38:3, 38:6, 38:7, 38:8, 38:9, 38:10, 38:11, 38:12, 38:13, 38:14, 38:15, 38:16, 38:18, 38:19, 38:20, 38:22, 38:23, 38:24, 38:25, 39:1, 39:2, 39:3, 39:4, 39:5, 39:6, 39:7, 39:8, 39:9, 39:10, 39:19, 39:21, 40:18, 40:19, 40:23, 40:25, 41:19, 41:20, 41:23, 41:25, 42:2, 42:6, 42:12, 42:14, 42:17, 42:18, 42:19, 42:20, 42:21, 42:25, 43:2, 43:4, 43:5, 43:13, 43:15, 43:23, 43:25, 44:2, 44:4, 44:8, 44:10, 44:11, 44:12, 44:17, 44:18, 44:21, 44:23, 44:24, 44:25, 45:2, 45:4, 45:6, 45:7, 45:10, 45:13, 45:16, 45:18, 45:20, 45:22, 45:24, 45:25, 46:1, 46:2, 46:4, 46:6, 46:8, 46:10, 46:11,	46:12, 46:14, 46:16, 46:17, 46:18, 46:19, 46:20, 46:21, 46:22, 46:23, 46:24, 46:25, 47:1, 47:2, 47:3, 47:20, 47:22, 48:5, 48:6, 48:8, 48:10, 48:13, 48:15, 48:20, 48:22, 49:4, 49:7, 49:16, 49:18, 49:21, 49:23, 49:24, 49:25, 50:5, 50:8, 50:9, 50:11, 51:21, 51:24, 51:25, 52:1, 52:5, 52:7, 52:8, 52:20, 52:23, 53:6, 53:9, 53:12, 53:15, 53:20, 54:1, 54:2, 54:3, 54:4, 54:5, 54:6, 54:7, 54:8, 54:9, 54:10, 54:11, 54:12, 54:13, 54:18, 54:19, 54:20, 54:21, 54:22, 54:23, 54:24, 54:25, 55:1, 55:2, 55:3, 55:4, 55:5, 55:6, 55:7, 55:11, 55:12, 55:13, 55:14, 55:15, 55:16, 55:17, 55:18, 55:19, 55:20, 55:21, 55:22, 55:23, 56:4, 56:5, 56:6, 56:7, 56:8, 56:9, 56:13, 56:14, 56:16, 56:17, 56:20, 57:11, 57:12, 57:13, 57:14, 57:15, 57:16, 57:17, 57:18, 57:19, 57:20, 57:21, 57:22, 57:23, 57:24, 57:25, 58:1, 58:5, 58:6, 58:7, 58:8, 58:9, 58:10, 58:11, 58:12, 58:13, 58:14, 58:15, 58:16, 58:17, 58:18, 58:21, 58:22, 58:23, 58:25, 59:1, 59:2, 59:3, 59:4, 59:5, 59:6, 59:7, 59:8, 59:9, 59:10, 59:11, 59:12, 59:14, 59:15, 59:16, 59:17, 59:18, 59:19, 59:20, 59:21, 59:22, 59:23, 59:24, 59:25, 60:1, 60:10, 60:11, 60:12 <b>MS</b> [30] - 3:15, 7:3, 7:9, 7:13, 9:16, 20:22, 24:25, 26:6, 27:14, 29:12, 31:9, 41:17, 44:14, 44:20, 46:7, 49:2, 49:5,	51:22, 52:3, 52:9, 52:22, 52:24, 53:1, 53:5, 53:7, 53:11, 53:14, 53:16, 53:19, 56:15 <b>MUA</b> [19] - 11:12, 11:24, 13:9, 13:11, 13:13, 22:17, 30:3, 31:4, 31:7, 31:25, 32:4, 32:11, 32:25, 35:1, 35:11, 45:17, 51:10 <b>MUAs</b> [1] - 32:2 <b>Muhammad</b> [2] - 2:7, 11:5 <b>MUHAMMAD</b> [21] - 11:5, 22:12, 28:15, 29:13, 29:24, 30:2, 30:7, 30:13, 31:12, 32:16, 32:21, 33:16, 33:21, 33:23, 34:17, 35:2, 35:15, 35:21, 36:15, 36:22, 37:5 <b>multiple</b> [1] - 56:18 <b>MUNICIPAL</b> [2] - 1:1, 1:18 <b>must</b> [2] - 8:5, 43:11	7:15 <b>never</b> [2] - 16:22, 35:21 <b>NEW</b> [1] - 1:24 <b>New</b> [14] - 1:17, 1:19, 3:7, 12:15, 13:6, 15:25, 16:16, 31:19, 34:18, 52:14, 52:17, 53:2, 53:17, 61:5 <b>next</b> [4] - 31:15, 47:9, 47:12, 54:15 <b>night</b> [3] - 5:5, 6:11, 55:9 <b>nights</b> [1] - 6:16 <b>nine</b> [1] - 59:12 <b>nobody</b> [1] - 24:7 <b>none</b> [1] - 49:18 <b>North</b> [4] - 1:18, 3:6, 5:9, 11:5 <b>NORTHFIELD</b> [1] - 1:24 <b>note</b> [2] - 6:2, 40:20 <b>nothing</b> [3] - 6:19, 14:10, 37:6 <b>notice</b> [3] - 3:1, 3:5, 3:8 <b>noticed</b> [1] - 7:11 <b>notified</b> [1] - 8:11 <b>November</b> [4] - 14:10, 52:3, 52:18, 53:6 <b>number</b> [10] - 6:22, 13:1, 13:5, 13:8, 13:13, 14:1, 14:2, 22:14, 29:8, 33:17	19:1, 19:18, 19:22, 21:10, 21:20, 22:14, 22:21, 23:9, 24:16, 26:24, 28:8, 29:4, 29:8, 30:4, 30:5, 30:12, 31:19, 31:21, 31:24, 32:1, 32:6, 33:17, 35:6, 35:7, 35:20, 43:18, 44:8, 50:12, 52:19, 56:4, 56:14 <b>ongoing</b> [1] - 33:18 <b>online</b> [1] - 37:22 <b>open</b> [2] - 3:10, 56:11 <b>operating</b> [1] - 33:6 <b>operations</b> [1] - 32:17 <b>opportunities</b> [1] - 14:21 <b>opportunity</b> [8] - 13:1, 13:25, 14:4, 26:9, 26:20, 27:17, 45:14 <b>opposed</b> [1] - 43:20 <b>option</b> [2] - 32:22, 33:16 <b>order</b> [10] - 4:1, 25:8, 41:7, 43:18, 48:4, 48:11, 49:17, 50:1, 53:24, 55:25 <b>ordered</b> [1] - 47:7 <b>ordering</b> [1] - 48:3 <b>ordinance</b> [2] - 24:17, 25:12 <b>ordinary</b> [2] - 41:10, 41:11 <b>organization</b> [1] - 41:4 <b>organizations</b> [1] - 27:3 <b>original</b> [1] - 49:3 <b>otherwise</b> [1] - 40:12 <b>ought</b> [9] - 19:19, 19:20, 19:21, 19:22, 19:23, 19:24, 20:2, 20:3, 21:15 <b>outside</b> [3] - 14:17, 14:18, 14:19 <b>outsource</b> [1] - 19:23 <b>overcome</b> [1] - 26:14 <b>overrun</b> [6] - 47:21, 47:23, 50:4, 50:12, 51:2 <b>overtime</b> [1] - 6:9 <b>overturn</b> [1] - 33:18 <b>owe</b> [2] - 23:25, 49:22 <b>own</b> [7] - 13:3, 18:11, 23:17, 23:18, 26:13, 33:5 <b>owned</b> [2] - 12:24, 14:20 <b>owners</b> [2] - 24:3,
<b>N</b>				
<p><b>name</b> [5] - 9:1, 9:3, 11:4, 16:6, 44:5 <b>named</b> [1] - 33:2 <b>Natasha</b> [1] - 40:20 <b>nature</b> [1] - 49:16 <b>necessarily</b> [1] - 31:1 <b>necessary</b> [8] - 8:3, 9:18, 34:7, 53:23, 54:13, 54:18, 54:19, 56:12 <b>necessitates</b> [2] - 31:3, 35:11 <b>need</b> [12] - 12:7, 20:25, 21:1, 22:22, 27:20, 28:5, 37:1, 56:1, 56:10, 56:23, 56:24 <b>needed</b> [2] - 50:14, 50:20 <b>needs</b> [2] - 48:16, 48:17 <b>negotiate</b> [4] - 28:18, 42:25, 43:13, 44:22 <b>negotiating</b> [4] - 22:19, 28:21, 29:2, 49:22 <b>negotiation</b> [2] - 47:18, 50:3 <b>negotiations</b> [1] - 60:8 <b>neighborhood</b> [1] -</p>				
<b>O</b>				
<p><b>objection</b> [2] - 8:21, 60:11 <b>obtain</b> [1] - 41:25 <b>occasions</b> [1] - 13:14 <b>October</b> [3] - 1:2, 3:6, 61:18 <b>OF</b> [1] - 1:1 <b>offense</b> [2] - 45:6, 45:7 <b>offer</b> [6] - 40:6, 41:24, 42:23, 44:1, 44:18, 58:3 <b>office</b> [2] - 5:10, 9:25 <b>officers</b> [1] - 8:1 <b>offs</b> [1] - 37:15 <b>old</b> [1] - 7:5 <b>once</b> [3] - 15:18, 29:9, 45:4 <b>one</b> [44] - 5:9, 9:7, 11:10, 12:8, 13:5, 13:7, 14:1, 16:15, 16:17, 16:19, 17:4,</p>				

24:5	<b>picture</b> [1] - 26:18	41:17	<b>put</b> [7] - 15:7, 15:18, 16:20, 21:8, 25:21, 25:22, 27:12	44:3, 52:15, 53:3
<b>P</b>	<b>piece</b> [1] - 57:8	<b>pretty</b> [1] - 50:3	<b>putting</b> [3] - 30:16, 34:13, 47:11	<b>reduced</b> [1] - 45:1
<b>p.m</b> [3] - 5:6, 6:11, 60:13	<b>pipe</b> [1] - 53:24	<b>previous</b> [1] - 34:21	<b>Q</b>	<b>reducing</b> [2] - 52:20, 52:24
<b>package</b> [1] - 15:7	<b>place</b> [5] - 19:12, 27:24, 32:24, 34:22, 37:2	<b>price</b> [4] - 12:20, 42:5, 51:5, 51:7	<b>qualified</b> [1] - 40:10	<b>referring</b> [1] - 39:20
<b>PAGE</b> [1] - 2:3	<b>planned</b> [1] - 29:19	<b>private</b> [3] - 12:18, 12:24, 32:13	<b>questioning</b> [1] - 11:16	<b>regards</b> [12] - 47:4, 47:9, 47:12, 47:14, 47:16, 47:18, 47:24, 48:17, 49:7, 49:12, 49:19, 51:1
<b>paid</b> [3] - 16:16, 40:3, 42:12	<b>plan</b> [17] - 13:16, 13:17, 15:23, 16:18, 16:24, 17:3, 17:11, 17:12, 18:23, 18:24, 19:15, 19:16, 19:17, 19:18, 24:19, 27:4, 58:4	<b>privatization</b> [1] - 13:18	<b>questions</b> [10] - 4:3, 13:23, 22:22, 26:22, 28:2, 28:11, 29:7, 37:14, 46:4, 51:21	<b>regular</b> [1] - 3:5
<b>paint</b> [1] - 48:23	<b>plant</b> [2] - 15:15, 15:19	<b>problem</b> [3] - 37:21, 45:9, 57:11	<b>quick</b> [3] - 4:17, 8:14, 29:7	<b>regularly</b> [1] - 3:3
<b>painted</b> [1] - 48:18	<b>play</b> [1] - 14:18	<b>problems</b> [2] - 20:10, 20:11	<b>quickly</b> [1] - 21:18	<b>rejected</b> [1] - 15:2
<b>painting</b> [1] - 48:18	<b>played</b> [2] - 24:1, 24:2	<b>proceedures</b> [1] - 43:11	<b>quorum</b> [1] - 4:1	<b>relative</b> [2] - 61:6, 61:8
<b>pan</b> [1] - 7:25	<b>player</b> [1] - 24:1	<b>proceed</b> [1] - 41:7	<b>R</b>	<b>released</b> [1] - 16:13
<b>pans</b> [1] - 7:25	<b>Plaza</b> [1] - 39:23	<b>process</b> [3] - 23:2, 51:14, 56:1	<b>raise</b> [1] - 19:5	<b>reluctant</b> [2] - 48:2, 48:5
<b>paper</b> [1] - 7:12	<b>Pleasantville</b> [1] - 9:11	<b>production</b> [1] - 15:15	<b>Ranjid</b> [1] - 2:4	<b>rely</b> [1] - 21:7
<b>parcel</b> [1] - 15:4	<b>pleasure</b> [3] - 8:9, 10:9, 54:17	<b>professional</b> [3] - 56:10, 56:15, 56:23	<b>rare</b> [1] - 7:19	<b>remain</b> [2] - 13:6, 36:7
<b>parcels</b> [1] - 19:3	<b>Plumbing</b> [1] - 6:16	<b>professionalism</b> [2] - 23:8, 24:13	<b>rate</b> [4] - 19:1, 40:10, 42:3, 53:18	<b>remember</b> [3] - 28:20, 32:25, 49:8
<b>part</b> [6] - 13:16, 13:19, 23:5, 49:2, 49:3	<b>point</b> [7] - 18:24, 25:7, 28:14, 35:20, 37:4, 39:22, 52:16	<b>professionals</b> [2] - 23:6, 43:12	<b>rates</b> [7] - 15:9, 17:13, 17:16, 17:20, 18:12, 19:5, 19:8	<b>Rendell</b> [1] - 13:4
<b>participation</b> [1] - 37:18	<b>points</b> [1] - 28:5	<b>project</b> [2] - 19:13, 50:2	<b>rather</b> [2] - 12:9, 31:20	<b>render</b> [1] - 21:4
<b>particular</b> [4] - 47:15, 50:12, 50:20	<b>police</b> [3] - 7:22, 8:1, 8:3	<b>promised</b> [2] - 20:1, 20:14	<b>rating</b> [5] - 25:16, 25:17, 25:21, 25:22, 28:9	<b>rent</b> [1] - 11:22
<b>parties</b> [1] - 61:7	<b>Police</b> [1] - 5:18	<b>proof</b> [1] - 26:21	<b>reach</b> [1] - 13:5	<b>repaid</b> [1] - 35:10
<b>past</b> [1] - 23:14	<b>Porzio</b> [4] - 39:16, 40:9, 45:4, 45:21	<b>property</b> [5] - 18:1, 24:3, 24:4, 25:25, 29:17	<b>read</b> [1] - 16:25	<b>repair</b> [2] - 5:24, 38:4
<b>Patricia</b> [1] - 1:15	<b>position</b> [4] - 21:9, 30:9, 34:9, 34:13	<b>proposal</b> [2] - 29:13, 60:3	<b>reading</b> [4] - 25:9, 46:7, 46:12, 46:15	<b>repairs</b> [1] - 53:21
<b>paving</b> [4] - 50:14, 50:17, 50:18, 50:20	<b>positions</b> [1] - 34:3	<b>proposals</b> [1] - 30:16	<b>ready</b> [2] - 15:16, 37:23	<b>report</b> [4] - 16:9, 16:12, 16:13, 37:15
<b>pay</b> [8] - 11:20, 11:22, 15:11, 18:2, 23:21, 42:9, 42:24, 49:6	<b>possible</b> [2] - 19:11, 49:1	<b>proposed</b> [1] - 11:11	<b>reality</b> [1] - 29:3	<b>Reporter</b> [3] - 1:17, 61:5, 61:16
<b>paying</b> [2] - 17:16, 45:12	<b>posted</b> [1] - 3:8	<b>provide</b> [1] - 39:17	<b>realize</b> [2] - 35:10, 50:5	<b>REPORTER</b> [1] - 1:23
<b>pays</b> [1] - 32:11	<b>postponed</b> [1] - 10:1	<b>provided</b> [1] - 3:2	<b>really</b> [4] - 7:20, 12:7, 16:4, 33:24	<b>represent</b> [1] - 43:6
<b>penetrating</b> [1] - 7:16	<b>posture</b> [1] - 16:21	<b>providing</b> [3] - 14:12, 41:12	<b>reason</b> [1] - 28:24	<b>representing</b> [1] - 41:3
<b>Penn</b> [1] - 27:8	<b>pot</b> [1] - 45:12	<b>PUBLIC</b> [1] - 2:3	<b>reasons</b> [1] - 33:4	<b>reputation</b> [1] - 35:22
<b>Pennsylvania</b> [1] - 5:9	<b>power</b> [1] - 35:25	<b>public</b> [11] - 3:10, 15:1, 26:24, 29:16, 36:23, 37:2, 37:18, 41:4, 43:11, 51:23, 52:4	<b>received</b> [1] - 39:12	<b>request</b> [2] - 50:1, 53:1
<b>penny</b> [1] - 12:2	<b>powers</b> [1] - 20:4	<b>pump</b> [1] - 6:9	<b>recommend</b> [1] - 39:12	<b>requesting</b> [1] - 43:10
<b>pension</b> [1] - 31:17	<b>pre</b> [1] - 51:13	<b>punch</b> [1] - 48:17	<b>recommendation</b> [2] - 17:6, 40:16	<b>required</b> [3] - 3:2, 25:11, 58:21
<b>people</b> [15] - 5:6, 7:4, 15:5, 16:1, 19:6, 22:17, 24:3, 25:2, 28:20, 28:21, 29:1, 33:6, 34:3, 34:7, 36:18	<b>pre-construction</b> [1] - 51:13	<b>purchase</b> [5] - 11:12, 17:25, 53:3, 58:3, 60:3	<b>recommendations</b> [1] - 17:1	<b>requirement</b> [1] - 11:14
<b>per</b> [1] - 48:23	<b>precarious</b> [1] - 21:8	<b>purpose</b> [1] - 35:12	<b>reconcile</b> [1] - 31:8	<b>requires</b> [2] - 29:18, 43:12
<b>percent</b> [3] - 32:2, 32:7, 52:11	<b>preference</b> [3] - 40:1, 45:9	<b>pursue</b> [2] - 42:8, 45:19	<b>record</b> [1] - 60:1	<b>requisition</b> [1] - 6:18
<b>perhaps</b> [3] - 11:14, 27:1, 56:25	<b>prepared</b> [2] - 39:12, 40:16	<b>pursued</b> [1] - 39:25	<b>recovery</b> [3] - 13:16, 13:17, 58:4	<b>research</b> [1] - 41:13
<b>permission</b> [1] - 57:5	<b>Present</b> [1] - 3:13	<b>pushed</b> [2] - 45:8, 48:4	<b>reduce</b> [4] - 23:20,	<b>resident</b> [1] - 26:17
<b>person</b> [4] - 30:6, 35:15, 35:24, 36:8	<b>present</b> [1] - 13:17	<b>pressure</b> [2] - 13:13,		<b>residential</b> [2] - 19:8, 52:12
<b>personal</b> [2] - 40:4, 45:11	<b>Press</b> [1] - 3:3			<b>residents</b> [10] - 6:3, 11:13, 11:25, 23:18, 27:19, 34:4, 34:11, 35:16, 36:10
<b>personnel</b> [1] - 37:12	<b>press</b> [2] - 22:15, 22:18			<b>resolution</b> [8] - 24:17, 37:20, 46:3, 52:7, 55:7, 55:23, 55:24, 59:13
<b>photographs</b> [1] - 5:19				<b>resolutions</b> [1] - 58:2

<p><b>resolved</b> [2] - 37:22, 56:25</p> <p><b>respect</b> [4] - 21:25, 41:15, 53:22, 60:2</p> <p><b>respond</b> [1] - 26:2</p> <p><b>response</b> [4] - 39:13, 39:15, 39:16, 43:8</p> <p><b>responses</b> [1] - 39:13</p> <p><b>responsibility</b> [1] - 25:15</p> <p><b>responsible</b> [1] - 34:6</p> <p><b>rest</b> [1] - 6:6</p> <p><b>restructure</b> [2] - 16:18, 16:19</p> <p><b>result</b> [1] - 28:19</p> <p><b>results</b> [1] - 57:6</p> <p><b>retain</b> [1] - 26:13</p> <p><b>returned</b> [1] - 54:15</p> <p><b>revenue</b> [8] - 11:8, 15:10, 15:13, 15:14, 19:13, 21:21, 52:13, 52:25</p> <p><b>revenues</b> [2] - 15:12, 52:21</p> <p><b>review</b> [1] - 51:16</p> <p><b>reviewing</b> [2] - 7:24, 51:15</p> <p><b>RFP</b> [1] - 55:8</p> <p><b>rings</b> [2] - 38:17, 38:21</p> <p><b>risk</b> [1] - 12:19</p> <p><b>river</b> [1] - 29:2</p> <p><b>ROAD</b> [1] - 1:24</p> <p><b>roadway</b> [1] - 51:17</p> <p><b>roll</b> [1] - 3:11</p> <p><b>rolling</b> [1] - 41:20</p> <p><b>Ronald</b> [1] - 6:14</p> <p><b>room</b> [4] - 3:7, 5:11, 5:23, 11:22</p> <p><b>rouse</b> [1] - 34:6</p> <p><b>Route</b> [1] - 9:19</p> <p><b>run</b> [3] - 6:3, 33:5, 36:1</p> <p><b>running</b> [4] - 6:4, 31:21, 31:23, 49:24</p>	<p><b>school</b> [1] - 21:6</p> <p><b>search</b> [7] - 41:5, 55:25, 56:9, 56:12, 56:15, 57:1, 57:5</p> <p><b>second</b> [15] - 4:5, 7:7, 8:20, 10:11, 30:21, 38:2, 38:23, 46:16, 54:2, 54:21, 55:12, 57:14, 58:6, 58:25, 59:15</p> <p><b>sector</b> [1] - 32:13</p> <p><b>secure</b> [1] - 45:14</p> <p><b>security</b> [1] - 55:9</p> <p><b>see</b> [8] - 16:12, 17:3, 24:5, 36:22, 43:18, 43:19, 45:4, 45:22</p> <p><b>seek</b> [1] - 6:15</p> <p><b>seeking</b> [2] - 40:6, 42:2</p> <p><b>seeming</b> [1] - 34:5</p> <p><b>sell</b> [4] - 12:10, 12:17, 12:18, 25:25</p> <p><b>Senator</b> [1] - 25:10</p> <p><b>Senior</b> [1] - 1:9</p> <p><b>sense</b> [2] - 26:23, 40:10</p> <p><b>sent</b> [1] - 3:8</p> <p><b>separate</b> [1] - 27:2</p> <p><b>September</b> [1] - 51:13</p> <p><b>serious</b> [1] - 35:7</p> <p><b>serve</b> [1] - 35:12</p> <p><b>served</b> [1] - 29:20</p> <p><b>service</b> [1] - 18:7</p> <p><b>services</b> [3] - 21:4, 55:8, 58:20</p> <p><b>Session</b> [8] - 7:2, 8:9, 8:18, 8:22, 8:23, 13:21, 22:20, 60:2</p> <p><b>set</b> [1] - 23:24</p> <p><b>Seth</b> [3] - 34:17, 34:20, 34:22</p> <p><b>settle</b> [2] - 40:24, 44:7</p> <p><b>settled</b> [4] - 48:12, 53:4, 53:5</p> <p><b>settlement</b> [3] - 40:7, 41:23, 45:19</p> <p><b>several</b> [2] - 22:21, 28:23</p> <p><b>SHABAZZ</b> [1] - 8:12</p> <p><b>shattered</b> [2] - 5:10, 5:11</p> <p><b>shelter</b> [1] - 6:15</p> <p><b>shooting</b> [3] - 5:8, 7:16, 7:18</p> <p><b>shop</b> [1] - 51:15</p> <p><b>short</b> [3] - 17:12, 39:14, 56:18</p> <p><b>shortly</b> [1] - 25:7</p> <p><b>shots</b> [1] - 5:22</p>	<p><b>show</b> [2] - 12:5, 12:22</p> <p><b>shut</b> [1] - 37:15</p> <p><b>side</b> [4] - 27:25, 28:1, 28:2, 45:5</p> <p><b>silent</b> [1] - 36:7</p> <p><b>simply</b> [3] - 6:20, 15:24, 56:2</p> <p><b>sincere</b> [1] - 36:17</p> <p><b>sit</b> [5] - 9:13, 27:22, 29:1, 34:8, 48:1</p> <p><b>sitting</b> [6] - 14:8, 19:24, 20:21, 21:18, 27:6, 31:13</p> <p><b>situation</b> [3] - 53:25, 56:22, 57:4</p> <p><b>six</b> [2] - 20:18, 31:15</p> <p><b>size</b> [1] - 53:24</p> <p><b>Skate</b> [1] - 14:20</p> <p><b>slug</b> [2] - 5:17, 5:20</p> <p><b>small</b> [1] - 24:3</p> <p><b>smart</b> [1] - 26:25</p> <p><b>Smith</b> [18] - 1:8, 1:12, 3:24, 4:14, 10:20, 38:13, 39:7, 44:15, 46:25, 47:2, 49:21, 54:11, 55:5, 55:21, 57:23, 58:15, 59:9, 59:24</p> <p><b>SMITH</b> [102] - 3:1, 3:25, 4:15, 7:11, 7:14, 8:4, 8:10, 8:14, 8:17, 9:10, 9:13, 9:22, 10:2, 10:21, 11:3, 12:3, 12:12, 17:21, 17:25, 18:4, 18:10, 21:24, 23:2, 25:5, 28:4, 28:10, 28:13, 33:8, 33:11, 33:20, 33:22, 34:25, 35:19, 36:14, 36:21, 37:8, 38:14, 39:8, 39:19, 40:18, 41:20, 41:25, 42:6, 42:14, 42:19, 42:21, 43:4, 43:15, 44:2, 44:8, 44:11, 44:17, 44:23, 45:10, 45:16, 45:22, 46:11, 46:16, 47:1, 47:3, 47:20, 47:22, 48:5, 48:6, 48:8, 48:10, 48:13, 48:15, 48:20, 48:22, 49:4, 49:7, 49:16, 49:18, 49:23, 49:25, 50:5, 50:8, 50:9, 50:11, 53:6, 53:9, 53:12, 53:15, 54:1, 54:12, 55:6, 55:12, 55:22, 56:5, 56:7, 57:12, 57:14, 57:24, 58:5,</p>	<p>58:16, 58:25, 59:10, 59:14, 59:25, 60:10, 60:12</p> <p><b>solar</b> [2] - 15:15, 15:18</p> <p><b>sold</b> [2] - 18:16, 29:2</p> <p><b>solicit</b> [1] - 43:12</p> <p><b>Solicitor</b> [2] - 1:7, 41:8</p> <p><b>solved</b> [1] - 30:23</p> <p><b>someone</b> [2] - 34:9, 56:18</p> <p><b>sometime</b> [1] - 47:8</p> <p><b>somewhat</b> [1] - 47:13</p> <p><b>somewhere</b> [1] - 26:4</p> <p><b>soon</b> [1] - 48:25</p> <p><b>sorry</b> [2] - 10:24, 49:19</p> <p><b>sound</b> [2] - 35:13, 35:18</p> <p><b>sounds</b> [2] - 35:14, 35:15</p> <p><b>source</b> [1] - 15:20</p> <p><b>sovereign</b> [1] - 13:6</p> <p><b>sovereignty</b> [3] - 14:1, 26:13, 26:19</p> <p><b>speaks</b> [1] - 36:8</p> <p><b>special</b> [2] - 37:2, 39:11</p> <p><b>specification</b> [1] - 49:14</p> <p><b>specifications</b> [1] - 48:24</p> <p><b>spend</b> [1] - 24:11</p> <p><b>spending</b> [1] - 43:21</p> <p><b>sponsored</b> [1] - 25:10</p> <p><b>square</b> [1] - 36:3</p> <p><b>stadium</b> [1] - 14:19</p> <p><b>staff</b> [4] - 5:23, 5:25, 6:8, 13:25</p> <p><b>stage</b> [2] - 51:19</p> <p><b>stand</b> [1] - 35:24</p> <p><b>stand-up</b> [1] - 35:24</p> <p><b>start</b> [3] - 5:23, 23:12, 47:10</p> <p><b>started</b> [2] - 7:10, 51:16</p> <p><b>State</b> [8] - 1:17, 12:15, 13:6, 15:24, 16:16, 31:19, 34:18, 61:5</p> <p><b>state</b> [26] - 11:15, 12:5, 12:8, 19:19, 19:25, 21:4, 21:5, 21:7, 21:8, 22:6, 23:4, 24:12, 24:18, 24:20, 24:22, 25:8, 26:10, 27:11, 30:2, 30:5, 30:7, 30:17, 31:2, 31:6, 31:14, 32:6</p>	<p><b>state's</b> [1] - 30:9</p> <p><b>states</b> [1] - 31:22</p> <p><b>stating</b> [1] - 22:15</p> <p><b>station</b> [1] - 9:20</p> <p><b>statute</b> [6] - 25:9, 25:10, 29:16, 29:17, 29:18, 40:1</p> <p><b>statutory</b> [1] - 34:21</p> <p><b>stay</b> [1] - 6:18</p> <p><b>stayed</b> [3] - 6:9, 6:11, 6:15</p> <p><b>stays</b> [1] - 32:25</p> <p><b>step</b> [1] - 40:22</p> <p><b>Steve</b> [1] - 22:13</p> <p><b>Steven</b> [4] - 2:5, 2:6, 9:5, 9:6</p> <p><b>still</b> [14] - 18:10, 22:18, 23:17, 31:3, 31:8, 33:17, 33:19, 35:10, 36:21, 49:21, 51:18, 52:16, 53:18, 57:7</p> <p><b>stone</b> [1] - 51:17</p> <p><b>stop</b> [3] - 6:1, 6:2, 6:19</p> <p><b>storage</b> [2] - 47:5, 47:6</p> <p><b>straight</b> [1] - 7:19</p> <p><b>streamline</b> [1] - 56:1</p> <p><b>street</b> [2] - 6:20, 16:2</p> <p><b>structure</b> [1] - 18:14</p> <p><b>struts</b> [1] - 48:10</p> <p><b>stuff</b> [4] - 21:11, 21:22, 27:12, 27:24</p> <p><b>subdivide</b> [1] - 27:1</p> <p><b>subject</b> [1] - 50:11</p> <p><b>submitting</b> [1] - 51:15</p> <p><b>subsequently</b> [1] - 12:16</p> <p><b>successful</b> [3] - 6:4, 26:8, 27:11</p> <p><b>successive</b> [1] - 56:3</p> <p><b>suing</b> [2] - 42:15, 42:16</p> <p><b>summaries</b> [1] - 16:25</p> <p><b>superior</b> [1] - 34:17</p> <p><b>supersedes</b> [1] - 34:21</p> <p><b>supervisor</b> [1] - 6:8</p> <p><b>Supply</b> [1] - 38:17</p> <p><b>support</b> [5] - 14:12, 15:9, 36:9, 51:11, 58:3</p> <p><b>supposed</b> [1] - 8:12</p> <p><b>suppression</b> [1] - 41:18</p> <p><b>suspects</b> [1] - 8:2</p> <p><b>swimming</b> [1] - 49:10</p> <p><b>Sylvia</b> [1] - 6:14</p>
<b>S</b>				
<p><b>sale</b> [2] - 29:16, 29:18</p> <p><b>sat</b> [1] - 34:19</p> <p><b>Saul</b> [1] - 39:15</p> <p><b>saving</b> [1] - 31:7</p> <p><b>saw</b> [2] - 16:24, 16:25</p> <p><b>scared</b> [1] - 23:14</p> <p><b>Scatchard</b> [1] - 39:13</p> <p><b>scenario</b> [1] - 47:13</p> <p><b>scheduled</b> [2] - 3:4, 3:5</p> <p><b>schedules</b> [1] - 34:22</p>				

<b>T</b>	<p><b>tourism</b> [1] - 23:5  <b>tower</b> [1] - 15:13  <b>transparency</b> [1] - 22:14  <b>Treasurer</b> [1] - 1:13  <b>treatment</b> [2] - 15:15, 15:19  <b>Trenton</b> [4] - 16:2, 20:4, 21:2, 21:3  <b>tried</b> [2] - 14:25, 21:21  <b>triple</b> [2] - 25:16, 25:17  <b>true</b> [1] - 29:12  <b>Trump</b> [2] - 39:22, 39:23  <b>trust</b> [5] - 29:19, 29:23, 29:25, 34:4, 34:5  <b>trustee</b> [10] - 29:19, 39:24, 40:2, 40:5, 41:3, 42:20, 43:3, 43:6, 43:7  <b>trustees</b> [2] - 30:4, 43:1  <b>try</b> [8] - 22:3, 22:4, 26:2, 26:13, 26:24, 28:5, 33:24, 37:13  <b>trying</b> [10] - 6:9, 6:11, 7:20, 23:6, 28:13, 28:18, 30:3, 37:22, 40:2, 44:6  <b>tunnel</b> [1] - 24:6  <b>turmoil</b> [2] - 15:16, 15:18  <b>two</b> [13] - 12:15, 13:1, 13:8, 14:2, 14:7, 16:7, 30:11, 32:2, 32:7, 52:10, 58:1, 58:2  <b>type</b> [4] - 7:23, 22:25, 24:8, 24:9</p>	<p>54:16  <b>unprecedented</b> [1] - 20:23  <b>unsolved</b> [1] - 31:3  <b>up</b> [27] - 6:18, 7:20, 9:13, 10:2, 13:4, 13:20, 16:18, 18:12, 21:22, 23:24, 26:16, 27:8, 27:13, 34:7, 34:13, 35:24, 36:19, 36:25, 44:8, 47:3, 47:11, 48:16, 48:19, 49:8, 49:9, 56:12  <b>upstairs</b> [1] - 7:17  <b>upwards</b> [1] - 26:4  <b>UTILITIES</b> [2] - 1:1, 1:18  <b>utility</b> [2] - 32:25, 33:1</p>	<p>52:8, 53:20, 54:13, 54:19, 55:7, 55:23, 56:6, 56:20, 58:1, 58:18, 58:22, 59:12, 60:1  <b>Ward</b> [1] - 1:6  <b>Water</b> [4] - 52:14, 52:17, 53:2, 53:17  <b>water</b> [28] - 6:3, 6:4, 6:6, 12:18, 12:20, 12:24, 14:2, 15:9, 15:10, 18:11, 23:20, 27:13, 27:16, 27:17, 27:19, 28:1, 28:2, 38:16, 38:20, 41:12, 41:15, 42:12, 45:17, 51:11, 51:18  <b>waters</b> [1] - 20:24  <b>wave</b> [1] - 20:12  <b>ways</b> [1] - 20:6  <b>Weber</b> [2] - 1:8, 5:3  <b>Wednesday</b> [1] - 1:2  <b>week</b> [7] - 5:25, 14:17, 34:23, 34:24, 40:21, 47:9  <b>weeks</b> [1] - 22:15  <b>Whelan</b> [1] - 25:10  <b>whole</b> [5] - 28:22, 30:21, 32:8, 33:18, 53:4  <b>William</b> [2] - 1:13, 1:14  <b>WILLIAMS</b> [3] - 9:2, 9:4, 9:16  <b>Williams</b> [2] - 1:9, 9:4  <b>Willie</b> [1] - 7:24  <b>willing</b> [3] - 44:11, 44:12, 44:21  <b>window</b> [5] - 5:10, 5:11, 5:23, 5:24, 44:15  <b>wish</b> [1] - 40:8  <b>words</b> [1] - 17:14  <b>workers</b> [1] - 60:7  <b>world</b> [1] - 23:6  <b>worse</b> [2] - 25:23, 32:24  <b>worst</b> [1] - 31:22  <b>worth</b> [1] - 43:25  <b>wow</b> [1] - 38:18  <b>write</b> [2] - 29:22, 43:19  <b>wrongs</b> [1] - 20:5  <b>wrote</b> [1] - 41:2</p>	<b>Y</b>
<p><b>Taj</b> [2] - 39:22, 52:14  <b>TAKEN</b> [1] - 1:17  <b>tank</b> [9] - 47:5, 47:6, 47:11, 48:11, 48:18, 50:16, 50:17  <b>tanks</b> [1] - 15:14  <b>tape</b> [1] - 7:25  <b>tax</b> [2] - 11:18, 12:4  <b>taxes</b> [8] - 11:20, 11:22, 19:20, 23:20, 23:23, 24:6, 27:13, 31:17  <b>taxpayers</b> [2] - 12:1, 15:9  <b>team</b> [1] - 14:19  <b>temperature</b> [1] - 48:23  <b>term</b> [3] - 15:11, 18:8, 18:9  <b>terms</b> [10] - 12:4, 15:9, 15:14, 26:22, 35:10, 39:14, 40:14, 41:14, 45:8, 48:3  <b>Thapa</b> [1] - 1:9  <b>THAPA</b> [10] - 51:22, 52:3, 52:9, 52:22, 52:24, 53:5, 53:7, 53:11, 53:14, 53:16  <b>therefore</b> [2] - 6:12, 45:18  <b>they've</b> [1] - 20:16  <b>third</b> [3] - 30:6, 30:10, 32:21  <b>thousand</b> [2] - 41:22, 42:9  <b>three</b> [8] - 4:17, 5:6, 5:20, 6:16, 8:25, 30:11, 32:6, 39:12  <b>throughout</b> [1] - 5:22  <b>ticket</b> [1] - 4:23  <b>tickets</b> [1] - 4:18  <b>tight</b> [1] - 7:22  <b>TILTON</b> [1] - 1:24  <b>tired</b> [1] - 45:10  <b>today</b> [9] - 5:23, 13:22, 14:2, 22:18, 22:24, 24:4, 25:3, 25:4, 51:3  <b>together</b> [2] - 13:12, 15:7  <b>tonight</b> [4] - 14:3, 22:4, 25:6, 28:3  <b>tonnage</b> [1] - 51:6  <b>tons</b> [1] - 50:18  <b>took</b> [2] - 5:19, 5:20  <b>top</b> [1] - 32:7  <b>totally</b> [1] - 32:17</p>	<b>U</b>	<p><b>U.S.</b> [1] - 58:19  <b>ultimately</b> [1] - 30:8  <b>uncharted</b> [1] - 20:24  <b>under</b> [7] - 9:18, 13:12, 30:7, 39:25, 50:13, 50:16, 50:17  <b>undertaking</b> [1] - 40:8  <b>unfortunately</b> [2] - 7:14, 22:2  <b>union</b> [3] - 31:22, 60:7, 60:8  <b>unit</b> [2] - 51:5, 51:7  <b>unless</b> [1] - 7:20  <b>unmatched</b> [1] - 35:22  <b>unnecessary</b> [1] -</p>	<b>X</b>	<p><b>yard</b> [1] - 55:8  <b>year</b> [2] - 20:16, 20:18  <b>years</b> [1] - 7:5  <b>Yee</b> [1] - 54:14  <b>YOUNG</b> [10] - 9:5, 22:14, 23:4, 24:23, 25:2, 25:14, 25:19, 28:8, 36:24, 37:6  <b>young</b> [2] - 7:4, 7:6  <b>Young</b> [3] - 2:6, 9:5, 12:16</p>
	<p><b>U.S.</b> [1] - 58:19  <b>ultimately</b> [1] - 30:8  <b>uncharted</b> [1] - 20:24  <b>under</b> [7] - 9:18, 13:12, 30:7, 39:25, 50:13, 50:16, 50:17  <b>undertaking</b> [1] - 40:8  <b>unfortunately</b> [2] - 7:14, 22:2  <b>union</b> [3] - 31:22, 60:7, 60:8  <b>unit</b> [2] - 51:5, 51:7  <b>unless</b> [1] - 7:20  <b>unmatched</b> [1] - 35:22  <b>unnecessary</b> [1] -</p>	<p style="text-align: center;"><b>V</b></p> <p><b>vendors</b> [1] - 40:2  <b>versus</b> [1] - 34:18  <b>Vice</b> [1] - 1:12  <b>violence</b> [2] - 35:14, 35:18  <b>Virginia</b> [3] - 1:18, 3:6, 26:15  <b>voice</b> [1] - 36:11  <b>vote</b> [7] - 29:4, 31:14, 31:18, 31:25, 32:20, 32:23  <b>voted</b> [2] - 52:2, 52:5  <b>votes</b> [1] - 18:19  <b>voting</b> [1] - 38:3</p>	<p><b>XI01786</b> [1] - 1:18  <b>XIO1786</b> [1] - 61:16</p>	<b>Z</b>
				<p><b>ZARRILLO</b> [4] - 1:17, 1:23, 61:4, 61:15  <b>Zone</b> [1] - 14:20</p>