1	ATLANTIC CITY MUNICIPAL UTILITIES AUTHORITY BOARD OF DIRECTORS MEETING
2	BOARD OF DIRECTORS MEETING
3	Wednesday, March 19, 2014
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7	G. Bruce Ward, Executive Director Linda R. Bazemore, Deputy Executive Director Garth Moyle, Deputy Executive Director
8	Fredric L. Bor, Esquire, Board Solicitor Andrew Weber, Esquire
9	Claude Smith, Engineer Stella Johnson, Board Administrator
10	
11	BEFORE:
12	Milton L. Smith, Chairman Gary L. Hill, Vice Chairman/Secretary
13 14	John McGettigan, Treasurer William Lea Edmund J. Colanzi
15	Edinaria 51 COTAILET
16	
17	TAKEN BEFORE: JACQUELINE M. ZARRILLO,
18	Certified Court Reporter of the State of New Jersey, License No. XI01786, at the ATLANTIC CITY MUNICIPAL
19	UTILITIES AUTHORITY, 401 North Virginia Avenue, Atlantic City, New Jersey 08404, commencing
20	at 10 a.m.
21	
22	
23	TACOUELINE M. ZARRILLO CCR
	JACQUELINE M. ZARRILLO, CCR CERTIFIED COURT REPORTER
24	1724 TILTON ROAD NORTHFIELD, NEW JERSEY 08225
25	(609) 641-6640

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1	MR. SMITH: Adequate notice of this
2	meeting has been provided, as required by law, by
3	mailing into the Press a list of the regular
4	scheduled meeting of the Board of Directors.
5	Included in the notice is the regular meeting
6	scheduled for March the 19th, 2014 at 401 North
7	Virginia Avenue, conference room, Atlantic City, New
8	Jersey. Copy of said notice was sent to city clerk
9	to be posted. All of the aforesaid complies with
10	Chapter 231 of the laws of 1975, known as open public
11	meeting laws. Roll call?
12	MR. BOR: Mr. Lea?
13	MR. LEA: Here.
14	MR. BOR: Colanzi?
15	MR. COLANZI: Here.
16	MR. BOR: McGettigan?
17	MR. MCGETTIGAN: Here.
18	MR. BOR: Hill?
19	MR. HILL: Here.
20	MR. BOR: Smith?
21	MR. SMITH: Here.
22	MR. BOR: Quorum. The Board has
23	received minutes of the February 19, 2014 meeting.
24	If there is any comment or in the alternative or any
25	motions?

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1	MR. SMITH: If no objection, move them.
2	MR. BOR: Mr. Lea?
3	MR. LEA: Yes.
4	MR. BOR: Colanzi?
5	MR. COLANZI: Yes.
6	MR. BOR: McGettigan?
7	MR. MCGETTIGAN: Yes.
8	MR. BOR: Hill?
9	MR. HILL: Yes.
10	MR. BOR: Smith?
11	MR. SMITH: Yes.
12	MR. BOR: Minutes approved. Executive
13	Director, your time.
14	MR. WARD: First I would like to begin
15	with the correspondence I received on March the 4th.
16	It was a February 27th letter from Mark Morovitz, who
17	is a CPA who is a personnel friend of mine, and he
18	writes to ask me to provide some assistance to
19	resolve a rather puzzling issue faced by a friend of
20	mine. I want to read it. "Mel Jekofsky owns a
21	property on North Delaware Avenue and is faced with
22	an extraordinary charge to hook up his water meter.
23	Apparently he has checked and the cost to install the
24	meter in Atlantic City is substantially higher than
25	in the neighboring towns. He is very perplexed and

unsure of what direction to take and why this situation exists."

I immediately contacted Mr. Morovitz and asked if he would put me in touch with Mr. Jekofsky and I spoke with Mr. Jekofsky and explained to him that rates are conditioned upon the individual municipality and its corporate structure, its capital structure and that there is no accurate means to compare one town's rates to another town's rate. Mr. Jekofsky is also indicating that he is a developer and he was sort of put off by our quote for his situation, so I invited him to come in.

He indicates that he only wishes to have a hose to wash his boat. That this is an empty lot on North Delaware Avenue. And he is only seeking to wash his boat.

And again, I have invited him to come in and sit with us, and again, what I'm trying to illustrate is that sometimes there is a public perception which is inaccurate. And when we get the sense that there is a public perception that is inaccurate, we want to invite them in to have an opportunity to go fact by fact, case by case, and he's been invited to come in and we'll sit and talk with him. So I just wanted to inform the Board this

1	is how we try to treat these issues.
2	MR. SMITH: Is he a resident of
3	Atlantic City?
4	MR. WARD: He has property in Atlantic
5	City. He wrote from Fort Lauderdale, Florida. He's
6	indicated to me that he's developed in Florida; he
7	has property in Atlantic City he's looking to
8	develop.
9	And again, I'm only taking face value
10	what he is saying and if this is what you're saying
11	this is what your perception is, we invite you to
12	come in, we will take the time to sit down with you
13	and discuss your problem and accurately assess the
14	appropriate water charge.
15	MR. SMITH: Garth, you're involved with
16	the connection fees, right?
17	MR. MOYLE: I am, sure, but this is the
18	first I've heard of this one.
19	MR. SMITH: Okay.
20	MR. HILL: He's not saying he's doing a
21	development on the property, he wants a hose?
22	MR. WARD: He just wants a hose.
23	MR. SMITH: As long as that's all he
24	wants, I got no problem with this. Let you said,
25	let him come in and discuss. He'll tell you one

1	thing and next day another.
2	MR. MOYLE: He can rent a hydrant
3	meter.
4	MR. HILL: Right.
5	MR. SMITH: You do your due diligence.
6	When he comes in, we'll go from there.
7	MR. WARD: The most important thing is
8	that we understand that there is sometimes an
9	inaccurate external perception and we're making our
10	efforts to make sure people are well informed with
11	what the policies are.
12	Financial report, Ms. Bazemore?
13	MS. BAZEMORE: This month we had a
14	quick discussion about the emergency projects for the
15	water main breaks and we stated that it was about
16	\$200,000. And I said that I would go back and take a
17	look to see if those costs could be covered through
18	bonding, money that we had borrowed back in 2012.
19	And in fact we can, so we won't be impacted, you
20	know, cash wise for those particular projects.
21	And the other question was the, we
22	still have money set aside in our capital for
23	emergency repairs and we do have an amount of 700,000
24	set aside.

MR. SMITH: Good looking out.

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1	MR. WARD: Shut offs.
2	MS. BAZEMORE: Shut offs will begin
3	next week. Typically we follow the BPU, gas company,
4	electric company when they actually shut off, which
5	the moratorium is the 15th of March, but we'll be
6	starting next week.
7	MR. SMITH: I thought we start in
8	April?
9	MS. BAZEMORE: No, we typically follow
10	their lead and the moratorium starts next week.
11	MR. MCGETTIGAN: Is that the money we
12	won't be able to collect, the Trop?
13	MS. BAZEMORE: We're fine on Atlantic
14	Club.
15	MR. MCGETTIGAN: The Tropicana.
16	MS. BAZEMORE: Are you referring to the
17	Trop and Caesars bought Atlantic Club?
18	MR. MCGETTIGAN: They're starting
19	MS. BAZEMORE: Caesars, whatever was
20	left with Atlantic Club is under Caesars' account,
21	but I think we're pretty current.
22	MR. WARD: We're getting checks from
23	Caesars.
24	MS. BAZEMORE: That's probably just a
25	current bill. I think they're fine. but I'll double

1	check.
2	MR. MCGETTIGAN: Thank you.
3	MR. HILL: Just for comment, not that
4	it's going to impact our budget at all, but hopefully
5	it would. More revenue, I had a meeting with the
6	owners of the Claridge which took over ownership two
7	weeks ago. I did a whole walk-through, as well.
8	They're looking at some really extensive renovations
9	slash upgrades slash maybe possible additions to the
10	property itself, though. So I know that it was an
11	old building and there was even some problems with
12	that, so at least it's going to be up and running and
13	they're going to look for like a hundred percent room
14	rentals and those kinds of things.
15	MS. BAZEMORE: They came in and Garth
16	and I sat down with them.
17	MR. HILL: They seemed pretty good.
18	MS. BAZEMORE: We were hoping some
19	additional connection fees, but no.
20	MR. HILL: Unless they do the pool up
21	top.
22	MR. BOR: We already got a connection
23	fee from them.
24	MS. BAZEMORE: Right, unless there is
25	substantial renovations where the flow had changed,

1	but based on what we're hearing, no.
2	MR. BOR: They're turning on their
3	facilities.
4	MR. HILL: That's it, making it an
5	active property, which is good.
6	MR. WARD: Southern New Jersey
7	Development Council. That was on February the 28th,
8	and myself and Ms. Bazemore attended. Basically, a
9	forum to advise the region of different developments,
10	projects and interests that are going on.
11	That afternoon we also attended the
12	Mayor's first annual economic development forum,
13	which was at Sheraton Hotel, and again that was an
14	opportunity for the mayor to more or less focus on
15	local issues and local development prospects for the
16	City.
17	Letter f, First Ward Civic Association
18	has invited me to present on April the 1st. I live
19	in the First Ward and I used to be the treasurer of
20	the First Ward Civic Association. I did step down
21	when I was appointed judge.
22	MR. SMITH: Who is the lady
23	MR. WARD: Libby Wills. It's a very
24	active civic association.
25	MR. HILL: I love her.

1 MR. SMITH: She's good. 2 MR. WARD: So I will be making a 3 presentation at 6:30 p.m. on April 1st. G, public utility law section of the 4 5 New Jersey Bar Association held a CLE, continuing legal education seminar on the 11th of March. 6 Mr. Weber and I attended for our credits. But for 7 8 the most part, this is a group that is made up of attorneys in the State of New Jersey representing 9 both industry and regulators. The key focus, which 10 11 comes out of this gathering, is energy, and energy in 12 terms of how it is distributed. The meeting had a keynote speaker, which was Senator Smith, Senator Bob 13 14 Smith who chairs the energy committee of the New 15 Jersey State Senate. And he began by asking everyone 16 in the room to raise their hands if they believe in 17 climate change and then hold your hand up if you 18 believe that climate change can be caused by human 19 industrial activity. And for the most part, the 20 meeting focused on how the State is trying to respond 21 to Super Storm Sandy, which forced many utilities,

both waste water, fresh water and power utilities to

shut down when the grid, the regional grid could no

longer supply energy to the State. People in North

Jersey and waste water treatment facilities in North

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1 Jersey were out of power for over a month. 2 So what we will be talking about today 3 is how we might begin to focus on distributing energy, distributing energy, the ability to create 4 5 your own energy and to become independent from the 6 grid and in order to be able to keep essential 7 services going forward. 8 Not to cut you off, Bruce. MR. SMITH: 9 Don't we have alternative energy at the plant with the --10 MR. WARD: Generators? 11 12 MR. SMITH: Yes. 13 MR. WARD: Here is what happened in 14 North Jersey. Yes, we have generators. Generators 15 run by diesel fuel. What happens when the diesel 16 fuel runs out of the tank? You can't go to the 17 diesel fuel gas station because you need electricity 18 to bring the fuel out. That's what happened in North 19 Jersey, where all the waste water treatment facilities, they had to dump waste water into fresh 20 21 water because they were overloaded and they could not 22 restart their engines in order to process it 23 properly. 24 How many hours do we have on our 25 diesels, 72?

1 MR. MOYLE: We were able to get loads 2 of diesel. We were down for at least a couple days. But we do have tanks over 3 MR. SMITH: 4 there? 5 MR. MOYLE: Yeah, and now we have an 6 extra one that they loaned us. 7 MR. SMITH: Okay. 8 Okay. Moving along. MR. WARD: The Association of Environmental Authorities meeting was 9 held the 11th through the 12th of this month. 10 11 attended some portion of it. A lot of it was focused 12 on waste water. Deputy Director Bazemore is really involved much more than I am, particularly on human 13 14 resource subcommittees and so forth and so on. 15 tried to extract as much knowledge about issues that 16 effect this Authority from our attendance at these 17 meetings. 18 J, security cameras. I had a meeting 19 with Mr. Dennis Hayes, who was referred to me by 20 Director Hill, and he's indicated that he had some 21 success in some North Jersey properties by upgrading 22 security system camera systems. We do have some gaps 23 in our system, particularly at the plant. And he's 24 been agreeable to meet with our staff at the plant to

begin to make any recommendations that he might be

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1	able to upgrade our system on security.
2	MR. SMITH: Are you saying we're not
3	utilizing our cameras? We have plenty of cameras.
4	MR. WARD: We had some down outs,
5	because of Sandy. We had some of the wiring that was
6	below the flood level and that shorted out and that
7	has never been repaired. So whenever we do
8	reinstall, we definitely have to bring it up at a
9	higher level to protect if we're going to have these
10	kinds of floods anymore.
11	MR. SMITH: What I was trying to say,
12	are our cameras still working and is it going to be a
13	financial hardship for us to do this?
14	MR. WARD: Well, that's what we are
15	going to ask the consultant to take a look at and
16	make the recommendation. We're trying to get good
17	information from the specialist.
18	MR. SMITH: We spent a lot of money on
19	these cameras initially, but it's a good idea.
20	MR. WARD: And then going forward, I
21	have a meeting scheduled next month with the City's
22	grant writer, Jim Rutella. He's been quite
23	successful in finding money from sources, so we'll
24	take a look at his resume and see if he can give us a
25	shopping list of some grant funds that we could

1	utilize for our purposes.
2	Okay. Item K, safety committee
3	report. That would be Claude Smith.
4	MR. CLAUDE SMITH: Good morning. In
5	addition to what's on the agenda, just to let you
6	know, that the safety committee actually meets once a
7	month. We try to make that consistent on a monthly
8	basis. We just diverted a little from the fleet
9	safety program and we're actually looking to do in
10	the upcoming months, safety training for LOTO and
11	confined space, fork lift operations, backhoe
12	training and defensive driving. Those are some of
13	the trainings that we have upcoming in the next
14	couple of months.
15	One of the other things, hearing
16	testing, and that hearing testing will be done for
17	all the employees that actually work in the labor
18	type position. If any of the individuals would like
19	to do the hearing test, they would be more than
20	welcome to do the hearing test as well, too.
21	Some of the discussions that we're
22	having presently
23	MR. SMITH: Who do you use for your
24	hearing, the hospital or
25	MR CIAUDE SMITH: They're actually

bringing in an outside vendor to actually do that particular type of testing.

Some of the current discussion that we're having right now is head protection policy.

We're trying to actually start looking into having an individual, especially laborers, start wearing hard hats on a consistent basis. We do know a lot of the utilities actually do implement a hard hat rule, as well as other private companies or private sectors will actually do the same thing. We're looking into doing something similar. It's a matter of protection when they're out there jackhammering or any other particular road work that we're doing, we figured that's part of a protection or safety for the individuals.

In regards to the fleet safety program management program, the Authority does have several different aspects of what you might call fleet safety program, whether or not it's actually the vehicle maintenance, checking off the vehicles and so forth. But what we're trying to do is incorporate it into a program. And basically the purpose of the fleet safety program is to establish policies and procedures that are needed to insure a safe work environment for employees and it can also help to

1 protect against liability for vehicle accidents, as 2 well as help control vehicle accidents, other factors, too. If we're able to bring all the 3 different memos that have gone out over the years as 4 5 well as to incorporate into this program, it will be 6 a benefit for us. At least we know that we have a 7 program that we can actually go to or policy we can 8 go to, if and when we do need to actually either 9 provide something to the insurance company, whether or not it's for insuring us for just for our 10 11 protection of the Authority. Thank you. I have one item 12 MR. WARD: 13 to add to the Executive Director's report, which is a 14 text that I just got. I just received a text from Ernest Gratz, and we are entered into the New Jersey 15 16 chapter of the American Water Works Association's 17 water taste conference. The conference is being held 18 yesterday, today and tomorrow at the Taj, so our 19 water is a candidate for best water in New Jersey. 20 MR. MCGETTIGAN: Was Ernie attending 21 for us? 22 MR. WARD: I went yesterday, and I 23 attended the design build session in the morning and 24 came back in the afternoon, so I'll be going again

this afternoon. I believe Ernie is there. I believe

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1	Mark Hicks went also, right?
2	MR. MOYLE: Right.
3	MR. WARD: We have some people in and
4	out. It's good these conventions are here in
5	Atlantic City. We get the opportunity to really come
6	in and go.
7	Director's Forum done. Public
8	participation?
9	MR. SMITH: We're going to have some
10	discussion in the Closed Session that we'll be making
11	some recommendations. Other than that, any other
12	members got anything?
13	MR. BOR: Public participation noted.
14	No one is here for that.
15	MS. BAZEMORE: Did you want to discuss
16	the audit?
17	MR. WARD: I'm sorry, I did I'm
18	sorry, I went from a directly to i. Under Executive
19	Director's report is the annual audit.
20	MS. BAZEMORE: Our auditors were in two
21	weeks ago. They completed the audit. Overall for
22	the year, we did come out with the loss and I don't
23	think we should be surprised considering how much we
24	gave back in connection fee refunds. That's
25	primarily why we recognized the loss.

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There was a couple things in the audit that warrants discussion. One had to do with street openings. It came out that we spent 57 percent more in 2013 on street openings than 2012. And that's a significant number for auditors, so we're going to do an analysis on our part to make sure there is no duplicate billing, anything along those lines.

The other issue is post retirement health benefits. It was a huge increase in 2013. And one thing that was discussed at the AEA conference was some authorities are actually being smart about it and setting up reserves to pay for health care, post retirement health care. What we do after 25 years of service, you get free health care for the remainder of your life and that's a huge bill. So at the AEA meeting, it was discussed some authorities are setting up reserves, socking cash aside to pay the huge bill. Like I said, we took a 30 percent increase in impact due to more people retiring. And also just policy, we may want to consider whether or not we want to continue to offer for new hires, offer that feature where after 25 years of service you get health care paid for. A lot of agencies are modifying that.

So those are the type of issues that

1	would be good for us to discuss with the auditor,
2	some policy
3	MR. SMITH: Doesn't Medicare kick in to
4	pay partial insurance, because a lot of companies,
5	they stop giving you that type of benefit?
6	MS. BAZEMORE: So our retirees, what we
7	do pay out of social security for Medicare, you
8	refund them. And you guys see that check from this
9	month, the \$1,200 whatever they pay out of social
10	security, we pay them back, but that's to our benefit
11	because our health care cost for those that are
12	paying the Medicare part B is substantially cheaper
13	so it's to our benefit to do that. But just overall,
14	I just wanted to mention that we may want to consider
15	doing reserves, because it's a huge bill. We went
16	from 400,000 to 600 some thousand we're paying just
17	for retirees.
18	MR. HILL: Will we do that at the audit
19	committee?
20	MS. BAZEMORE: Yes, that's what I was
21	going to suggest, just to get some idea from Ken just
22	to set policy and take it from there.
23	MR. HILL: The monies that we pay out
24	for the retirees, where is that allocated from?
25	MS. BAZEMORE: Right out of our budget.

1	MR. HILL: Out of the general budget?
2	MS. BAZEMORE: Yes.
3	MR. HILL: I know we've been with Ford,
4	Scott for a number of years. I know you've been
5	happy with them. When is that contract over?
6	MS. BAZEMORE: They just had a contract
7	for the audit of 2013.
8	MR. HILL: Is it just yearly?
9	MR. WARD: Yes, has to go out yearly.
10	MR. SMITH: Approximately how many
11	retirees do we have?
12	MS. BAZEMORE: It's about 40 right now
13	and the number is growing. If you think ten years
14	from now where we're going to be, and it is a huge
15	bill, so we do need to be proactive and start
16	preparing ourselves.
17	MR. WARD: Looking at some of our
18	employees that are approaching 25 years, for example,
19	Richard Cole looks like he's going to live another 45
20	years when he retires.
21	MS. BAZEMORE: One thing we do do, we
22	require our employees to have worked ten years for
23	us. It could be 25 years in the system, but they
24	have to be ten years with us in order for us to pay
25	that hill Rut it is smart thinking to think about

1	new hires. New hires, how do we want to handle it?
2	Do we want to continue? So that could be
3	conversation with the auditors if we set up a
4	meeting.
5	MR. MOYLE: A lot of employees.
6	MS. BAZEMORE: Somewhat.
7	MR. WARD: We have a union contract
8	coming up, too.
9	MR. MOYLE: It's the same percentage
LO	that they pay out.
L1	MR. WARD: It's good time to discuss
L2	the retirees again, if there is any impact.
L3	MR. WEBER: I was going to mention that
L4	in Closed Session.
L 5	MR. MCGETTIGAN: You just show that
L6	basically, health benefits accounts now, don't you?
L 7	What account does that draw, like the \$1,258 for 20
L8	some people?
L9	MS. BAZEMORE: That's hitting health
20	benefits.
21	MR. MCGETTIGAN: So you will talk to
22	Ken?
23	MS. BAZEMORE: So we can set up a
24	meeting.
25	MR. MCGETTIGAN: That sounds good.

1	MR. WARD: Okay. We're down to Old
2	Business. Virgin and custom reactivated carbon,
3	Garth?
4	MR. MOYLE: Yeah, it was time to
5	replace the carbon in the filters out at the
6	treatment plant. The first year is going to be a
7	little more expensive than the next two years,
8	because there is six filters out there. We're doing
9	two filters this year, two filters next year, and two
10	filters the following year. And we're just budgeting
11	as each year comes along. This first year is around
12	134,000, I believe, second year around 108, it will
13	be. Third year will be the same, about 108 because
14	they take the old carbon back, regenerate it, burn
15	it, regenerate and they add whatever they need to get
16	a decent carbon and they add fresh carbon and bring
17	it back and replace it.
18	MR. SMITH: Is this a yearly expense or
19	two- or three-year expense.
20	MR. MOYLE: The last time it was done
21	was probably six years ago, when this stuff was put
22	in.
23	MR. SMITH: Usually lasts about five
24	years?
25	MR. MOYLE: Yeah, there is more

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      regulations and more chemicals. They're finding --
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                    MR. CLAUDE SMITH: I'll just mention
 3
      that the prices for year two and three are actually
 4
      locked in based on the contract if we actually accept
 5
      that contract, so it's more beneficial in the manner
 6
      that it's actually being done, because of the fact
      even though we're not using the product in year one
 7
 8
      and but year two and three you're locked in for the
9
      prices.
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                    MR. HILL: Make a motion to accept 7 a
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      (1).
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                    MR. SMITH:
                                 Second.
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                    MR. BOR: Mr. Lea?
14
                    MR. T.F.A:
                               Yes.
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                    MR. BOR:
                               Colanzi?
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                    MR. COLANZI:
                                  Yes.
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                    MR. BOR:
                               McGettigan?
18
                    MR. MCGETTIGAN:
                                      Yes.
19
                    MR. BOR:
                              Hill?
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                    MR. HILL:
                              Yes.
21
                    MR. BOR:
                               Smith?
22
                    MR. SMITH:
                                Yes.
23
                    MR. WARD: B is 2014 budget adjustment,
      Ms. Bazemore?
24
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                    MS. BAZEMORE:
                                    That's the budget
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1	adjustment that's required to purchase the carbon.
2	We had \$60,000 budgeted. We had to increase the
3	budget by about 80,000 to cover the cost.
4	MR. SMITH: Move it.
5	MR. MCGETTIGAN: Second.
6	MR. BOR: Mr. Lea?
7	MR. LEA: Yes.
8	MR. BOR: Colanzi?
9	MR. COLANZI: Yes.
10	MR. BOR: McGettigan?
11	MR. MCGETTIGAN: Yes.
12	MR. BOR: Hill?
13	MR. HILL: Yes.
14	MR. BOR: Smith?
15	MR. SMITH: Yes.
16	MR. WARD: Old Business item c.
17	Ordinance 32 has fully passed. It's been signed by
18	the mayor. There is no longer a requirement for the
19	ACMUA to fully pave the streets as a result of
20	necessary street openings.
21	MS. BAZEMORE: Good job.
22	MR. HILL: Good job on that.
23	MR. MCGETTIGAN: So we're back to
24	patching?
25	MR. WARD: Yes. We meet regularly and

1	stay in touch with Bill England, the city engineer,
2	in terms of the quality of patching to coordinate and
3	so forth and so on. I'll talk a little more when we
4	get to item e.
5	MR. BOR: I would be remiss if I didn't
6	compliment our Executive Director regarding his
7	efforts on Ordinance 32. I've been around a lot of
8	boards and council. This is one if it was not
9	modified and changed would have potentially cost us
10	untold thousands of dollars and Mr. Ward, through his
11	relationships and his meetings with the various
12	subcommittees and committees in city hall, had an
13	ordinance passed that on its face is potential to
14	save us untold tens of thousands of dollars. He
15	should be complimented on it.
16	MR. WARD: It turns out it was
17	Ordinance 4 of 2014. Four has always been my lucky
18	number.
19	MR. BOR: It's a great change.
20	MR. WARD: Thank you. Thank you,
21	Mr. Bor.
22	On 3/13 there was a municipal court
23	matter in which two individuals were seen attempting
24	to manipulate ACMUA meter equipment on the street
25	corner. The eyewitness was Charles Martin. Charles

Martin, former assistant director of distribution, did attend court. I spoke with the prosecutor. It was conflict prosecutor Mr. Tripician and we agreed on an amended sentence of disruption of public property and it was a guilty plea on one of the parties because the other party, for the most part, would have testified against the friend. There were two people, so we did get a conviction which is what we wanted. We wanted to send a message that we do not accept individuals going in and manipulating our water system, going in and doing that. So please, now we will be reimbursing Mr. Martin \$75 for his participation in court the 13th, last week's court.

Item e North Carolina Avenue main break. This was a complex loss of water and a main break, which Mr. Moyle was struggling with, lost sleep, was stressing over the difficulty of finding exactly where this leak was. And it took an awful lot of effort to locate it. And again, we talked about this in the last meeting, how in this corner, we were close to Mediterranean Avenue where the city's drainage canal is. We were also close to a fire and a fire was a half a block away in which it's quite possible that the eagerness of the firefighters to get on the hydrants, open them up very very

quickly allowed for a blast of water which, for the most part, put undue stress on those pipes. And again, we were also very very close to the Atlantic City Sewer Company, which uses its hydrant and as I had indicated last meeting, the residents of the new homes that are adjacent to the street break have indicated that they have always experienced pipes rattling inside their house when the sewerage company is turning on its hydrant.

In any event, the leak was found. A hole was dug and the water and the tides had reduced the amount of soil and sand underneath to the extent that you could have dropped a jitney into this hole on North Carolina Avenue. The entire southbound -- excuse me, northbound lane had to be shut down. So finally we found this leak on our pipe. And we've repaired the leak and in addition, the City had a sewer main wall --

MR. MOYLE: Old brick, 36-inch brick sewer and it collapsed and it's the chicken or the egg, which came first? City claims of course that the pipe burst and blew their old circa 1910 brick. It was artwork to lay brick into a pipe. We had that out at the treatment plant. But again, my theory is that it makes more sense if we had that kind of

1	explosive action, that thing would have shot through
2	the straight up, too.
3	MR. WARD: And you also noticed
4	corrosion on the exterior of the pipe?
5	MR. MOYLE: Absolutely. We have to do
6	a bit on that. What should have been put in years
7	ago, an eight-inch main when the new houses went in.
8	MR. MCGETTIGAN: What's in there, four?
9	MR. MOYLE: Yeah, it's an old four-inch
10	with six new houses on it, which was against the
11	Rules, Rates and Regulations when it was done. But
12	yeah, their theory that the MUA should pay, I think
13	it's like \$41,000 to have it all done.
14	Again, I just thought this thing
15	finally collapsed. The tide in and out twice a day
16	for year after year, people slamming that hydrant
17	closed, finally it blew apart, and it's had a nice
18	cavern to go right in there and nobody knew about it,
19	really. We did have some complaints about low
20	pressure in the area, but again, you know, it's the
21	City is we're not adverse to giving them a little
22	something of it, but to pay \$41,000
23	MR. WARD: We are continuing our
24	discussions with the city engineer, and part of the
25	discussion that I want to broaden is when we have

situations where there must be repairs in the street, at what point do we need to hire outside contractors and at what point do we have the skill set within our own department, but the city and the ACMUA, we have certain equipment, we certainly have labor force. We may need some more technology, but I can't yet understand fully what a private construction company might have that we cannot even develop to get to. At least if we did 75 to 80 percent of the work.

MR. SMITH: That doesn't come under the Ordinance 32?

MR. WARD: Well, no, this has nothing to do with Ordinance 32. This was we had to go in -the City had to go in to make repairs. There were two repairs. The City has to make repairs on its sewer wall. We had to make repairs on the pipe. And the question is now, how do we resurface the street satisfactorily? And again, the engineer just sent an e-mail over with two or three bids on it, and I want to open up the conversation as to what point do we and also the City, but certainly at what point do we need to depend upon private contractors when we have staff and talent internally? I want to exhaust the skill set of our talent first before going outside.

Now, one of my staff members told me,

Well, there was a policy in the past to always go out because our staff would milk the job.

And when I heard that, I said, I don't understand that because we have staff that we're paying 365 days a year, so I don't understand.

MR. MOYLE: The MUA staff does a lot of repairs in the street. I don't know who said that, but milking it, a job like this, you're talking about putting in 36 inches ductal iron main. It's pretty deep, at least five feet of cover.

MR. WARD: That's why we're getting hard hats.

MR. MOYLE: If we even disturb one of these top sewer storm drains, the City says, Oh, no, no, no, you can't fix that. You got to call in a contractor and do it. They make us do it if we have to cut it out of the way so we can get at the water main.

MR. WARD: We're now in a new normal between us and the City and the City has its financial issues. In fact it's public record, we have financial stresses for us to continue to provide the services that we do and keep the rates down. I think it's time to have the discussion about what permissions and where in the past that needs to be

1	replaced with a new direction in terms of utilizing
2	staff that we have. I just want to have the
3	conversation and I want you to join me, okay
4	MR. MOYLE: Yes.
5	MR. WARD: with the engineer and
6	we'll try to figure out a way that we can implement
7	these services to the benefit of our constituents.
8	Okay. Engineering, any questions on
9	this engineering report?
10	MR. CLAUDE SMITH: A few more items
11	actually I added to this particular portion of the
12	agenda. The last time we actually we spoke about the
13	telephone system, and just to give an update on that
14	portion of it, we did actually make some changes. I
15	think it's more improved and more public relations
16	friendly based on what we've actually done. Of
17	course we're still seeking out things that we can
18	actually do with the system that's also a benefit to
19	us, but just to say that, yes, the problems we were
20	having, majority of it has actually been resolved.
21	MR. WARD: Just to add, didn't you
22	identify an issue that was really not our system but
23	was external to our system? It was either Verizon or
24	Comcast?

MR. CLAUDE SMITH: Last week there was

25

an issue at the plant that was actually part of the phone system resulted in some additional problems.

We did have Verizon come out and check their lines up to the de mark that they come into the building. We also had the provider come in and check the phone system, make sure there was nothing wrong with the phone system. What we discovered, we had a line that ran in the de mark to the phone system. It's a 25 pier capable line and apparently that particular pier of cable going to the phone system was bad. Whatever happened during that time period, we don't know. It could have been some moisture problem that probably got into the cabling system that kind of caused that interference, but it was not the system.

Moving forward, the elevated storage tank. The contractor, due to the weather and the conditions, decided they're going to commence remobilization in April. We're still talking about anywhere from a three- to six-week time period for them completing the job. He's also saying that he needs at least consistency of 50 degree temperature in order to start that particular work. Hopefully the weather will start cooperating and we can actually get this thing going and finish it up.

ASR well, no changes in the ASR well

scenario. We're still waiting on the manuals and the as-builts for that particular project. It's an ongoing thing and just trying to see if we can actually complete that.

The cradle project, will be conducting our second phase of wetland restoration monitoring in the spring. We'll be meeting with the contractors at the location. Again, replanting the plants that were actually planted in those particular areas, any particular area that we find to be deficient, we will be asking the contractors to replant the locations.

The leak detection system. That's another project that we've actually been working on. It kind of would have helped if we had this particular system a little while ago with the South Carolina location. But anyway, we have the service installed for the leak detection system. The data loggers are installed. We're currently capturing 14 data logger information as they're being transferred back to the server. And that particular project is about 80 percent complete. As soon as we're able to start deciphering the information that's actually being sent back to the server, then we can start determining pretty much where we have leaks or potential leaks in the system. This is just an

infancy stage.

The Aclara meter reading system, that's about 95 complete. The DCUs, data collection units are installed throughout the City. We installed the network control computers, which is also the server. We completed training on installation and programming of MTU and software use, NCC operations, and administration and reporting. Training was complete in all of those particular aspects.

Some of the few things that are actually remaining on that particular project is the system acceptance test, delivery of MTUs and we're going for final. Hopefully we'll be doing that in the next couple of weeks. That's it.

MR. WARD: New Business. There is an abatement, unnecessary to appear. That's Abdul Mannan. Abdul wrote to the Authority indicating that he would prefer not to take the abatement and that this amount would be credited to his bill. So there is no action that is needed on that matter.

The next is the --

MS. BAZEMORE: Stella wants me to clarify. I think we're going to put the charge back on. I think when I had mentioned that to you earlier a credit, that was a different customer, but this

1	customer, we had previously given him a credit for
2	the abatement, and they want to pay the bill, so
3	we're putting the charge and letting them pay the
4	bill.
5	MR. WARD: Okay. Is there a resolution
6	for leave of absence for two employees, Mr. McKinley
7	and Mr. Coles? One was injured at a fall at a Toys R
8	Us store. The other was injured in a traffic
9	accident, and the dates of the request for their
10	unpaid leave of absence is on the resolution.
11	MR. MCGETTIGAN: It wasn't workman's
12	comp.
13	MR. WARD: No, because they were
14	injured off site.
15	MR. MCGETTIGAN: I didn't hear the
16	second one.
17	MR. WARD: In a private motor vehicle
18	accident.
19	MR. MCGETTIGAN: Personal?
20	MS. BAZEMORE: The previous abatement
21	reversal, we need to do that by resolution, rescind
22	the resolution.
23	MR. BOR: The one for Mannan?
24	MS. BAZEMORE: Yes.
25	MR. BOR: Because we gave one before,

1	now we're reversing it because he doesn't want it.			
2	MR. MCGETTIGAN: Make the motion.			
3	MR. WARD: Okay, I see.			
4	MR. BOR: Because we granted one.			
5	MR. HILL: We have to rescind it.			
6	Second.			
7	MR. BOR: Mr. Lea?			
8	MR. LEA: Yes.			
9	MR. BOR: Colanzi? McGettigan?			
10	MR. MCGETTIGAN: Yes.			
11	MR. BOR: Hill?			
12	MR. HILL: Yes.			
13	MR. BOR: Smith?			
14	MR. SMITH: Yes.			
15	MR. COLANZI: I'm sorry, I'll pass. I			
16	didn't hear what it was.			
17	MR. BOR: We had a customer that had an			
18	abatement before and he decided not to take it so we			
19	had to reverse the approval of the abatement			
20	previously given or rescind it.			
21	MR. COLANZI: I agree.			
22	MR. WARD: Okay.			
23	MR. HILL: Make a motion to accept 8 b			
24	for the leave of absence.			
25	MR. MCGETTIGAN: Second.			

1	MR. BOR: Mr. Lea?				
2	MR. LEA: Yes.				
3	MR. BOR: Colanzi?				
4	MR. COLANZI: Yes.				
5	MR. BOR: McGettigan?				
6	MR. MCGETTIGAN: Yes.				
7	MR. BOR: Hill?				
8	MR. HILL: Yes.				
9	MR. BOR: Smith?				
10	MR. SMITH: Yes.				
11	MR. BOR: Carries.				
12	MR. WARD: Next item is number c				
13	Yellowbird contract. Yellowbird was the organization				
14	that approached the Authority to provide a design for				
15	the \$2 million two million gallon tank and I was				
16	advised by the Planning Board secretary of the City				
17	of Atlantic City, that Yellowbird came to the				
18	Planning Board and complained that the Authority is				
19	getting ready to place advertisements on its tank and				
20	they wish to have that matter heard. So I will be				
21	attending the Planning Board meeting on the 2nd of				
22	April to explain to the Planning Board, number one,				
23	this is a contract dispute and Planning Board has no				
24	jurisdiction on contracts, and if they wish to have				
25	remedies, they need to approach a different forum;				

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      they can go to court. In fact, the harm that they
 2
      may claim is certainly harm with respect to the
 3
      promise that they believed from the CRDA, certainly
      not the contingency contract that the Authority gave
 4
 5
      them.
                                I'm not familiar with the
 6
                    MR. SMITH:
 7
      Yellowbird.
                   That the two guys --
                    MR. WARD: Yeah, that's them.
 8
                    MR. HILL: We never used their stuff.
9
10
                    MR. BOR: But Mr. Ward, what
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      jurisdiction are you saying you're contesting it?
12
      course, what could the Planning Board possibly have
      to do with -- I guess they don't know where to go.
13
14
                    MR. WARD: Again, I think what we're
15
      talking about is a citizen comes into the Planning
16
      Board and is claiming some wrongs, and so the
      Planning Board wishes to therefore have the
17
18
      opportunity for a full, open and transparent
19
      discussion of that and I have no problem with that.
      I have absolutely no problem.
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21
                    MR. SMITH: Just sounds like a bunch of
22
      sour grapes.
23
                    MR. WARD: I'm a former member of the
24
      Planning Board, so I'm very comfortable.
25
                    MR. MCGETTIGAN: We're not on the
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1	Planning Board agenda to have our logo Do AC?					
2	MR. WARD: No.					
3	MR. MCGETTIGAN: So it doesn't have to					
4	go before a review, so I don't know what they're					
5	doing there even.					
6	MR. WARD: We'll have that discussion.					
7	Now for Mr. Hill and Mr. Colanzi, the					
8	2nd of April is also on the calendar, a personnel					
9	committee meeting, which I would have to be at the					
10	Planning Board. My question is, would it be					
11	satisfactory to move the meeting to the next day, the					
12	2 3rd?					
13	MR. SMITH: The 3rd of April and that's					
14	on a Thursday?					
15	MR. WARD: Yes.					
16	MR. SMITH: Yeah, I don't think I got a					
17	problem with that.					
18	MR. WARD: Mr. Colanzi? Because I have					
19	to be at the Planning Board on the scheduled day, if					
20	it's satisfactory, we can move to the 3rd if that's					
21	okay with you?					
22	MR. COLANZI: Okay.					
23	MR. WARD: Okay. RFQ, cogeneration					
24	energy project. I want to call the Board's attention					
25	to the exhibit, which shows the diagram from the EPA,					

The concept would be, and this is something that is highly favored from the Board of Public Utilities because it would provide for an independent energy source at our treatment plant. We would purchase natural gas, which natural gas would come in to the Authority, and it is not going to be disrupted by power failure and that natural gas is burned and crates electric energy.

Now the picture that you have here will
show our treatment plant up here on the right-hand
corner and down below it, there is a building here
called Leeds Avenue School. If we could create the
energy here for our treatment plant, we could share
that energy with Pleasantville Leeds Avenue School.
The synergy involved here, most of our energy is
consumed in the nighttime in the processing and
pumping. The school is closed in the nighttime.
Then there is a switch in the daytime when the school
is open, so we have some degree of synergy here.
There is also buzz words within the State government
about shared services, to the extent that
authorities, cities and so forth and so on can
develop shared concepts.
So we are in the process of
investigating in the meeting with the utility
public utility law section. We were able to meet up
with individuals within the Board of Public Utilities
that are now giving us technical experience and
advice and we're going to continue to do that.
In addition, the consultant that
Director Hill introduced has also come up with a

proposal at a point at which we may be able to float

an RFP. He's proposing a proposal to help create the

1	RFP, which is a substantial document for a project
2	like this. And again, this is an ongoing
3	informational issue now. There is no vote. There is
4	no determination, but at this point I want you to
5	know that again, it's been my effort to try to find
6	solutions to our energy issues and try to cut the
7	costs down so we can continue to provide the services
8	that we provide and keep our water rates lower.
9	MR. HILL: Mr. Ward, so very
10	interesting information. I don't understand a lot of
11	it, but that's okay. Are you're going to continue
12	the discussions with the Board of Public Utilities?
13	MR. WARD: Yes, and tapping the brain
14	of other utilities, too, Neptune, also Princeton
15	University. Fortunately my granddaughter is a
16	student at Princeton University in environmental
17	engineering and she connected me into the discussion
18	with their CHP personnel.
19	You might note that during the
20	Hurricaine Sandy, Princeton University sent power to

You might note that during the Hurricaine Sandy, Princeton University sent power to the City of Princeton. City of Princeton was out of power. Princeton University had a CHP and they sent their excess power to the City.

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MR. SMITH: This shared services kind of stuff has been in the works now for 20 years, but

1 I don't think anybody utilized it as much as it 2 should have been. 3 MR. WARD: I already met with the business administrator for the City of Pleasantville, 4 5 Dennis Mulvihill. I met with the mayor and I met 6 with Linda Peyton the business administrator of the City of Pleasantville. 7 8 MR. SMITH: Are they onboard? 9 MR. WARD: Everybody is onboard if 10 there is a reasonable way to save money. 11 MR. SMITH: Exactly. 12 MR. WARD: And the concept here is that there is, you do it with an RFP. There is no 13 14 out-of-pocket dollar. The company that comes in wins 15 the contract. They fund it with their own capital 16 because it's down stream investment for them, with 17 the power that is generated and the excess power that is sold back to the grid. 18 19 MR. WEBER: When I was at the meeting 20 with Bruce in North Jersey, there were a couple 21 people there that I knew, Senator Smith, Gene Fox was 22 Many of you may know Gene Fox, BPU representative. And Bruce took a few minutes to 23 24 speak about the concept, and I have to tell you,

there was quite a bit of enthusiasm in that room and

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1 that particular group of individuals that was there 2 was really a lot of them were the decision makers from Trenton. And so it's sort of like the 3 stakeholders and many of them came up to us 4 5 afterwards, some of them have done this before, 6 Bergen County was another example of someone, and 7 they all are very interested in volunteering the 8 information to us because they know how successful it 9 is. MR. HILL: Mr. Hayes would help put 10 11 together this packet and also review and coordinate, 12 is that what I understand? 13 MR. WARD: For the most part, he said 14 his specialty would be to front-end in helping to put 15 together the RFP, in helping to insure that the RFP 16 process is done fairly and equitably. MR. HILL: Got you. 17 18 MR. WARD: His proposal is here. 19 MR. WEBER: One thing was fortunately 20 because there are other projects that have been

MR. WEBER: One thing was fortunately because there are other projects that have been approved, we're not going to recreate the wheel. Obviously, the RFQ or RFP has to be specific as to Atlantic City, but I'm saying that there are a lot of boiler plate items that you need to have and through Mr. Hayes and some of the other folks that we met up

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in North Jersey, you know, it will be a little easier for us to put something like this together.

MR. HILL: Very good.

MR. SMITH: Sounds very good.

MR. WARD: That's why we're going

there.

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E, asset management program. This would be the exhibit for the asset management program. The best way that I can start to describe an asset management program is what it is not. this is the Authority's Master Plan of 2005, very well-documented book. And for those of us who have lived in Atlantic City, we have watched the span of sequence for master plans. There is a discussion that we need one, and there is an appointment of a master planner, and then there is the discussions with stakeholders and focus groups and meetings, and then the Master Plan is released and there is the public list and so forth and so on. And then after a while, the book ends up on the shelf and you don't hear about it anymore. And I challenge many people around here to tell me that you've read the word Master Plan in the newspaper the last three months. We don't talk about it.

MR. SMITH: Fine example is Pacific

1 Avenue.

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MR. WARD: It becomes a static It sits on a shelf. It's good document. information, but it sits on a shelf. We're now moving to Best Practices for utilities. Best Practices for utilities is asset management. asset management program utilizes software so that it is interactive. And what we have, as I found out, is that we do have the software. We have the software out at the plant, but it has been under utilized. And what the software does is you plug in. This is our pump that has X number of valves and so forth and so on and valve number four needs to be replaced in four years, valve number six needs oil, valve number this, you plug in all of those decision points for maintenance into the software, and it's interactive and it kicks it back out at you. It also involves planning for finance.

Because you're not running around in a scattered manner, putting patches on things because you have a planning document, so we're staffing up what we need to do to run an effective asset management program.

I would also note that at the very top of this document, asset management program is now a

requirement for NJEIT funding. You don't go to the state and ask for the kind of dollars that we went for the ASR well if you don't have one. You have to have one in place to get it. We don't have one at the present time. We're starting it now. We are starting it now. We do have the software.

Fortunately the software was purchased, but it did not get implemented in a manner which we are utilizing it effectively. So what you will see is the first piece, which is an asset management survey, which is going to each and every employee. It's a unanimous survey. However, we are segmenting it so that I want to see what the operators say, I want to see what blue collar yard, blue collar plant, administration --

MR. SMITH: Is it predicated on their approval?

MR. WARD: No. What this does, gives us a sense of what the organization notes as important, what's the organization feel in terms of how good we are doing it? It gives a baseline for planning. It's just a start. It gives a baseline and then what we'll share when they come back with the results is that the operators believe that these things are important. And we're not doing well on

these things. However, the yard, this is -- we're doing these well, but we're not doing those well, so it gives us a picture so that we can begin to emphasize what the priorities are. How do we manage the priorities if we don't collect data as to what is believed to be our best and our worst practices? this is just simply a survey instrument. MR. SMITH: Not to cut you short. 

Please, you guys, we don't micromanage you guys.

These type of things you come up, you present it to the Board, and boom, go for it. As long as it's not costing us a lot of money, the rates don't go up and it's going to utilize -- help make your job easier, that's all I'm saying.

MR. WARD: I would think that, and again, with all of the major national associations saying that, you know, the effective way to manage --

MR. SMITH: I'm not against it.

MR. WARD: Everybody is saying you got to use technology to tell you exactly when it is good to do maintenance on this or that. Because if you don't do it, if you don't do the maintenances, you're going to pay twice.

MR. SMITH: That's what you guys are getting paid the big bucks for. I'm an old dinosaur.

1	MR. WARD: I wanted to bring you in				
2	touch with that.				
3	There is no item counsel f, so that can				
4	be crossed out. Bills, monthly bills.				
5	MR. HILL: A lot of electric. A lot of				
6	electric.				
7	MR. SMITH: Always the biggest. All				
8	these, you checked them all out, Linda?				
9	MS. BAZEMORE: I think we're good.				
10	MR. SMITH: Move them. Get them paid.				
11	MR. HILL: Second.				
12	MR. BOR: Mr. Lea?				
13	MR. LEA: Yes.				
14	MR. BOR: Colanzi?				
15	MR. COLANZI: Yes.				
16	MR. BOR: McGettigan?				
17	MR. MCGETTIGAN: Yes.				
18	MR. BOR: Hill?				
19	MR. HILL: Yes.				
20	MR. BOR: Smith?				
21	MR. SMITH: Yes.				
22	MR. BOR: Carries.				
23	MR. WARD: Executive Session.				
24	MR. SMITH: Take a five-minute break,				
25	please.				

1	(Executive Session from			
2	11 a.m. to 11:45 a.m.)			
3	MR. WARD: Back in Open Session. It's			
4	11:45. Is there any more business before the Board			
5	of Directors in today's meeting? If not, is there a			
6	motion for adjournment?			
7	MR. HILL: There is none.			
8	MR. BOR: We have to reiterate what			
9	happened at the Executive Session.			
10	MR. HILL: Just the little points.			
11	MR. SMITH: The things we discussed,			
12	Bruce.			
13	MR. WARD: Yes. The Executive Session			
14	met and there was a discussion of personnel issues			
15	with regard to contracts for executive staff. Labor			
16	counsel gave a summary of two matters before him.			
17	One would be the Raymond Morton matter presently			
18	before the EEOC. And secondly, the ongoing			
19	negotiation for union contracts. And there was an			
20	extended discussion on the Borgata connection fee			
21	lawsuit, wherein the Board, in agreement with staff,			
22	directed the attorney staff to meet with the			
23	Borgata's counsel to try to fashion an early remedy			
24	to this dispute. That's about it.			
25	MR. SMITH: That's about it.			

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                     MR. WARD: Okay.
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                     MR. SMITH: Motion for adjournment.
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                     MR. HILL: Yes.
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                     MR. BOR: Hearing no objection.
                     MR. SMITH:
                                 Adjourned.
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                 (The meeting adjourned at 11:50 a.m.)
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1						
2	CERTIFICATE					
3						
4	I, JACQUELINE M. ZARRILLO, a Certified					
5	Court Reporter of the State of New Jersey, do hereby					
6	certify that I am neither a relative nor employee nor					
7	attorney nor counsel of any of the parties to this					
8	action, and that I am neither a relative nor employee					
9	of such attorney or counsel, and that I am not					
10	financially interested in the action.					
11						
12						
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